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169th Fiscal Term (April 1, 2012 to March 31, 2013)

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# Securities Report

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Nisshin Seifun Group Inc.

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## Report Data

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## Part A: Company Information

### [1] Company Overview

#### (1) Principal Business Performance Indicators

##### 1. Consolidated business performance indicators

Fiscal term		165th	166th	167th	168th	169th
Years ended March 31		2009	2010	2011	2012	2013
Net sales	(millions of yen)	466,671	443,728	424,156	441,963	455,566
Ordinary income	(millions of yen)	24,618	29,327	27,839	26,132	24,742
Net income	(millions of yen)	13,852	16,839	14,187	13,326	13,688
Comprehensive income	(millions of yen)	—	—	12,503	17,962	23,945
Net assets	(millions of yen)	286,094	303,226	285,249	298,798	317,436
Total assets	(millions of yen)	370,879	396,317	389,418	431,956	461,851
Net assets per share	(yen)	1,034.49	1,097.72	1,121.98	1,172.72	1,243.82
Net income per share	(yen)	55.75	67.77	57.09	53.63	55.09
Fully diluted net income per share	(yen)	55.74	67.76	57.09	—	—
Equity ratio	(%)	69.3	68.8	71.6	67.5	66.9
Return on equity	(%)	5.4	6.4	5.1	4.7	4.6
Price-earnings ratio (p/e)	(times)	18.89	17.81	16.80	18.66	23.22
Cash flows from operating activities	(millions of yen)	20,072	47,484	34,856	26,078	34,479
Cash flows from investing activities	(millions of yen)	(10,235)	(52,393)	(16,067)	(15,244)	(23,854)
Cash flows from financing activities	(millions of yen)	(6,675)	(5,684)	(6,373)	(6,134)	(4,587)
Cash and cash equivalents at end of year	(millions of yen)	40,339	29,975	42,087	46,387	53,249
Number of employees [average number of part-time employees]	(persons)	5,200 [1,774]	5,283 [1,768]	5,452 [1,825]	5,582 [1,893]	5,765 [1,883]

Notes:

- Consumption taxes and other taxes are not included in net sales.
- The Accounting Standard for Earnings per Share (Accounting Standards Board of Japan (ASBJ) Statement No. 2, released on June 30, 2010) and the Guidance on the Accounting Standard for Earnings per Share (ASBJ Guidance No. 4, released on June 30, 2010) were retroactively applied with respect to the calculation of fully diluted net income per share for the 167th fiscal term. There was no material impact as a result of application.
- Fully diluted net income per share data for the 168th and 169th fiscal terms have not been disclosed because there were no potential shares of common stock that had a dilutive effect.

## 2. Non-consolidated business performance indicators

Fiscal term		165th	166th	167th	168th	169th
Years ended March 31		2009	2010	2011	2012	2013
Net sales	(millions of yen)	19,006	24,437	25,034	22,886	32,418
Ordinary income	(millions of yen)	8,447	12,028	13,164	11,739	20,981
Net income	(millions of yen)	8,916	13,104	12,864	13,604	20,980
Paid-in capital	(millions of yen)	17,117	17,117	17,117	17,117	17,117
Shares issued and outstanding	(thousand shares)	251,535	251,535	251,535	251,535	251,535
Net assets	(millions of yen)	203,983	214,563	221,159	233,342	254,095
Total assets	(millions of yen)	217,275	232,592	237,180	255,029	278,192
Net assets per share	(yen)	820.58	862.95	889.22	938.09	1,021.42
Total dividends per share (interim dividend amount)	(yen) (yen)	18.00 (9.00)	22.00 (10.00)	20.00 (10.00)	20.00 (10.00)	20.00 (10.00)
Net income per share	(yen)	35.88	52.72	51.75	54.74	84.42
Fully diluted net income per share	(yen)	35.87	52.71	51.75	—	—
Equity ratio	(%)	93.9	92.2	93.2	91.4	91.3
Return on equity	(%)	4.3	6.3	5.9	6.0	8.6
Price-earnings ratio (p/e)	(times)	29.35	22.89	18.53	18.29	15.15
Dividend payout ratio	(%)	50.2	41.7	38.6	36.5	23.7
Number of employees [average number of part-time employees]	(persons)	256 [12]	262 [15]	276 [16]	298 [20]	299 [22]

