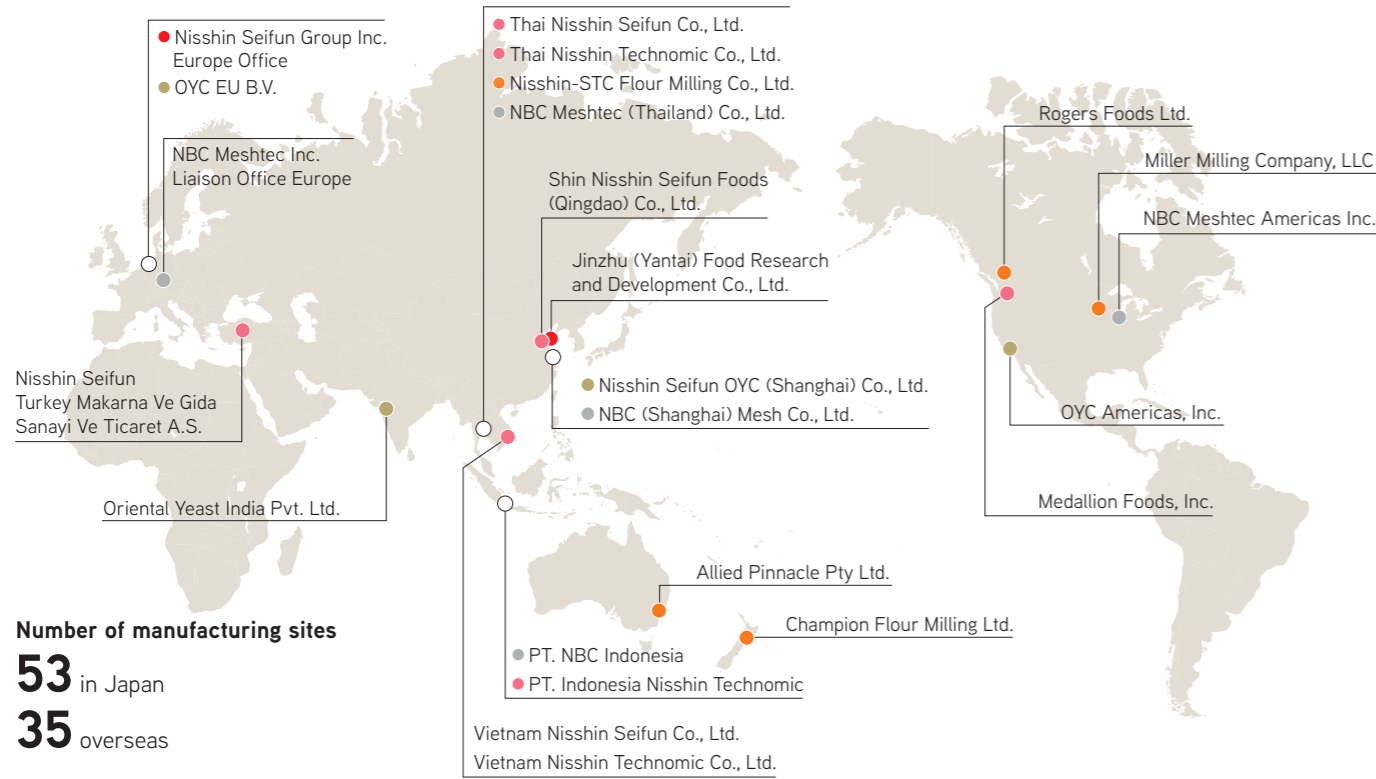


Main Overseas Business Sites

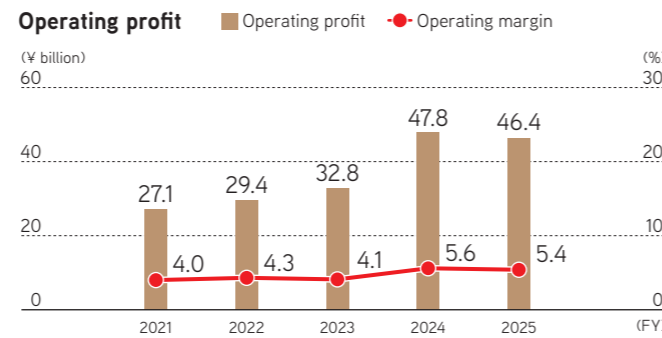
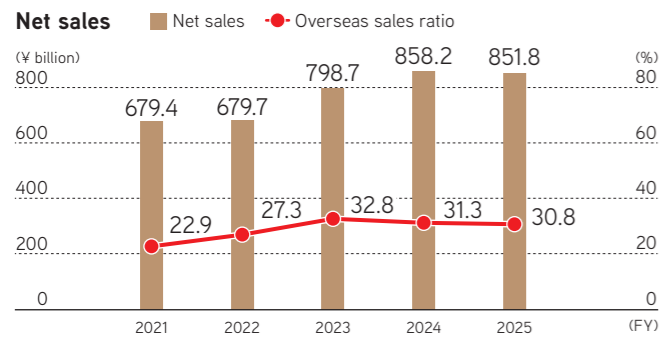
- Flour milling business (5 countries)
- Processed food business (6 countries)
- Yeast, Health, and Biotechnology Business (4 countries)
- Mesh cloth business (5 countries)
- Nisshin Seifun Group Inc. (Holding Company)



