

Delivering Good Health and Reliability



To Shareholders Business Report 2013

(April 1, 2012 to March 31, 2013)



Special Feature

Overseas Strategies of Nisshin Seifun Group:
Aiming at an overseas sales ratio of at least 30%

Communicating with Our Shareholders

Report on Individual Shareholders Tour of the Nisshin Seifun (Flour Milling) Museum;
Announcement of Next Individual Shareholders Tour of the Higashinada Plant

NISSHIN SEIFUN GROUP INC.

A Message from the Management



Before reporting on the Company's 169th business term, I would like to take this opportunity to thank all shareholders for their understanding and support.

During the fiscal year ended March 31, 2013, the environment surrounding the Company remained severe with prolonged weak consumer spending due to an uncertain outlook caused by a slowdown in the global economy and a longstanding deflationary environment. Under these conditions, the Company implemented aggressive promotional efforts to boost the top line (net sales) in each of its businesses. In addition, Miller Milling Company, LLC in the U.S. acquired in March 2012, and Nisshin Seifun Premix Inc. established in October 2012, both made steady progress. In February 2013, the Company acquired from Goodman Fielder the largest flour milling business in New Zealand and the business got off to a good start as newly established Champion Flour Milling Ltd. Other steps were taken to drive growth, including an investment in Tokatsu Foods Co., Ltd., a general maker of prepared dishes. The Company has been integrating its flour milling plants as part of efforts to strengthen future cost competitiveness. This included the start of construction of the new Fukuoka Plant in the Kyushu region in May 2012, and a decision in December to add another production line to the Chita Plant in the Chubu region. Meanwhile, the Company revised its wheat flour prices in response to the government's adjustments to prices for five brands of imported wheat. On average, the price of imported wheat was reduced by 15% in April 2012 and raised by 3% in October 2012.

As a result, consolidated net sales increased 3.1% year on year to ¥455,566 million for the fiscal year under review, reflecting the consolidation of Miller Milling Company, LLC, growth in sales of prepared dishes and other prepared foods and of frozen food products, as well as the start of shipments of raw materials for pharmaceutical products. Meanwhile, due to an increase in sales promotion expenses in the Processed Food Segment and other factors, operating income decreased 5.9% year on year to ¥21,740 million, ordinary income declined 5.3% to ¥24,742 million. Net income rose 2.7% to ¥13,688 million.

We aim to meet the expectations of shareholders to distribute profits, taking into consideration the current and future profitability of our business and financial position, and are targeting a consolidated dividend payout ratio of at least 30%. For the fiscal year ended March 31, 2013, the Company paid an annual ordinary dividend of ¥20 per share.

Taking a long-term perspective focused through 2020, our 120th year of operation, we launched our medium-term management plan "NNI-120, Speed, Growth and Expansion" in April 2012. Under this medium-term management plan, we have positioned top-line (net sales) growth and overseas business expansion as our first order of business. In order to accomplish our established goals, we will upgrade and bolster our internal organization and proactively pursue M&As and alliances. In addition, we will engage in both the production and supply of safe and reliable products while putting in place a competitive cost structure that is more than capable of confronting the pressures imposed by imported products. In this manner, we will remain competitive in any and all environments.

In this year, the second year of the medium-term management plan, we have set out targets for the next three years through the fiscal year ending March 31, 2016 by reviewing our targets to flexibly respond to changes in the business environment and will carry out strategic measures in each business.

With the holding company Nisshin Seifun Group Inc. at its core, our group of companies will work with diligence, global intelligence and dedication to expand our businesses. Every effort will be made to ensure that the Group maintains the confidence of its stakeholders including shareholders, customers, business partners, employees and local communities. As we work toward achieving our established goals, we kindly request your continued support and understanding.

大枝宏之

Hiroshi Oeda
Representative Director
and President

June 2013

Flour Milling Segment

- ▶ Domestic shipments of wheat flour surpassed results of the previous year due to our active efforts to increase market share including promotion of value-added services that provide total solutions to customers.
- ▶ Revenues increased reflecting the consolidation of Miller Milling Company, LLC which was acquired in March 2012 and has progressed favorably.
- ▶ Operating income increased mainly due to the steady wheat bran market, as well as implementation of cost reductions.

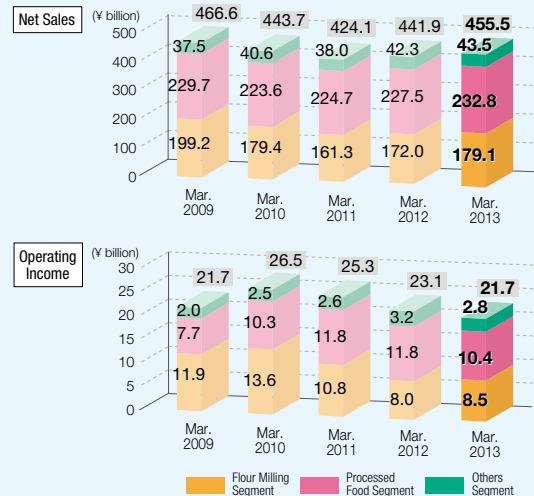
Processed Food Segment

- ▶ In the processed food business, revenues increased due to a sharp rise in the shipments of frozen food products and other products, reflecting active sales promotion measures.
- ▶ Revenues in the yeast and biotechnology business decreased owing to weak demand in consignment production of feed and testing services and other products in the biotechnology business.
- ▶ In the healthcare foods business, revenues significantly increased mainly due to the start of shipment of *EPA-E*, a raw material for pharmaceuticals.
- ▶ Operating income declined mainly due to an increase in sales promotion expenses in the processed food business.