### Notes:

- Consumption taxes and other taxes are not included in net sales.
- The total dividend per share of ¥22.00 for the 166th fiscal term included a commemorative dividend of ¥2.00 to celebrate the Company's 110th anniversary.
- The Accounting Standard for Earnings per Share (Accounting Standards Board of Japan (ASBJ) Statement No. 2, released on June 30, 2010) and the Guidance on the Accounting Standard for Earnings per Share (ASBJ Guidance No. 4, released on June 30, 2010) were retroactively applied with respect to the calculation of fully diluted net income per share for the 167th fiscal term. There was no material impact as a result of application.
- Fully diluted net income per share data for the 168th and 169th fiscal terms have not been disclosed because there were no potential shares of common stock that had a dilutive effect.

## (2) History

The predecessor of Nisshin Seifun Group Inc. was Tatebayashi Flour Milling Co., Ltd., a company established in 1900 to specialize in the manufacture and sales of wheat flour. In 1908, Tatebayashi Seifun bought Nisshin Flour Milling Co., Ltd., and changed its name to that of the Company it acquired.

Nisshin Flour Milling Co., Ltd. expanded operations steadily through plant constructions, mergers, and acquisitions. After World War II, the Company undertook extensive rationalization of its core flour milling operations and diversified its business into several areas. This process eventually created a corporate group that incorporated new businesses comprising processed food, compound feed, pet food, pharmaceuticals and engineering.

In July 2001, the Nisshin Seifun Group adopted a holding company structure, under which the Company holds all shares in each operating company covering the Group's principal business fields: flour milling, processed food, compound feed, pet food, and pharmaceuticals.

Date	Event
October 1900	Tatebayashi Flour Milling Co., Ltd. established in Tatebayashi (Gunma ).
February 1908	Acquired Nisshin Flour Milling Co., Ltd.; company name changed to that of acquired entity.
February 1926	Construction of Tsurumi Plant completed.
1934	Nippon Bolting Cloth, Co., Ltd. (predecessor of NBC Meshtec Inc.) established.
1949	Reconstruction and expansion of plants damaged during World War II largely completed.
May 1949	Shares listed on the Tokyo Stock Exchange.
February 1961	Compound feed production and research operations of affiliate Nisshin Feed Co., Ltd. absorbed by Nisshin Flour Milling Co., Ltd.
September 1963	Research operations in Tokyo and Osaka consolidated into a new facility, Central Research Laboratory in Oimachi (now Fujimino), Saitama.
July 1965	Acquired Nisshin Nagano Chemical Co., Ltd., which was renamed Nisshin Chemicals Co., Ltd.
October 1965	Prepared mix production and research operations of affiliate Nisshin Foods Co., Ltd. absorbed by Nisshin Flour Milling Co., Ltd.
December 1966	Established Nisshin-DCA Foods Inc., a joint venture with DCA Food Industries Inc. of the U.S. (later renamed Nisshin Technomic Co., Ltd. in 1997).
February 1968	Construction of food production lines within the Nagoya Plant completed.
October 1970	Nisshin Pet Food Co., Ltd. established.
April 1972	Nisshin Engineering Co., Ltd. established.
April 1978	Fresh Food Service Co., Ltd. established.
October 1987	Operations of Nisshin Foods Co., Ltd. and Nisshin Chemicals Co., Ltd. absorbed by Nisshin Flour Milling Co., Ltd. by a merger.
March 1988	Thai Nisshin Seifun Co., Ltd., a joint venture, established in Thailand; operations commenced in January 1989.
September 1989	Canadian flour milling company Rogers Foods Ltd. acquired by Nisshin Flour Milling Co., Ltd.
October 1989	Nasu Research Center established in Nasu (now Nasu Shiobara), Tochigi, by transferring operations from Second Central Research Laboratory.
September 1990	Chiba Plant expanded to include a fourth flour milling facility (Mill D).
August 1991	Nisshin-STC Flour Milling Co., Ltd., a joint venture, established in Thailand; operations started in March 1993.
September 1994	Higashinada Plant expanded to include a third flour milling facility (Mill C).
April 1996	Nisshin Kyorin Pharmaceutical Co., Ltd., a joint venture with Kyorin Pharmaceutical Co., Ltd., commenced operations. (Nisshin Kyorin Pharmaceutical Co., Ltd., merged with Kyorin Pharmaceutical Co., Ltd., the former joint venture partner of Nisshin Pharma Inc., in October 2008.)
October 1996	Medallion Foods Inc. established in the U.S.
October 1997	Frozen food operations of Nisshin Flour Milling Co., Ltd. transferred to newly established Nisshin Foods Co., Ltd.
March 1998	Head office relocated to Chiyoda-ku, Tokyo.
April 1999	Operations of Nisshin Technomic Co., Ltd. absorbed by Nisshin Flour Milling Co., Ltd. by a merger.
October 1999	Management stake in SANKO Co., Ltd. acquired by Nisshin Flour Milling Co., Ltd.
July 2001	New corporate entity created with operating companies (Nisshin Flour Milling Inc., Nisshin Foods Inc., Nisshin Feed Inc., Nisshin Petfood Inc., and Nisshin Pharma Inc.) under a holding company (Nisshin Seifun Group Inc.)
April 2002	Qingdao Nisshin Seifun Foods Co., Ltd. established in China.
October 2002	Tsurumi Plant of Nisshin Flour Milling Inc. expanded to include a seventh flour milling facility (Mill G).
April 2003	Additional shares in Oriental Yeast Co., Ltd. acquired as a consolidated subsidiary.

