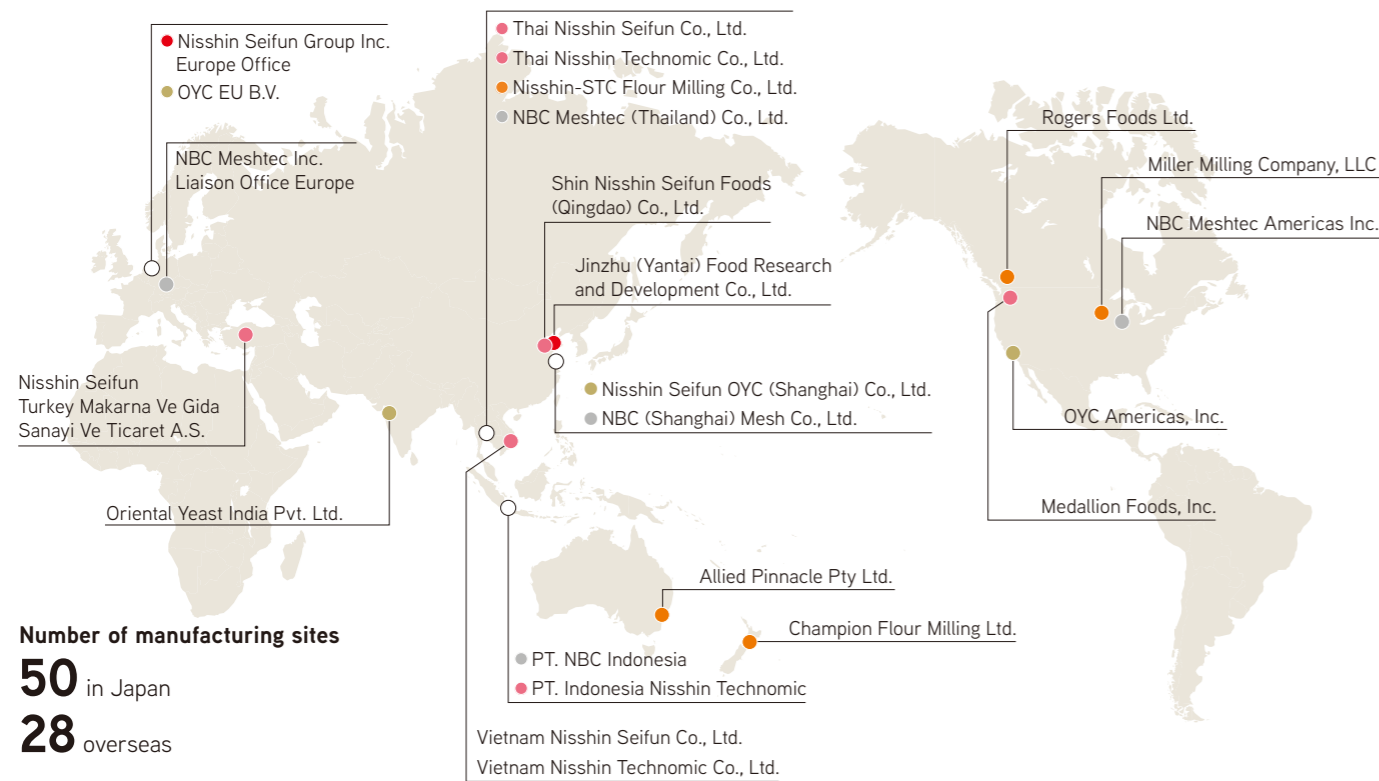


Main Overseas Business Sites

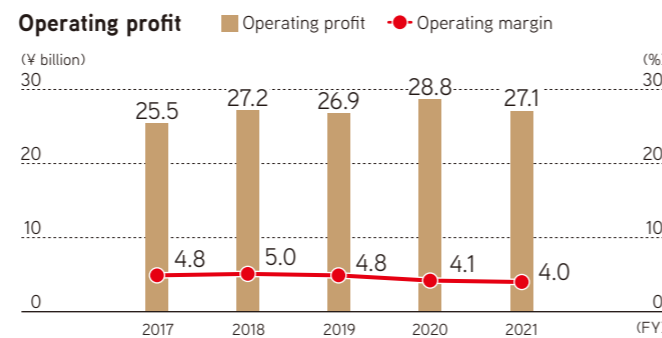
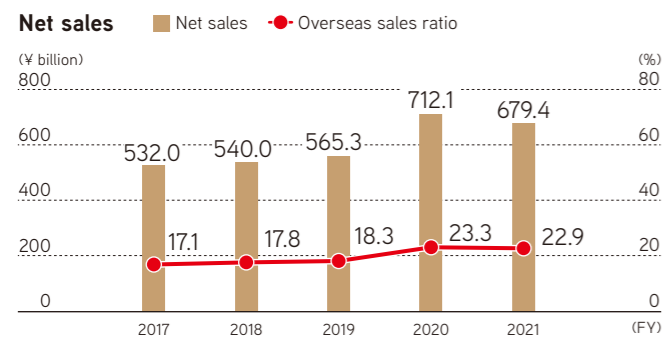
- Flour milling business (5 countries)
- Processed food business (6 countries)
- Yeast and biotechnology business (4 countries)
- Mesh cloth business (5 countries)
- Nisshin Seifun Group Inc. (Holding Company)



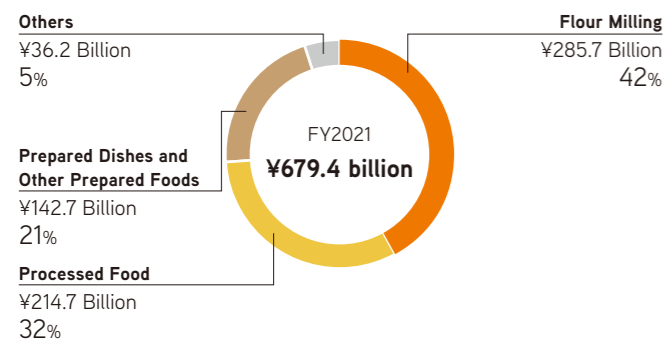
Number of manufacturing sites

50 in Japan
28 overseas

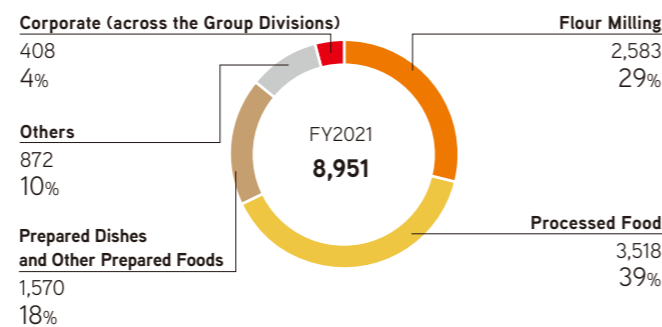
Performance Highlights (Amounts rounded down to nearest hundred million)



Net sales by business segment



Number of employees by business segment



Konyara, the original character logo of the Nisshin Seifun Group, was created by STUDIO GHIBLI INC.

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Corporate Philosophy

The Nisshin Seifun Group has determined to expand its business globally, under the following corporate principles: **“the basis of business is built on trust,”** Nisshin strives to **“be in tune with the changing business climate,”** and **“contributing to a healthy and fruitful life for all.”**

Corporate Information

Nisshin Seifun Group Inc.