Others Segment

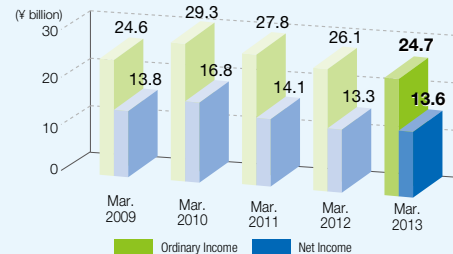
- ▶ Revenues in the pet food business decreased due to the severe market environment despite increased shipments of premium pet foods.
- ▶ In the engineering business, sales increased significantly year on year. This reflected a solid performance from the mainstay plant engineering business and strong contract processing and equipment sales.
- ▶ In the mesh cloths business, sales surpassed the previous year's level. Although sales of materials for screen-printing applications were below the previous year, sales of forming filters for automobile parts and others expanded.
- ▶ Operating income decreased due to sluggish sales in the pet food business and other factors.

Net Sales / Operating Income



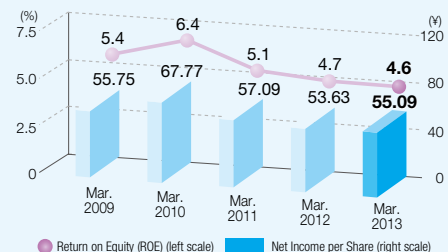
Notes:
 1. The amounts recorded are rounded down to the nearest 100 million yen.
 2. Intersegment transaction eliminations are included in others segment of operating income.

Ordinary Income / Net Income



Note: The amounts recorded are rounded down to the nearest 100 million yen.

Return on Equity (ROE) / Net Income per Share



Hiroshi Oeda, Representative Director and President of Nisshin Seifun Group Inc., was interviewed regarding the achievements under the medium-term management plan that began in April 2012.

Q How would you assess the past year since the launch of the medium-term management plan in April 2012?

We made a good start in the initial year of the medium-term management plan.

We launched our medium-term management plan “NNI- 120, Speed, Growth and Expansion,” while setting such numerical targets as Group net sales of ¥1 trillion and an overseas sales ratio of at least 30% to achieve for the year 2020. In the initial year, we made a fairly good start with tangible results including corporate acquisitions and capital participation in Japan and overseas and decisions on the construction and expansion of flour milling plants and other related matters.

Q You made an aggressive move towards expansion of overseas business by successive acquisitions of two overseas flour milling companies in one year.

Our overseas production ratio (production capacity basis) exceeded 30% upon acquisition of Miller Milling Company and Champion Flour Milling.

In line with our primary strategy of overseas business expansion, we acquired Miller Milling Company, the ninth largest flour milling company in the U.S. in March 2012, and Champion Flour Milling, the largest flour milling business in New Zealand in February 2013. Consequently, we now have four overseas flour milling companies, including the existing Rogers Foods (Canada) and Nisshin-STC Flour Milling (Thailand). This resulted in a significant increase of our overseas production ratio (production capacity basis) to exceed 30%.

Please refer to the Special Feature on page 5 for details

Q You have been actively promoting reorganization of your domestic flour milling plants.

We are promoting the concentration of production into large scale plants located near ports to strengthen our global cost competitiveness. (The new Fukuoka Plant and a new line at the Chita Plant will commence operations in February 2014, and in the summer of 2015, respectively.)

About 90% of the wheat consumed in Japan is imported. Therefore, manufacturing of wheat flour at flour milling plants located near ports, where large grain vessels can enter, offers a cost advantage. The Company has been steadily promoting concentration of production at its large-scale plants located near ports to strengthen cost competitiveness



in preparation for future market liberalization. In May 2012, we started construction of the new Fukuoka Plant located near the port of Fukuoka City, which will commence operations in February 2014. We decided to add another production line to the Chita Plant in Aichi, which will start construction in the autumn of 2013 and commence operations in the summer of 2015.

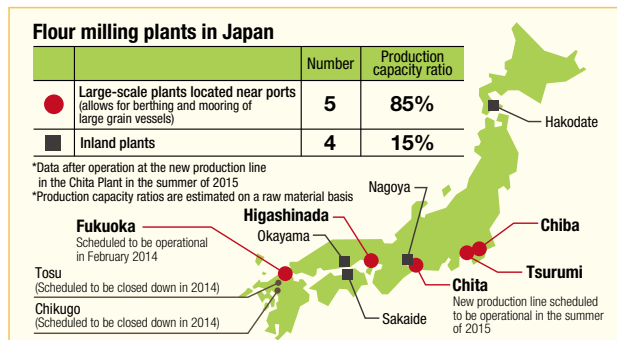
International trade negotiations including the Trans-Pacific Partnership (TPP) are on-going. Accordingly, we are accelerating measures to boost cost competitiveness so that we can effectively counter the threat from imported wheat flours assuming the future total market liberalization of wheat and wheat flour.

Q What will be the production capacity ratio of large-scale plants located near ports once the new Fukuoka Plant and new production line at the Chita Plant commence operations?

Production capacity ratio of large-scale plants located near ports will increase to 85% from 70%.

Our move to concentrate production into large-scale plants located near ports has been completed in the Kanto and Kansai regions, and such concentration of production will be largely completed in the Kyushu and Chubu regions with construction of the new Fukuoka Plant and line expansion at the Chita Plant.

As a result, production capacity ratio of large-scale plants located near ports will increase to 85% from the current 70% once the new production line at the Chita Plant becomes operational in the summer of 2015.



Q Could you please tell us about the objective of the capital participation in Tokatsu Foods Co., Ltd.?

We invested in Tokatsu Foods Co., Ltd., the leading general maker of prepared dishes in Japan, aiming at enhancing the foundation of prepared dishes and other prepared foods business.

We have positioned prepared dishes and other prepared foods business as growth areas and are reinforcing efforts to develop it as one of our core businesses. In December 2012, we invested

in Tokatsu Foods Co., Ltd., the leading general maker of prepared dishes in Japan. Tokatsu Foods Co., Ltd. posts consolidated sales of about ¥90 billion and operates 18 production plants in Japan, while supplying a full-lineup of products such as *bento* lunch boxes, rice balls, sandwiches, prepared foods and other products mainly to convenience stores as well as operating frozen prepared foods business mainly for home delivery service. We intend to further expand the prepared dishes and other prepared foods business by strengthening the business foundation through utilization of nationwide production bases and wide ranging production know-how owned by Tokatsu Foods Co., Ltd., combined with the basic research technology and product development capability of the Group.