Date	Event
October 2003	Operations commenced at Marubeni Nisshin Feed Co., Ltd. (an affiliate accounted for by the equity method), a joint venture created through the merger of Nisshin Feed Inc. with Marubeni Feed Co., Ltd.
March 2004	Initio Foods Inc. established.
December 2004	A new flour milling facility constructed by Rogers Foods Ltd. in Chilliwack, British Columbia, Canada.
July 2005	Shin Nisshin Seifun Foods (Qingdao) Co., Ltd. established in China. Started full-scale operations in April 2007.
October 2005	Initio Foods Inc. took over SANKO Co., Ltd. in a merger.
November 2005	Established Jinzhu (Yantai) Food Research and Development Co., Ltd., a joint venture with Nichirei Corporation, in China. The venture commenced operations in October 2006.
June 2007	Shin Nisshin Seifun Foods (Qingdao) Co., Ltd. took over Qingdao Nisshin Seifun Foods Co., Ltd. in a merger.
January 2008	Thai Nisshin Technomic Co., Ltd. opened the R&D Center (Product Development Center) in Bangkok, Thailand.
February 2008	OYC Shanghai Co., Ltd. (later renamed Nisshin Seifun OYC (Shanghai) Co., Ltd. in 2011), established in China. Based in this company, a business for bakery customers was launched in April 2009, jointly by Nisshin Seifun Group Inc., Oriental Yeast Co., Ltd., Nisshin Flour Milling Inc. and Nisshin Foods Inc.
September 2008	Higashinada Plant of Nisshin Flour Milling Inc. expanded its flour milling facilities (Mills D and E).
July 2009	Tatebayashi Plant of Nisshin Foods Inc. expanded its prepared mix production line.
December 2010	Through tender offers for the shares and other methods, additionally acquired shares in consolidated subsidiaries Oriental Yeast Co., Ltd., and NBC Meshtec Inc. to obtain 100% ownership.
May 2011	Acquired additional shares in Hanshin Silo Co., Ltd., and made it a consolidated subsidiary.
June 2011	Established Eurogerm (Shanghai) Trading Co., Ltd. (an affiliate accounted for by the equity method), a joint venture with Eurogerm S.A., in China.
January 2012	Oriental Yeast India Pvt. Ltd. established in India.
March 2012	Acquired U.S.-based flour milling company Miller Milling Company, LLC.
October 2012	Established Nisshin Seifun Premix Inc.
November 2012	Opened Nisshin Seifun (Flour Milling) Museum in Tatebayashi, Gunma
December 2012	Acquired shares of Tokatsu Foods Co., Ltd. (an affiliate accounted for by the equity method)
February 2013	Acquired a flour milling business in New Zealand, which was subsequently launched as Champion Flour Milling Ltd.