Head office	1-25, Kanda-Nishiki-cho, Chiyoda-ku, Tokyo	Representative Director and President	Kenji Takihara
Foundation	October 1900	Number of employees (consolidated)	8,918 (as of March 31, 2022)
Paid-in capital	¥17,117 million		

Interlinking our diversified wheat businesses to provide safe, reliable, and healthy products for any occasion or lifestyle



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Flour Milling Segment

Reliability of supply, accelerating overseas expansion as Japan's leading flour miller

Nisshin Flour Milling Inc. leads the Japanese flour milling industry and has the biggest share of the domestic market. It is raising its profile in overseas markets by adapting technology developed in Japan to suit local needs, while expanding its business through collaboration with other group companies. In 2019, Nisshin Flour Milling acquired Allied Pinnacle Pty Ltd., which has built a robust business base in Australia and controls the largest share of the Australian wheat flour market (other than industrial-use products, such as starch). Its overseas flour production capacity has expanded to 11,040 tons, which is approximately 1.4 times greater than its production capacity in Japan. It is determined to achieve the highest standard of customer satisfaction in the flour industry by reliably supplying commercial wheat flour to support food culture, by developing new products to meet consumer needs, and by actively creating new food culture.

Market Rank of Wheat Flour Sales in Japan (weight basis)*1

No.1
(38.8%)
market share



Affiliated Companies

•Nisshin Flour Milling Inc.

- Nisshin Grain Silo Inc.
- Hanshin Silo Co., Ltd.
- Fresh Food Service Co., Ltd.
- Nisshin Management&Technical Consulting Inc.
- Miller Milling Company, LLC
- Allied Pinnacle Pty Ltd.
- Champion Flour Milling Ltd.
- Rogers Foods Ltd.
- Nisshin-STC Flour Milling Co., Ltd.

Processed Food Segment

Processed Food Business

Flourishing range of delicious, healthy, convenient foods for domestic and overseas markets

The main products handled by Nisshin Foods Inc. are premix, pasta, and pasta sauces for home and commercial use. Nisshin Foods supplies a wide variety of these products in both frozen and room-temperature versions under various brands, including *Nisshin*, *Ma•Ma*, *Ao-No-Dokutsu*, *De Cecco*, and *Welna*. Many of these products have gained top market shares in their categories thanks to their convenience and appeal to health-conscious consumers. Nisshin Foods is continually expanding its range of delicious, high value-added products and accelerating its overseas expansion by optimizing its supply structures on a global scale.

Market Rank of the Domestic Household-Use Products*2

No.1



Affiliated Companies

•Nisshin Seifun Welna Inc.

- Nisshin Seifun Premix Co., Ltd.
- Ma•Ma Macaroni Co., Ltd.
- Thai Nisshin Technomic Co., Ltd.
- Shin Nisshin Seifun Foods (Qingdao) Co., Ltd.
- PT. Indonesia Nisshin Technomic
- Vietnam Nisshin Technomic Co., Ltd.
- Medallion Foods, Inc.
- Nisshin Seifun Turkey Makarna Ve Gida Sanayi Ve Ticaret A.S.
- Thai Nisshin Seifun Co., Ltd.
- Vietnam Nisshin Seifun Co., Ltd.

Yeast and Biotechnology Business

Contribution in the food and biotechnology field as a yeast-based technology company

Oriental Yeast Co., Ltd. develops and supplies high-quality food ingredients for use in the bakery industry and many other areas. Having gained top market shares in categories that include yeast, bakery fillings, cooking fillings, and mayonnaise, it is expanding into overseas markets in pursuit of opportunities created by population growth. Oriental Yeast also supplies useful proteins produced using its proprietary biotechnology for use as diagnostic and research reagents. In addition, it undertakes safety testing of foods and other products and provides support services for pharmaceutical R&D.

Domestic Rank of Yeast Production Volume*3

No.1
(approximately 50% market share)



Affiliated Companies

•Oriental Yeast Co., Ltd.

- Pany Delica Co., Ltd.
- OYC Foods Net Co., Ltd.
- Nihon Bioresearch Inc.
- Kitayama Labes Co., Ltd.
- Oriental Bio Service Inc.
- KBT Oriental Co., Ltd.
- OYC Americas, Inc.
- OYC EU B.V.
- Oriental Yeast India Pvt. Ltd.
- Nisshin Seifun OYC (Shanghai) Co., Ltd.