Q Please tell us your goal for fiscal 2014, the second year of the medium-term management plan.

We intend to carry out proactive measures for future growth and expansion while positioning top-line (net sales) growth and overseas business expansion as our first priority.

In the flour milling business, we will expand our share of the wheat flour market in Japan for future growth as a flour milling company that delivers the highest level of service and customer satisfaction. In the processed food business, we will promote further sales expansion of our top share brand by launching new products which meet customer's needs. In the overseas business, we will steadily achieve results by creating synergies with our Group know-how, including technological capability and other related factors in acquired companies such as Miller Milling Company and Champion Flour Milling. We will also not be risk-averse toward future growth and expansion and actively carry out strategic investments, including M&As and alliances.

This year, the second year of the medium-term management plan, the Group, forming a cohesive unit with all officers and employees united, will steadily advance as a robust and innovative organization toward achieving our common goals.

Special Feature: Overseas Strategies of Nisshin Seifun Group: Aiming at raising the overseas sales ratio to at least 30%

The Group is actively promoting overseas business expansion aiming at raising the Group overseas sales ratio to at least 30% in the near future under the medium-term management plan “NNI-120, Speed, Growth and Expansion.”

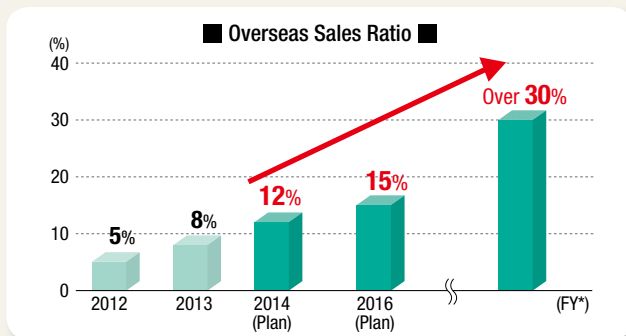


Full-scale entry into the North American market, the largest in the world

We acquired **Miller Milling Company**, the 9th largest flour milling company in the U.S. in March 2012 and entered into the U.S. market, the largest flour milling market among the developed nations. In February 2013, we increased Miller Milling's flour production capacity by about 30%. We intend to further expand shipments by utilizing our strength in development, technological capability and stable supply of quality products as well as the existing business foundation of the company. We will also collaborate with **Rogers Foods** in Canada and accelerate expansion of the flour milling business in North America, while exerting synergies among the Group.

Acquisition of the largest flour milling business in New Zealand

In February 2013, we acquired the largest flour milling business in New Zealand from Goodman Fielder, a major food company in Australia and New Zealand, and the business started operations as newly-established **Champion Flour Milling**. The company holds the largest share at 55% in New Zealand and operates a wide range of businesses covering not only wheat flour but also prepared mix and bakery-related commercial ingredients and other products. We aim at further expansion of the business by utilizing our secondary processing technologies, including bread-making technologies and know-how to create new demand. Since Oceania is a major supplier of wheat for Japan, we will strengthen collection of wheat-related information and relationships with local wheat producers and grain distributors.

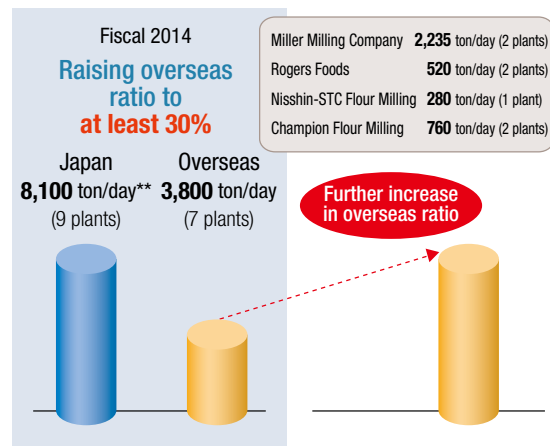


*FY or Fiscal: 12-month period ending March 31

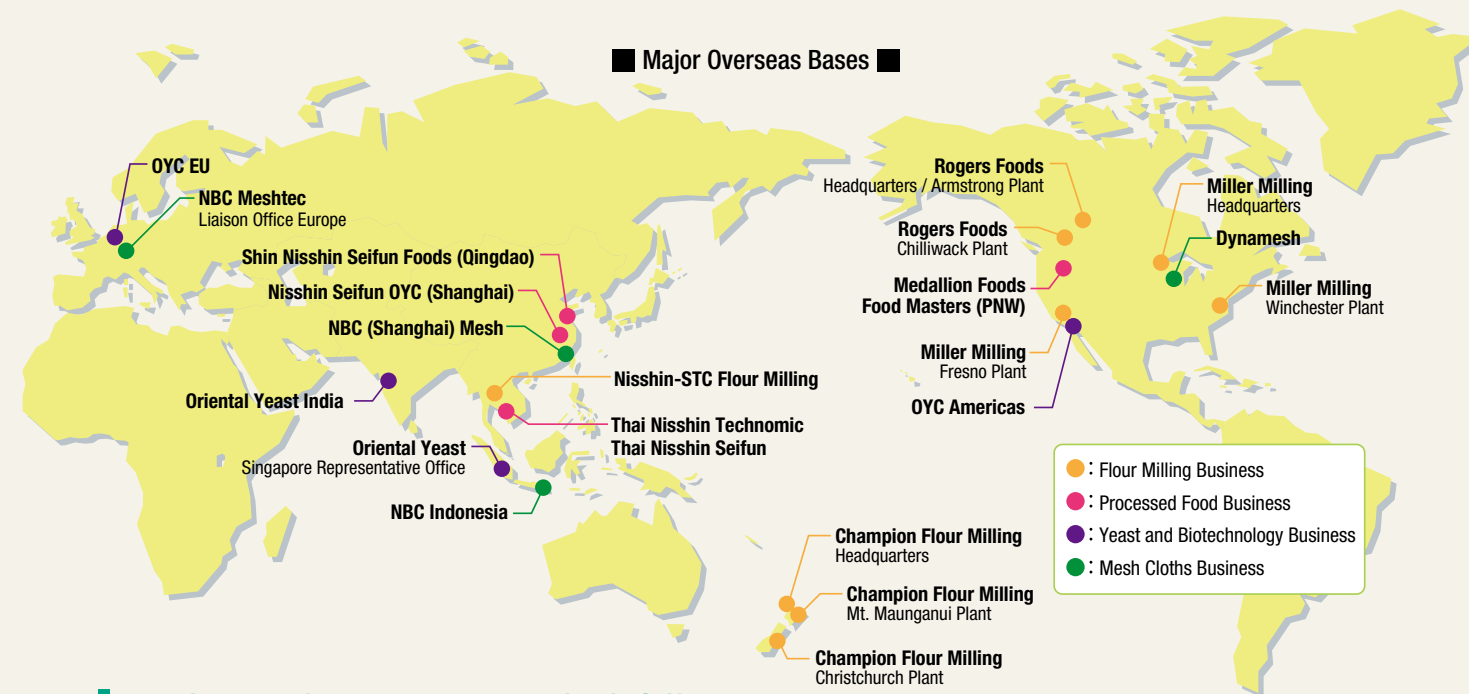
Upgraded flour production capacity of in Southeast Asia by 20 %