### **(3) Business Overview**

The Nisshin Seifun Group consists of 50 subsidiaries and 15 affiliates. The following is a description of the businesses of the Group and the relationships among the subsidiaries and affiliates within their respective business segments. Business groupings are the same as those described in “Notes to the Consolidated Financial Statements of (1) Consolidated Financial Statements, etc. in [5] Financial Accounts.”

#### **1. Flour Milling Segment**

Nisshin Flour Milling Inc., a consolidated subsidiary, produces wheat flour and bran, a by-product, and sells them through sales agents. Fresh Food Service Co., Ltd., a consolidated subsidiary, primarily sells frozen foods and their ingredients and operates restaurants serving food using wheat flour-based commercial ingredients. It purchases wheat flour and other ingredients from Nisshin Flour Milling. Yamajo Shoji Co., Ltd., a consolidated subsidiary, and Ishikawa Co., Ltd., an affiliate accounted for by the equity method, are Nisshin Flour Milling sales agents. Ishikawa also sells packaging materials to Nisshin Flour Milling.

Miller Milling Company, LLC in the U.S., Rogers Foods Ltd. in Canada and Nisshin-STC Flour Milling Co., Ltd. in Thailand, all of which are consolidated subsidiaries, produce wheat flour and sell it in the North American and Asian markets, respectively. Champion Flour Milling Ltd., a consolidated subsidiary in New Zealand, produces and sells wheat flour in New Zealand. Four Leaves Pte. Ltd., an affiliate accounted for by the equity method, operates bakeries, primarily in Singapore. Champion Flour Milling Ltd. became a consolidated subsidiary of the Company following its establishment in December 2012.

#### **2. Processed Food Segment**

Nisshin Foods Inc., a consolidated subsidiary, produces and sells prepared mix and other processed food products. It sells wheat flour for household use purchased from Nisshin Flour Milling and frozen foods and other processed foods procured from companies outside the Nisshin Seifun Group. Nisshin Seifun Premix Inc., a consolidated subsidiary, produces and sells prepared mix. Ma•Ma-Macaroni Co., Ltd., a consolidated subsidiary, produces pasta whose primary ingredient is wheat flour produced by Nisshin Flour Milling and sells the pasta through Nisshin Foods. Initio Foods Inc., a consolidated subsidiary, produces and sells frozen and prepared foods and also directly operates concessions in stores including department stores. Daisen Ham Co., Ltd., also a consolidated subsidiary, produces and sells processed meat products. Nisshin Seifun Premix Inc. became a consolidated subsidiary of the Company following its establishment in October 2012.

Tokatsu Foods Co., Ltd., an affiliate accounted for by the equity method, the shares of which were purchased in December 2012, produces and sells cooked foods, including *bento* lunch boxes, prepared foods and others.

Medallion Foods Inc., a consolidated subsidiary in the U.S., produces pasta and Thai Nisshin Seifun Co., Ltd., a consolidated subsidiary in Thailand, produces pasta sauce and frozen food. Nisshin Foods is the primary importer and seller of these products in Japan. Thai Nisshin Technomic Co., Ltd., a consolidated subsidiary, manufactures prepared mix and sells it in Southeast Asia. Shin Nisshin Seifun Foods (Qingdao) Co., Ltd., a consolidated subsidiary in China, manufactures prepared mix and sells it in mainland China. Nisshin Seifun OYC (Shanghai) Co., Ltd. in China, a consolidated subsidiary, sells commercial bakery materials such as bakery mix and bread improvers to bakery customers in China.