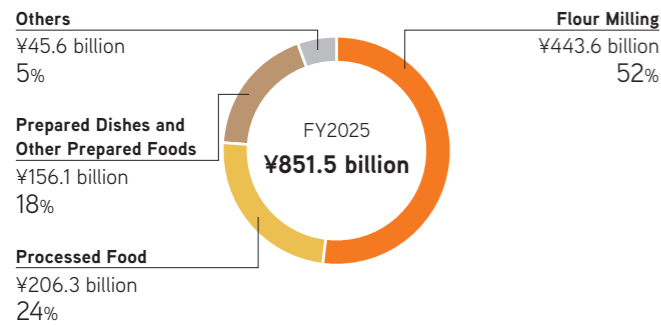
Number of manufacturing sites

53 in Japan
35 overseas

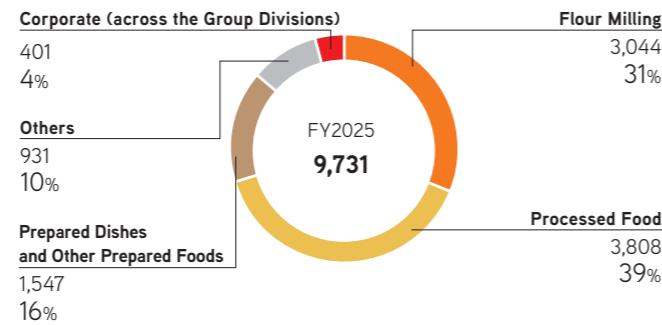
Performance Highlights (Amounts rounded down to nearest hundred million)



Net sales by business segment



Number of employees by business segment



Nisshin Seifun Group Inc.

General Administration Division
Public Communications Department
1-25, Kanda-Nishiki-cho, Chiyoda-ku, Tokyo 101-8441, JAPAN
+81 (0)3-5282-6666
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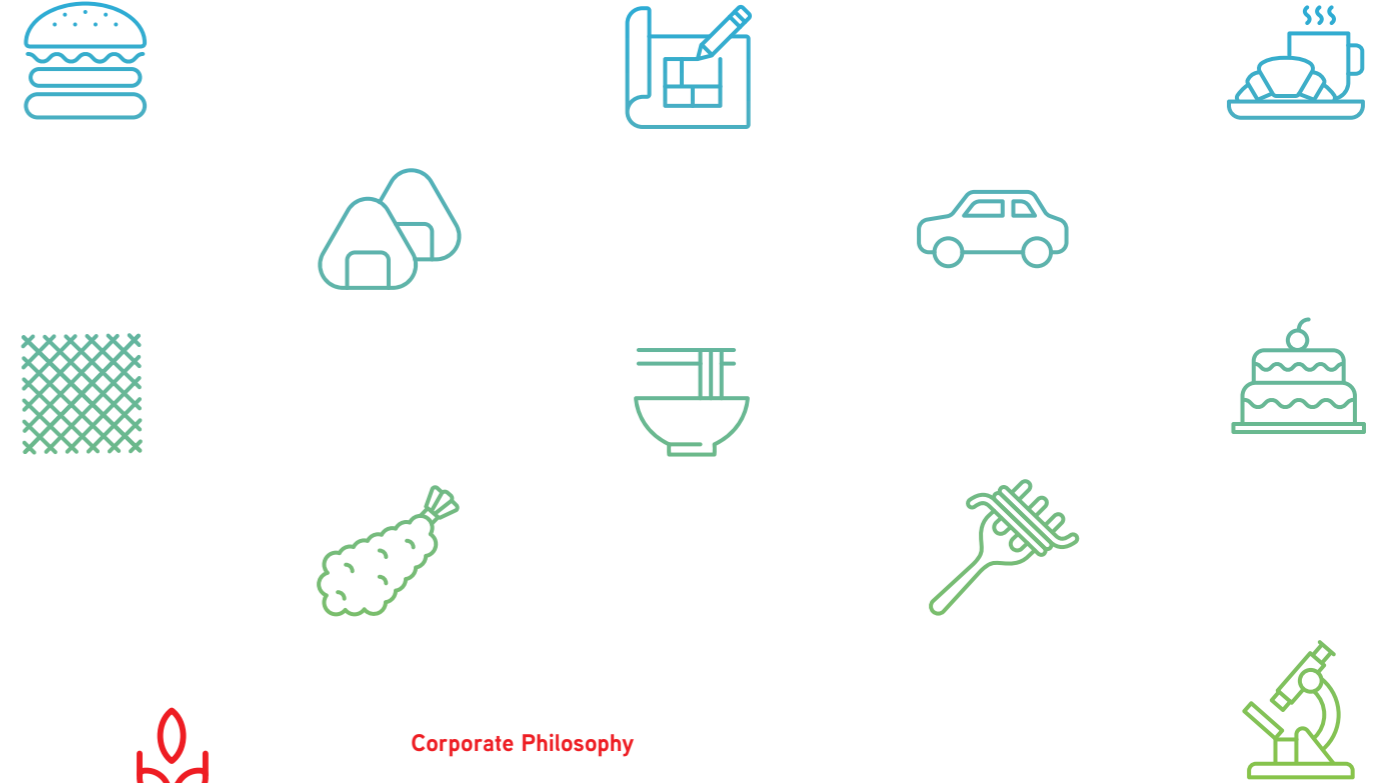