We upgraded the flour production capacity (completed in January 2013) by around 20% at **Nisshin-STC Flour Milling Co., Ltd.** in Thailand (established in 1991), our manufacturing base in Southeast Asia. We intend to further boost shipments to quality-conscious customers in Thailand and neighboring countries in Southeast Asia.

Flour production capacity (raw material basis)



**Data after operations commence at the new Fukuoka Plant (schedule to come online in February 2014)



Establishment of a “global company,” Nisshin Seifun Premix Inc.

In October, 2012, we established **Nisshin Seifun Premix Inc.**, which conducts the whole process of development, manufacture and sales of prepared mixes. The company operates both domestic and overseas businesses (two overseas bases: **Shin Nisshin Seifun Foods (Qingdao) Co., Ltd.** in China and **Thai Nisshin Technomic Co., Ltd.** in Thailand) in the prepared mix business, which is expected to grow significantly in the future. It will swiftly expand overseas business as a “global company” of commercial prepared mixes.

Advance into the Indian Market

In January 2012, Oriental Yeast Co., Ltd. established **Oriental Yeast India Pvt. Ltd.**, a local corporation, as its business base in India. We plan to further expand the biotechnology business (raw materials for diagnostic reagents, etc.) in the future.

NBC Meshtec Inc. enhanced production capacity in Indonesia

PT. NBC Indonesia, a subsidiary of NBC Meshtec Inc., doubled its production capacity to reduce production costs and boost competitiveness in the ASEAN and Chinese markets. Also, the company increased production of mesh cloths and started production of filters for automobiles and home appliances.

We will create synergies among the Group in its existing overseas businesses and also continue to swiftly develop new enterprises, mainly in flour milling, processed food and bakery-related businesses.

2012

April

Launches medium-term management plan “NNI-120, Speed, Growth and Expansion”



May

Nisshin Pharma Inc. Launches direct mail-order sales >>> 1

Nisshin Flour Milling Inc. Starts construction of new Fukuoka Plant

Flour production capacity on a raw material basis 550 ton/day (scheduled to be operational in February 2014)



A conceptual image on completion

Aims at achieving global cost competitiveness by concentration of production from Tosu and Chikugo plants into large-scale plants located near ports

June

Nisshin Flour Milling Inc. Obtains global food safety management system certification “FSSC22000”

Becomes nation's first flour milling company to obtain the certification as a whole organization including the head office and all plants in Japan

August

Nisshin Pharma Inc. Starts full-scale shipments of EPA-E, highly-pure and high quality raw materials for pharmaceutical products for the U.S. market

October

Establishes Nisshin Seifun Premix Inc.

Promotes expansion of prepared mix business in Japan and overseas as a “global company”

November

Opens Nisshin Seifun (Flour Milling) Museum >>> 2

Opens corporate museum to offer valuable information on flour milling (wheat and wheat flour)

Nisshin Flour Milling Inc. Wins excellence prize of Food Action Nippon Award 2012 for the development of TSUBAKI commercial wheat flour for bread, made of 100% Hokkaido wheat

November

Nisshin Foods Inc. Ma•Ma Hazumu Nama Pasta awarded Food Industry Distinguished Service Award

☞ Please refer to New Products (p9)



December

Oriental Yeast Co., Ltd. Establishes and starts operation of a new coenzyme production facility (in Nagahama Laboratory)

Aims at further sales expansion of diagnostic products and other products in line with growing demand mainly in emerging countries

Invests in Tokatsu Foods Co., Ltd., a general maker of prepared dishes

Promotes further expansion of prepared dishes and other prepared foods business by strengthening our alliance with the leading general maker of prepared dishes in Japan

Nisshin Flour Milling Inc. Decides to add a new production line at Chita Plant

Flour production capacity on a raw material basis 320 ton/day to be increased (scheduled to be operational in summer of 2015)



Chita Plant of Nisshin Flour Milling Inc.

Aims at achieving global cost competitiveness on par with the new Fukuoka Plant by suspending some lines at the Nagoya Plant located inland and concentration of production with operation of a new production line

NBC Meshtec Inc. Completes production capacity enhancement of plant in Indonesia

Reduces production costs and strengthens competitiveness for exporting to the ASEAN and China markets

2013

January

Increases flour production capacity of Nisshin-STC Flour Milling Co., Ltd. (Thailand) by about 20%

Flour production capacity on a raw material basis 240 ton/day → 280 ton/day

February

Increases flour production capacity by about 30% at Miller Milling Company, LLC (U.S.A.)