Healthcare Foods Business

Supporting good health with healthcare foods and fine chemicals

Nisshin Pharma Inc. creates safe, reliable food supplements, foods with function claims, and healthcare foods to meet the needs of increasingly health-conscious consumers. It also uses its proprietary technology to develop and supply high-quality active pharmaceutical ingredients and other products. In anticipation of escalating competition, Nisshin Pharma is developing new products and strengthening its brand in the field of healthcare foods, while leveraging its original refining technologies to expand its business in the United States and cultivate new markets.

Number of patents published in Japan*4

No.3



Healthcare foods

Affiliated Company

•Nisshin Pharma Inc.



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Prepared Dishes and Other Prepared Foods Segment

A full lineup of delicious products to enrich the dining experience

Nisshin Seifun Group companies use a variety of channels to supply a full lineup of delicious products covering every category of prepared foods. Initio Foods Inc. specializes mainly in prepared Japanese dishes for sale in supermarkets and department stores. Joyous Foods Co., Ltd. is an industry leader in the area of pre-cooked noodles for sale in convenience stores. Tokatsu Foods Co., Ltd. supplies *onigiri* rice balls, *bento* lunch boxes, sandwiches and other products primarily through convenience stores. These three companies will continue to provide solutions to issues affecting Japan's growing population of households in which both spouses work, and single-person or single-parent households, including the burden of housework, and the need to maintain a balanced diet, by creating products that enable people throughout Japan to enjoy enhanced dining experiences.

Number of Manufacturing Sites in Japan

25



Prepared Japanese dishes, Pre-cooked noodles, Fresh pre-cooked dishes

Affiliated Companies

•Nisshin Seifun Delica Frontier Inc.

- Tokatsu Foods Co., Ltd.
- Port Delica Tokatsu Co., Ltd.
- Green Delica Co., Ltd.
- Nomura Foods Co., Ltd.
- Joyous Foods Co., Ltd.
- Initio Foods Inc.

Others Segment

Engineering Business

Expanding engineering service business based on world-class powder processing technologies and user perspectives

Nisshin Engineering Inc. combines extensive experience in food plant construction with world-class powder processing technology developed over many years. While applying this user-focused expertise in its core field of plant construction, Nisshin Engineering is also expanding its business by developing and selling sophisticated powder processing equipment and providing powder processing services.

Affiliated Company

•Nisshin Engineering Inc.

Mesh Cloth Business

High value-added products made possible by advanced mesh technology

NBC Meshtec Inc. combines advanced product development systems and manufacturing technologies to create a diverse range of high-performance mesh cloth products. The mesh cloth business is the foundation for the company's continuing efforts to expand its sales of high-tech industrial materials while developing new high-performance products with enhanced functions. In addition to mesh products for use in growth areas, such as 5G telecommunications and water treatment, NBC Meshtec is also creating business in new fields with the potential to generate demand in the future, such as the environment, healthcare, sanitation, and telecommunications. Examples include printed electrodes for the rapidly expanding solar panel industry, and products based on Cufitec® antiviral technology.

Affiliated Companies

•NBC Meshtec Inc.

- NBC Metalmesh Inc.
- PT. NBC Indonesia
- NBC Meshtec Americas Inc.
- NBC (Shanghai) Mesh Co., Ltd.
- NBC Meshtec (Thailand) Co., Ltd.

*1 Source: Nikkan Keizai Tsushin Co., Ltd. (fiscal 2021), *2 Source: Intage SRI data; The data periods for the No. 1 market shares for flour fiscal 2021, for pasta (spaghetti), pasta sauce, and frozen pasta (frozen cooked spaghetti and sauce) are fiscal 2021, *okonomiyaki* pancake flour fiscal 2020-2021, for *karaage* deep-fry mix fiscal 2019-2021, and for *tempura* mix fiscal 2020-2021.

*3 Source: Company research, *4 Domestic healthcare foods makers (single companies), Source: Company research