Oriental Yeast Co., Ltd., a consolidated subsidiary, manufactures and sells cake and bread ingredients and biochemical products, as well as operating a life science business.

Nisshin Pharma Inc., a consolidated subsidiary, manufactures and sells healthcare foods and pharmaceuticals.

#### **3. Others Segment**

Nisshin Petfood Inc., a consolidated subsidiary, manufactures and sells pet foods.

Nisshin Engineering Inc., a consolidated subsidiary, undertakes design, contracted construction and management of production and processing facilities for grain, food products, and chemical products. In addition, it manufactures and sells powder-processing machines and engages in powder-processing, as well as engaging in contracted construction for some Nisshin Seifun Group companies.

NBC Meshtec Inc., a consolidated subsidiary, manufactures and sells mesh cloths and forming filters.

Marubeni Nisshin Feed Co., Ltd., an affiliate accounted for by the equity method, manufactures and sells compound feed.

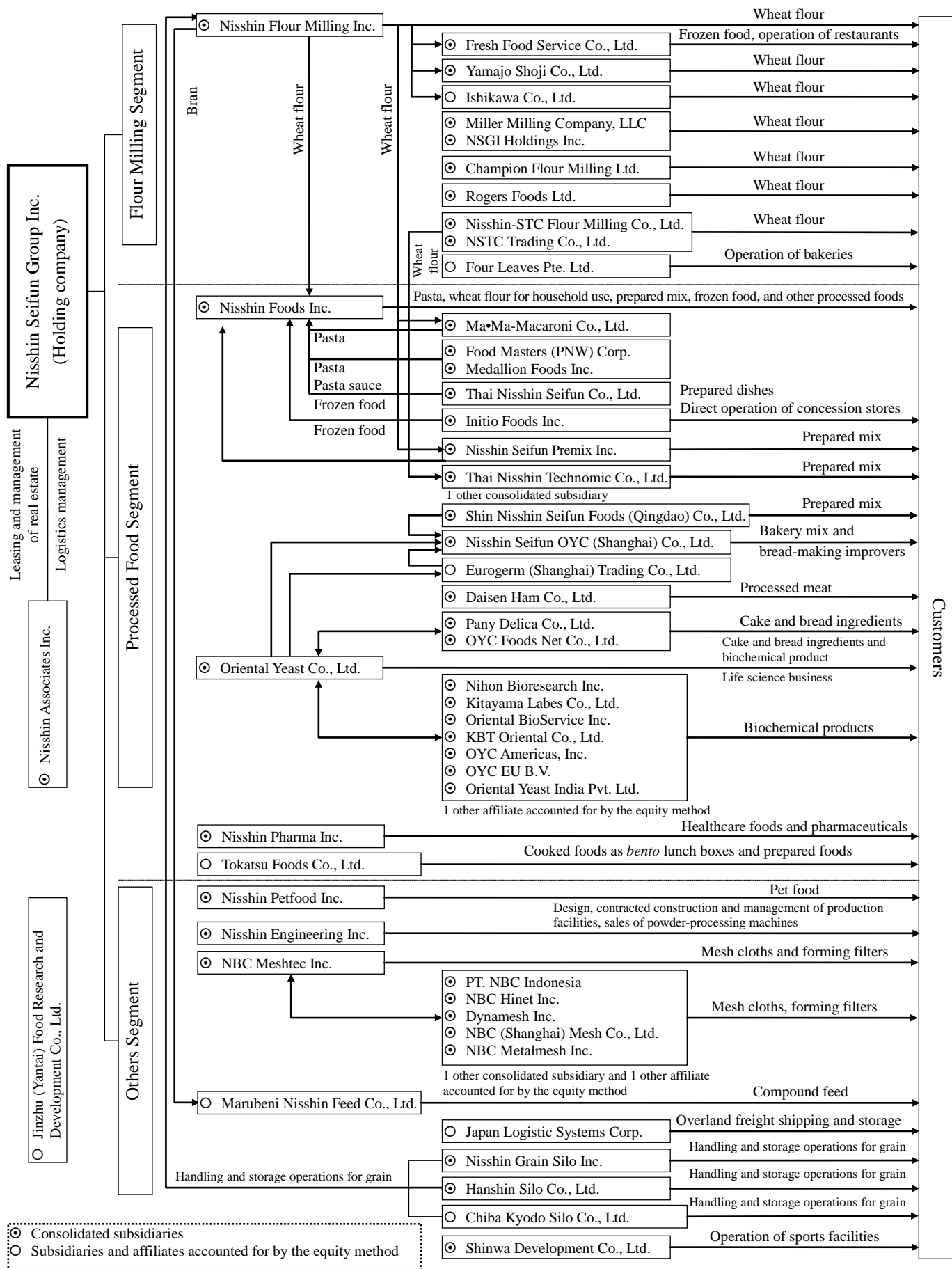
Japan Logistic Systems Corp., an affiliate accounted for by the equity method, is engaged in overland freight shipping and storage. It ships and stores some of the Group’s products. Nisshin Grain Silo Inc. and Hanshin Silo Co., Ltd., both consolidated subsidiaries as well as Chiba Kyodo Silo Co., Ltd., an affiliate accounted for by the equity method, are engaged in handling and storage operations for grain. Shinwa Development Co., Ltd., a consolidated subsidiary, operates sports facilities.