Winchester Plant
Flour production capacity on a raw material basis 1,190 ton/day → 1,640 ton/day



Fresno Plant
Flour production capacity on a raw material basis 535 ton/day → 595 ton/day



Acquires Champion Flour Milling Ltd. the largest flour milling business in New Zealand

Christchurch Plant
Flour production capacity on a raw material basis 240 ton/day



Mt. Maunganui Plant
Flour production capacity on a raw material basis 520 ton/day



Nisshin Petfood Inc. Enters the “domestically” produced therapeutic pet food market

☞ Please refer to the New Products (p10)

1 Nisshin Pharma Inc. Starts direct mail-order sales and launches Bificolon

Nisshin Pharma started direct mail-order sales in May 2012 and carries out integrated management and operation of product development, production, sales promotion activities, order acceptance, distribution and customer service and support. Utilizing the advantages of direct communication with customers, the company will continue to actively promote the features of its products and the importance of maintaining good health.

Bificolon is available for purchase at Nisshin Pharma Direct <http://nisshin-pharma.com>



2 Opens Nisshin Seifun (Flour Milling) Museum

In November 2012 we opened a corporate museum in Tatebayashi, the site of the Company's founding, which provides world-class invaluable information on flour milling (wheat and wheat flour). The museum is comprised of a main hall that shows the history and traditions of the Company, a new wing designed to provide information about flour milling and a lushly green Japanese garden.



[Location] 6-1 Sakae-cho, Tatebayashi City, Gunma

[Access] West Exit, Tatebayashi Station, Tobu Isesaki Line

* Parking not available.
Please use public transportation to travel to and from the museum.

[Telephone] 0276-71-2000

[URL] <http://www.nisshin.com/museum/>

[Open] 10 am to 4:30 pm (Admission until 4 pm)

[Holidays] Monday, Year-end and New Year holidays, etc. (for details, please access the website)

[Admission Fee] Adult: ¥200 Minor (elementary and junior high school students) ¥100

Jukusei Kiwami Somen / Hiyamugi

Nisshin Foods Inc.

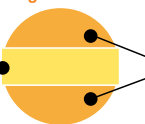
Products stored at room temperature

Launched all-new smooth and pleasantly chewy textured somen and hiyamugi. Easy-to-prepare and surprisingly delicious texture.

Patented original manufacturing method

1. Three-layer manufacturing method

Glutinous layer by the roll processing method



2. Noodle belt pressing and extruding method

Smooth and pleasantly chewy outer layers made by application of pasta manufacturing method

3. Heating and aging process

Three-layer noodles are slowly matured by heat.



Somen (400g)



Hiyamugi (400g)

Pleasantly chewy texture and deliciousness

Excellent smoothness

Sticky-free and smooth

Ma•Ma Hazumu Nama Pasta

Nisshin Foods Inc.

Frozen foods

Launched Japanese-style product line of the popular *Hazumu Nama Pasta!*

Launched Japanese-style product lines of *Hazumu Nama Pasta* with pleasantly chewy texture. Enjoy the rich taste of fresh pasta mixed with bonito broth and seaweed broth, served with Japanese-style sauce prepared with select ingredients.

Introduced Japanese-style broth mixed noodles



Shrimp and small scallop pasta with fish soy-sauce flavor



Shrimp and squid pasta with salted cod roe sauce



Spinach pasta with sesame cream sauce

New products focused on color and taste keep on coming!

Smooth and pleasantly chewy linguine topped with squids and diced tomatoes. Enjoy rich seafood flavor of squid ink accented by sourness of fresh tomato.

Squid ink, popular in restaurants for easy to serve home meals



Squid ink sauce linguine

Power Supply 11

Nisshin Pharma Inc.

Nutritional supplement

Advanced formula with Resveratrol, a sought-after ingredient of red wine offering health benefit.

Power Supply 11 is an advanced formula of *Power Supply 10*, which contains Resveratrol, an ingredient highlighted for its health supporting function found in global studies, in addition to ingredients in the popular *Power Supply 10* such as coenzyme Q₁₀ and ginkgo leaf essence, essential for maintaining youthful vitality along with vitamins and minerals. One pack contains 28 ingredients that help a healthier body and resist aging. We are confident in delivering the product as your partner for a healthy life.



Power Supply 11
(11 tablets in one pack × 30 packs)

Products are available by order at BST, a distributor of Nisshin Pharma Inc.

URL <http://www.bst-japan.co.jp/> ☎ 0120-86-2480 8:00 to 20:00 (daily excluding year-end and New Year holidays)

“Domestically” produced therapeutic pet foods *JP-Style Dietetics*

Nisshin Petfood Inc.

Dog foods

Cat foods

Developed domestic therapeutic pet foods focused on healthy life of pets in Japan. Now on sale at animal hospitals!

We successfully developed therapeutic pet foods that target common diseases in Japanese pets, which tend to be small, long-living and raised indoors, through joint research with universities and clinical tests at animal care facilities. Manufacturing has commenced under strict quality controls and products have been put on sale since March 2013.



Allergen select cut semi-moist type (500g)



Allergen select cut dry type (1kg)

Allergen select cut pet food for food allergic dogs is produced from fish-based ingredients which are less likely to be allergens, and eliminates use of six allergen-based raw materials (beef, milk, wheat, egg, chicken and mutton).

Also, we take precautions against mixing even small amounts of allergens during the manufacturing process, so the products have characteristics not found in existing low allergen foods.



Struvite block dry type (500g)

Struvite block, cat food that combats feline struvite urolithiasis syndrome has an adjusted mineral balance to maintain a lower uric acid level (target pH6.0 – 6.5).

Report on Individual Shareholders Tour of the Nisshin Seifun (Flour Milling) Museum

We held an individual shareholders tour of the Nisshin Seifun (Flour Milling) Museum on March 22, 2013. This was the third individual shareholders tour, following a visit to the Tsurumi Plant of Nisshin Flour Milling Inc. in September 2012. For this tour, a total of 83 shareholders and accompanying persons participated after being selected by lottery from a large number of applicants. At the Museum site, where flour milling machines of both past and present were displayed, we received many questions from the participants, who were provided with information about the characteristics of wheat and the flour milling process. Further, the history of the Nisshin Seifun Group was shown through images and other exhibited objects. We received many questions and opinions after the tour and it proved to be a very meaningful occasion for communication.