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Delivering Good Health & Reliability



NISSHIN SEIFUN GROUP



Corporate Philosophy

The Nisshin Seifun Group has determined to expand its business globally, under the following corporate principles:
“the basis of business is built on trust,” Nisshin strives to
“be in tune with the changing business climate,” and
“contributing to a healthy and fruitful life for all.”



Corporate Information

Nisshin Seifun Group Inc.

Head office 1-25, Kanda-Nishiki-cho, Chiyoda-ku, Tokyo
Foundation October 1900
Paid-in capital ¥17,117 million

Representative Director and President Kenji Takihara

Number of employees (consolidated) 9,731 (as of March 31, 2025)

Group Profile

Interlinking our diversified wheat businesses to provide safe, reliable, and healthy products for any occasion or lifestyle

Flour Milling Segment

Reliability of supply, accelerating overseas expansion as Japan's leading flour miller

Nisshin Flour Milling Inc. leads the Japanese flour milling industry and has the biggest share of the domestic market. In Japan, our Mizushima Plant began full-scale operation in May 2025. This large-scale, waterfront plant is a smart facility that utilizes technologies such as IoT, AI, and robots. We are also raising our profile in overseas markets by adapting technology developed in Japan to suit local needs, while expanding our business through collaboration with other group companies. Our overseas flour production capacity (12,000 tons/day) is now 40% greater than our production capacity in Japan due to initiatives such as completing the expansion of US subsidiary Miller Milling Company, LLC's Saginaw Plant to include a new production line, which started operation in March 2025. From fiscal 2026, we are taking on a new identity as a "food culture innovation company" that "meets expectations with flour." We are determined to achieve the highest standard of customer satisfaction in the flour industry by reliably supplying commercial wheat flour to support the food culture in Japan, by developing new products to meet consumer needs, and by giving rise to a new food culture.

*Excluding wheat flour used in starch production and other industrial-use products

Market Rank of Wheat Flour Sales in Japan (weight basis)*1

No.1
(40.3%)
market share



Affiliated Companies

- **Nisshin Flour Milling Inc.**
- Nisshin Grain Silo Inc.
- Hanshin Silo Co., Ltd.
- Fresh Food Service Co., Ltd.
- Nisshin Managerial Technology Center Co., Ltd.
- Kumamoto Flour Milling Co., Ltd.
- Miller Milling Company, LLC
- Allied Pinnacle Pty Ltd.
- Champion Flour Milling Ltd.
- Rogers Foods Ltd.
- Nisshin-STC Flour Milling Co., Ltd.

Processed Food Segment

Processed Food Business

Flourishing range of delicious, healthy, convenient foods for domestic and overseas markets

The main products are premix, pasta, and pasta sauces for home and commercial use. We supply a wide variety of frozen and room-temperature products under brands including *Nisshin*, *Ma-Ma*, and *Ao-No-Dokutsu*. Many of these products have gained top market shares in their categories thanks to their convenience and appeal to health-conscious consumers. We are continually expanding our range of delicious, high value-added products and accelerating our overseas expansion by optimizing our supply structures on a global scale.

Market Rank of the Domestic Household-Use Products

No.1
in many categories*2



Affiliated Companies

- **Nisshin Seifun Welna Inc.**
- Nisshin Seifun Premix Co., Ltd.
- Ma-Ma-Macaroni Co., Ltd.
- Thai Nisshin Technomic Co., Ltd.
- Shin Nisshin Seifun Foods (Qingdao) Co., Ltd.
- PT. Indonesia Nisshin Technomic
- Vietnam Nisshin Technomic Co., Ltd.
- Medallion Foods, Inc.
- Nisshin Seifun Turkey Makarna Ve Gida Sanayi Ve Ticaret A.S.
- Thai Nisshin Seifun Co., Ltd.
- Vietnam Nisshin Seifun Co., Ltd.