The diagram on the following page illustrates the structure of the Nisshin Seifun Group.

- \* Vietnam Nisshin Seifun Co., Ltd., involved in the production and sales of cooked and processed food (microwavable retort pouch foods and other products) in Vietnam was established in June 2013.

# Nisshin Seifun Group Structure



#### (4) Subsidiaries and Affiliates

Name	Location	Paid-in capital (millions of yen)	Main businesses	Share of voting rights (indirect ownership) (%)	Details of relationship	
					Directors	Comments
<b>Consolidated subsidiaries</b>						
Nisshin Flour Milling Inc.	Chiyoda-ku, Tokyo	14,875	Production and sales of wheat flour	100.0	Concurrent 7 Temporarily transferred 2 Transferred 3	The Company provides a partial loan for working capital and rents commercial land, buildings and office space
Miller Milling Company, LLC	Minnesota, U.S.	86	Production and sales of wheat flour	100.0 (100.0)	Concurrent 2	None
Champion Flour Milling Ltd.	Auckland, New Zealand	3,491	Production and sales of wheat flour	100.0 (75.0)	Concurrent 2	None
Nisshin Foods Inc.	Chiyoda-ku, Tokyo	5,000	Sales of pasta, wheat flour for household use, frozen foods, other products Production and sales of prepared mix	100.0	Concurrent 3 Temporarily transferred 3 Transferred 5	The Company rents commercial land and office space
Nisshin Seifun Premix Inc.	Chuo-ku, Tokyo	400	Production and sales of prepared mix	100.0 (100.0)	Concurrent 1 Temporarily transferred 2	The Company rents commercial land and office space
Ma•Ma-Macaroni Co., Ltd.	Utsunomiya, Tochigi	350	Production and sales of pasta	68.1 (53.1)	Concurrent 1 Temporarily transferred 1	None
Initio Foods Inc.	Chiyoda-ku, Tokyo	487	Production and sales of frozen and prepared dishes Direct operation of concessions in department stores, etc.	100.0 (63.0)	Concurrent 2 Temporarily transferred 2	The Company provides partial loan for working capital and rents office space
Oriental Yeast Co., Ltd.	Itabashi-ku, Tokyo	2,617	Production and sales of cake and bread ingredients and biochemical products, life science business	100.0	Concurrent 1 Transferred 2	None
Nisshin Pharma Inc.	Chiyoda-ku, Tokyo	2,689	Production and sales of healthcare foods and pharmaceuticals, etc.	100.0	Concurrent 4 Temporarily transferred 2 Transferred 2	The Company provides a partial loan for working capital and rents office space
Nisshin Petfood Inc.	Chiyoda-ku, Tokyo	1,315	Production and sales of pet foods	100.0	Concurrent 3 Temporarily transferred 2 Transferred 2	The Company rents buildings and office space
Nisshin Engineering Inc.	Chuo-ku, Tokyo	107	Design, contracted construction and management of production facilities and other facilities, sales of powder-processing machines	100.0	Concurrent 3 Temporarily transferred 1 Transferred 5	The Company rents office space
NBC Meshtec Inc.	Hino, Tokyo	1,992	Production and sales of mesh cloths and forming filters	100.0	Concurrent 2 Transferred 3	The Company provides a partial loan for working capital
33 other consolidated subsidiaries						
<b>Affiliates accounted for by the equity method</b>						
Marubeni Nisshin Feed Co., Ltd.	Chuo-ku, Tokyo	5,500	Production and sales of compound feed	40.0	Concurrent 2 Temporarily transferred 1 Transferred 2	The Company rents commercial land and buildings
Tokatsu Foods Co., Ltd.	Kohoku-ku, Yokohama, Kanagawa	100	Production and sales of such cooked foods as <i>bento</i> lunch boxes and prepared foods	49.0	Concurrent 2 Temporarily transferred 1	The Company provides collateral for loans
Japan Logistic Systems Corp.	Shinagawa-ku, Tokyo	3,145	Freight shipping and storage	25.6 (20.5)	Concurrent 1 Temporarily transferred 2	None
7 other companies						