▲Commemorative photos (taken by four groups)



▲In front of flour milling machines



▲Many questions were received on the occasion of a question and answer session

Comments from shareholders participating in the tour

- It was a good tour for learning about the wheat flour manufacturing process and food safety.
- Listening to the discussion about the targets for the 120th anniversary, I look forward to the future of the Company.
- Seeing the images of the flour milling plants, as a housewife, I feel secure knowing about the care involved in hygiene management.
- I was impressed by the fact that the foundation philosophy was firmly entrenched and the Company continues to grow.

September 2013 : Announcement of Next Individual Shareholders Tour of the Higashinada Plant

We will hold an individual shareholders tour of the Higashinada Plant of Nisshin Flour Milling Inc. Details are presented below.

Scheduled date and times for each tour

September 20, 2013 (Friday)

1. 9:00 am to 12:30 pm (assemble at JR Sumiyoshi Station at 9:00 am)

2. 1:30 pm to 5:00 pm (assemble at JR Sumiyoshi Station at 1:30 pm)

*Assemble and dispersal at JR Sumiyoshi Station

Place held

**Higashinada Plant, Nisshin Flour Milling Inc.
14 Uozakihamamachi, Higashinada-ku, Kobe City, Hyogo**

Participation fee

Free of charge (However, please be advised that the transportation fee to and from the point of assembly is at the participant's own cost.)

Number of participants

A total of 50 participants for each tour (shareholders may be accompanied by one other party)

*Please be advised that a lottery system shall apply in the selection of participants in the event the number of applicants exceeds the maximum number of permissible participants.

*Individual shareholders who hold 500 or more of the company's shares as of March 31, 2013 are eligible to attend.

*Shareholders may be accompanied by one other party. However, the accompanying party shall be a junior high school student or above.

Application method

Please complete all necessary items of the attached application form and return by postal mail.

Entries close on August 9, 2013 (Friday)

*Please complete the application form following the instructions outlined on the tear-away portion of the form.

Inquiries

Plant Tour Service Representative (Nisshin Seifun Group Inc.)

Exclusive for Plant Visit 0120-087-078

(plant tour)

Weekdays 9:30 am to 5:30 pm (Excluding Saturday, Sunday and public holidays)

*This inquiry telephone line shall be available until September 20, 2013 (Friday).

Points to remember when submitting an application

- Changes may occur in the tour program, or the plant tour may be postponed or cancelled due to weather conditions or other unforeseen circumstances.
- Higashinada Plant does not comply with barrier-free standards.
- The Company may use photographs taken during the plant tour in its in-house magazine, business report and other publications.

The handling of personal information

Personal shareholder information and information on individuals accompanying shareholders obtained through the receipt of applications to participate in the plant tour shall not be used for any other purposes.

Consolidated Financial Statements

Consolidated Balance Sheets

As of March 31, 2012 and 2013

(¥ million)

Items	2012	2013	Change
Assets			
Total current assets	213,431	218,468	5,036
Total noncurrent assets	218,525	243,382	24,857
Total assets	431,956	461,851	29,894
Liabilities			
Total current liabilities	92,287	99,474	7,186
Total noncurrent liabilities	40,869	44,940	4,070
Total liabilities	133,157	144,414	11,257
Net Assets			
Total shareholders' equity	271,120	279,843	8,723
Capital stock	17,117	17,117	—
Capital surplus	9,453	9,460	6
Retained earnings	247,736	256,453	8,717
Treasury stock	(3,186)	(3,188)	(1)
Total accumulated other comprehensive income	20,269	29,209	8,939
Valuation difference on available-for-sale securities	22,776	29,894	7,117
Deferred gains or losses on hedges	170	148	(22)
Foreign currency translation adjustment	(2,677)	(833)	1,844
Subscription rights to shares	188	232	43
Minority interests	7,220	8,150	930
Total net assets	298,798	317,436	18,637
Total liabilities and net assets	431,956	461,851	29,894

Note: The amounts recorded are rounded down to the nearest one million yen.

Consolidated Statements of Cash Flows

Years ended March 31, 2012 and 2013

(¥ million)

Items	2012	2013	Change
Cash flows from operating activities	26,078	34,479	8,400
Cash flows from investing activities	(15,244)	(23,854)	(8,609)
Cash flows from financing activities	(6,134)	(4,587)	1,547
Effect of exchange rate change on cash and cash equivalents	(400)	823	1,224
Net increase (decrease) in cash and cash equivalents	4,299	6,862	2,562
Cash and cash equivalents at beginning of period	42,087	46,387	4,299
Cash and cash equivalents at end of period	46,387	53,249	6,862

Note: The amounts recorded are rounded down to the nearest one million yen.

※For details and past data, please refer to the website.

Consolidated Statements of Income

Years ended March 31, 2012 and 2013

(¥ million)

Items	2012	2013	Change
Net sales	441,963	455,566	13,603
Cost of sales	306,649	316,141	9,492
Gross profit	135,313	139,424	4,110
Selling, general and administrative expenses	112,200	117,684	5,483
Operating income	23,113	21,740	(1,372)
Non-operating income	3,394	3,291	(103)
Non-operating expenses	375	289	(85)
Ordinary income	26,132	24,742	(1,390)
Extraordinary income	889	289	(600)
Extraordinary loss	2,660	2,592	(68)
Income before income taxes and minority interests	24,361	22,438	(1,922)
Income taxes — current	9,468	9,331	(136)
Income taxes — deferred	829	(1,301)	(2,130)
Total income taxes	10,297	8,030	(2,267)
Income before minority interests	14,063	14,408	344
Minority interests in income	736	719	(17)
Net income	13,326	13,688	361

Note: The amounts recorded are rounded down to the nearest one million yen.