Yeast, Health, and Biotechnology Business

Contribution in the food, health, and biotechnology fields as a yeast-based technology company

We develop and supply high-quality food ingredients for a wide range of uses within the food industry, including bakery and cooking fillings, and mayonnaise, as well as bread yeast, where we command the top market share in Japan. We are expanding into overseas markets in pursuit of opportunities created by population growth, including starting operation of a yeast factory in India. We also supply useful proteins produced using our proprietary biotechnology for use as diagnostic and research reagents. In addition, we undertake safety testing and provide support services for R&D in areas such as pharmaceuticals. Furthermore, we are helping people live healthily through healthcare foods.

Domestic Rank of Bread Yeast Production Volume*3

No.1
(approximately 50% market share)



Total Bificolon series*4 unit sales:

4.3 million units

Affiliated Companies

- **Oriental Yeast Co., Ltd.**
- Pany Delica Co., Ltd.
- OYC Foods Net Co., Ltd.
- Nihon Bioresearch Inc.
- Kitayama Labes Co., Ltd.
- KBT Oriental Co., Ltd.
- OYC Americas, Inc.
- OYC EU B.V.
- Oriental Yeast India Pvt. Ltd.
- Nisshin Seifun OYC (Shanghai) Co., Ltd.

Prepared Dishes and Other Prepared Foods Segment

A full lineup of delicious products to enrich the dining experience

Three of our affiliated companies use a variety of channels to supply a full lineup of delicious products covering every category of prepared foods. Initio Foods Inc. specializes mainly in prepared Japanese dishes for sale in supermarkets and department stores. Joyous Foods Co., Ltd. is an industry leader in the area of pre-cooked noodles for sale in convenience stores. Tokatsu Foods Co., Ltd. supplies onigiri rice balls, bento boxed lunches, sandwiches, and other products primarily through convenience stores. These companies provide delicious and quick-preparation meal offerings for Japan's growing number of dual-income, single-person, and single-parent households to help offset the burden of housework and provide a balanced diet.

Number of Manufacturing Sites in Japan

25



Affiliated Companies

- **Nisshin Seifun Delica Frontier Inc.**
- Tokatsu Foods Co., Ltd.
- Port Delica Tokatsu Co., Ltd.
- Green Delica Co., Ltd.
- Nomura Foods Co., Ltd.
- Kyushu NF Foods Co., Ltd.
- Joyous Foods Co., Ltd.
- Initio Foods Inc.

Others Segment

Engineering Business

Expanding engineering service business based on world-class powder processing technologies and user perspectives

We combine our extensive experience in food plant construction and our world-class powder processing technology developed over many years. A particular focus for the further growth of our engineering business includes applying user-focused expertise in our core field of plant and factory construction as well as developing and selling sophisticated powder processing equipment and providing powder processing services using our leading technology.

Affiliated Company

- **Nisshin Engineering Inc.**

Mesh Cloth Business

High value-added products made possible by advanced mesh technology

We leverage our diverse range of high-performance mesh cloth products as a foundation for expanding sales of advanced industrial materials and develop high-performance products with enhanced functions. In addition to mesh products for use in 5G and 6G telecommunications, water treatment, and automobile air filters, we are also developing mesh technologies that contribute to electrode printing for solar cells, which requires an increasingly high resolution, and to hydrogen-related markets. We are also creating business in new fields with the potential to generate demand in the future, such as the environment, medical care, health, sanitation, telecommunications, and mobility. This includes products such as Cufitec® antiviral technology.

Affiliated Companies

- **NBC Meshtec Inc.**
- NBC Metalmesh Inc.
- PT. NBC Indonesia
- NBC Meshtec Americas Inc.
- NBC (Shanghai) Mesh Co., Ltd.
- NBC Meshtec (Thailand) Co., Ltd.

*1 Source: Nikkan Keizai Tsushin Co., Ltd. (fiscal 2025) *2 Source: Intage SRI + research. Percentages represent shares of total market sales. The data periods for the No. 1 market shares are pancake flour and tempura mix, and April 2022-March 2025 for karagee deep-fry mix. *3 Source: Company research. *4 Based on the number of packages sold from May 2012 to May 2025.

April 2024-March 2025 for flour, pasta (spaghetti), pasta sauce, and frozen pasta (frozen pre-cooked spaghetti and sauce, short pasta varieties), April 2023-March 2025 for *okononijaki* including discontinued products, and assuming 30 capsules per package (as of May 2025).