Forecasts for Consolidated Business Performance

Forecasts for Consolidated Business Performance in Fiscal 2014

(¥ million)

	2013	2014 (forecast)	Change	% change
Net sales	455,566	490,000	34,434	7.6%
Operating income	21,740	23,700	1,960	9.0%
Ordinary income	24,742	26,300	1,558	6.3%
Net income	13,688	16,000	2,311	16.9%

Notes:

1. The contents of this report are based on various premises and do not constitute a promise or guarantee of the realization of the planned results or policies described herein.

2. The amounts recorded are rounded down to the nearest one million yen.

Outline of the Nisshin Seifun Group

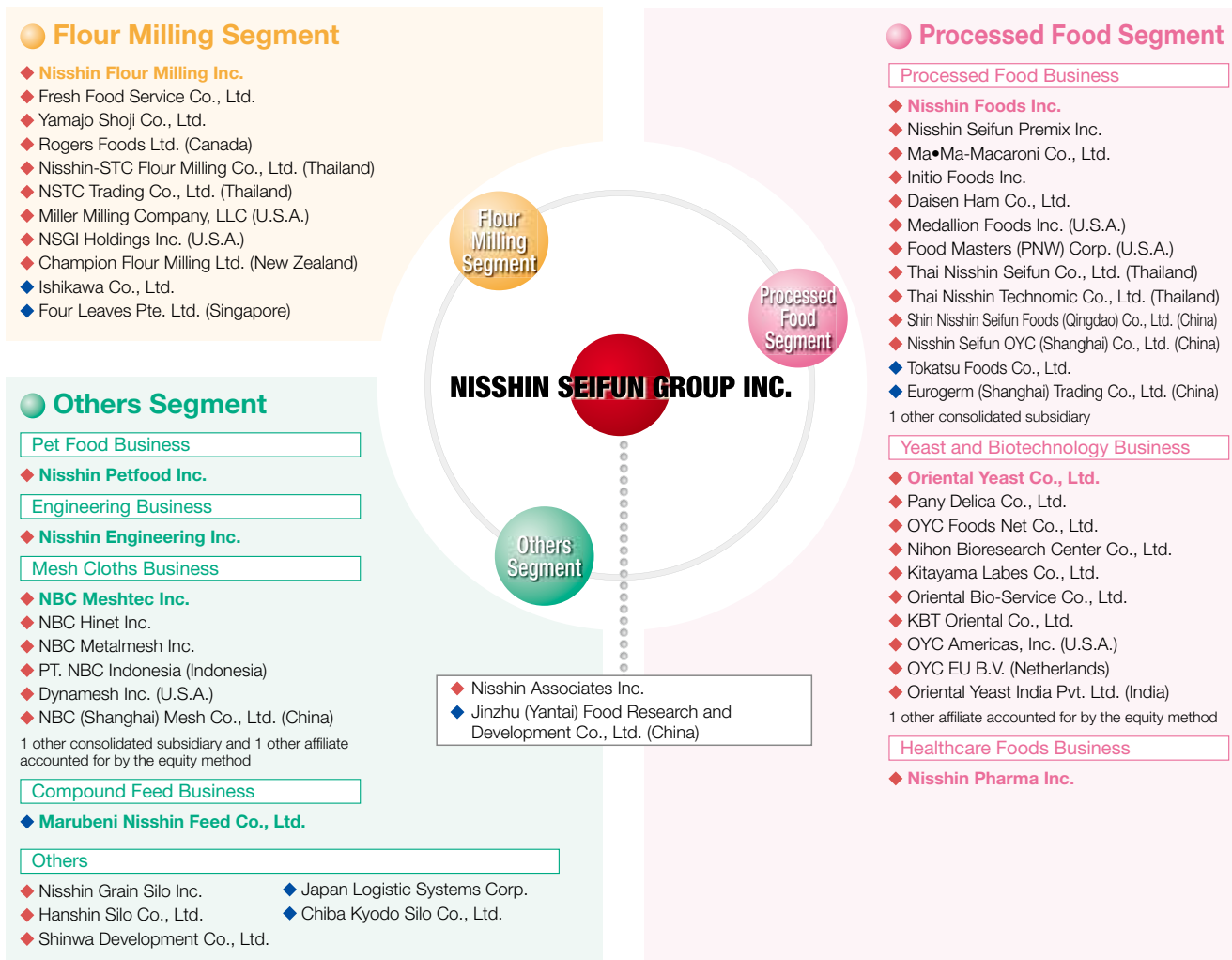
The Nisshin Seifun Group comprises the holding company, the Flour Milling Segment, the Processed Food Segment, and Others Segment. Nisshin Seifun Group Inc. and other principal companies are presented in the organizational diagram below.

Employees (As of March 31, 2013)

■ Nisshin Seifun Group Inc.	299
■ Flour Milling Segment	1,416
■ Processed Food Segment	3,208
■ Others Segment etc.	842
Total	5,765

Nisshin Seifun Group Structure (As of March 31, 2013)

- ◆ Consolidated subsidiaries
- ◆ Subsidiaries and affiliated companies accounted for by the equity method



Stock Information (As of March 31, 2013)

■ Total number of issuable shares:

932,856,000 shares

■ Total number of shares issued and outstanding:

251,535,448 shares

■ Number of shareholders:

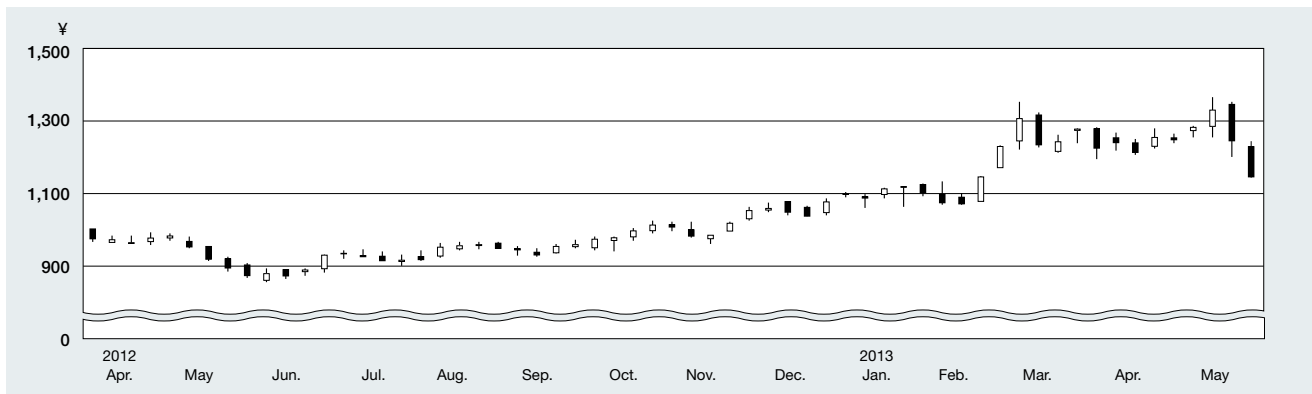
15,557 (a decrease of 591 shareholders from the end of the previous fiscal year)

■ Major shareholders (top 10):

Name	Number of shares held (thousand)	Ratio of share holdings (%)
Nippon Life Insurance Company	16,022	6.4
Yamazaki Baking Co., Ltd.	14,040	5.6
The Master Trust Bank of Japan, Ltd. (Trust Account)	12,760	5.1
Japan Trustee Services Bank, Ltd. (Trust Account)	10,364	4.1
Mizuho Corporate Bank, Ltd.	9,943	4.0
Mitsubishi Corporation	6,982	2.8
Marubeni Corporation	5,193	2.0
Sumitomo Corporation	5,034	2.0
Sumitomo Mitsui Banking Corporation	4,616	1.8
The Norinchukin Bank	4,489	1.8

* Holding ratios were calculated by deducting shares of treasury stock (2,997,634 shares)

■ Stock prices

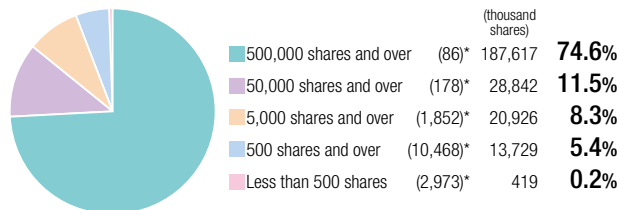


■ Composition of Shareholders

Shareholders by Type



Shareholders by Number of Shares Held



* Number of shareholders

Corporate Data

Corporate name: Nisshin Seifun Group Inc.

Head office: 25, Kanda-Nishiki-cho 1-chome,
Chiyoda-ku, Tokyo

Foundation: October 1900

Paid-in capital: ¥17,117,856,746 (As of March 31, 2013)

Main business:

1. Control and management of the operations of segments in the following businesses through stock ownership
Flour Milling Segment
Processed Food Segment
Others Segment (Pet food, Engineering, Mesh cloths, others)
2. Research and development, surveys
3. Leasing and management of real estate
4. Industrial property rights acquisition, preservation, management, usage management and assignment

Board of Directors: (As of June 26, 2013)

Representative Director : Hiroshi Oeda
and President

Director and Vice President: Kazuo Ikeda

Managing Director: Masao Nakagawa

Managing Director: Michinori Takizawa

Director: Takashi Harada

Director: Yasuhiko Ogawa

Director: Akira Mori

Director: Toshinori Shiragami

Director: Masashi Nakagawa

Director: Koichi Iwasaki

Director: Takao Yamada

Director: Nobuki Kenmoku

Director: Ariyoshi Okumura

Director: Akio Mimura

Audit & Supervisory Board Member (Full-time) : Makoto Watanabe

Audit & Supervisory Board Member (Full-time) : Yasuhiko Masaki

Audit & Supervisory Board Member: Tetsuo Kawawa

Audit & Supervisory Board Member: Kazuhiko Fushiya

Audit & Supervisory Board Member: Satoshi Itoh

Offices and Laboratories:

Head Office: Chiyoda-ku, Tokyo

Institutes and Laboratories: Fujimino City, Saitama Prefecture
Research Center for Production and Technology
Research Center for Basic Science Research and Development
QE Center

Investor Information

Fiscal year:

April 1 to March 31 of the following year

Date of record for year-end dividends (profit dividends) on retained earnings:
March 31

Date of record for interim dividends:
September 30

Ordinary general meeting of shareholders:
June

Method of public notice:

The Company posts notices via electronic notification on its website at <http://www.nisshin.com>.

However, if electronic notification is not possible due to an accident or other unavoidable circumstances, notices will be published in the Nikkei newspaper.

Share trading unit:

500 shares

Custodian of shareholder register:

Sumitomo Mitsui Trust Bank, Limited
1-4-1 Marunouchi, Chiyoda-ku, Tokyo
Japan

Contact information:

Sumitomo Mitsui Trust Bank, Limited
Stock Transfer Agency Department
2-8-4 Izumi, Suginami-ku, Tokyo
168-0063, Japan
Tel: 0120-782-031 (toll-free)

Transfer agent's handling office:

Sumitomo Mitsui Trust Bank, Limited,
branches throughout Japan

Notice

● Application for various share-related procedures

Please file applications for various share-related procedures such as change of address, designation of a method to receive dividends, request to purchase shares in less than the allotted trading unit and sale of such additional shares at the following places.

1. Shareholders with an account at a securities company

→ Please contact your securities company.

Note: To apply to receive dividends after the period for dividend distribution, as well as request to purchase shares in less than the allotted trading unit registered at the special account and sale of additional less-than-a-unit shares to those registered at the special account, please contact Sumitomo Mitsui Trust Bank, Limited.

2. Shareholders registered at the special accounts

→ Please contact Sumitomo Mitsui Trust Bank, Limited.

● Dividend Statement

The Dividend Statement that we send you at the time of the dividend payment concurrently serves as the Payment Notification Statement based on a provision of the Act on Special Measures Concerning Taxation. Therefore, you can use it as documentation for filing your income tax return.

We ask the shareholders who file an income tax return to retain the Statement.