Notes:

1. Nisshin Seifun Premix Inc. and Champion Flour Milling Ltd. became consolidated subsidiaries of the Company following the establishment in October and December 2012, respectively.
2. Tokatsu Foods Co., Ltd. became an affiliate accounted for by the equity method of the Company following the purchase of an equity interest in December 2012.
3. Nisshin Flour Milling, Inc., Champion Flour Milling Ltd., Nisshin Foods Inc., Oriental Yeast Co., Ltd., Nisshin Pharma Inc., NBC Meshtec Inc., Nisshin-STC Flour Milling Co., Ltd. and PT. NBC Indonesia are specified subsidiaries of Nisshin Seifun Group Inc. Nisshin-STC Flour Milling Co., Ltd. and PT. NBC Indonesia are included in other consolidated subsidiaries.
4. Japan Logistic Systems Corp. also submits separate regulatory filings.
5. Figures in parentheses in the voting rights percentage column indicate shares attributable to indirect ownership.

6. Financial data for subsidiaries accounting for more than 10% of consolidated net sales (excluding any sales transactions between consolidated subsidiaries) are shown in the table below.

(Millions of yen)

Company name	Net sales	Ordinary income	Net income	Net assets	Total assets
Nisshin Flour Milling, Inc.	176,520	9,530	5,029	52,055	117,537
Nisshin Foods Inc.	122,344	4,728	2,927	26,659	51,304
Oriental Yeast Co., Ltd.	60,409	2,068	1,458	15,878	35,335

## (5) Employees

### 1. Consolidated level

(As of March 31, 2013)

Business segment	Number of employees	
Flour Milling	1,416	[55]
Processed Food	3,208	[1,516]
Others	767	[253]
Corporate (across the Group divisions)	374	[59]
Total	5,765	[1,883]

Note:

Numbers refer to full-time employees only. Additional figures for the average numbers of part-time staff employed during the fiscal year are provided in square brackets.

### 2. Non-consolidated level

(As of March 31, 2013)

Number of employees	Average age (years)	Average length of service (years)	Average annual pay (yen)
299 [22]	42.3	18.5	8,920,349

Notes:

1. Numbers refer to full-time employees only. An additional figure for the average number of part-time staff employed during the fiscal year is provided in square brackets.
2. Average annual pay includes bonuses and any non-standard wages.
3. Employees of Nisshin Seifun Group Inc. are entirely included in Corporate (across the Group divisions).

### 3. Labor unions

Nisshin Seifun Group workers are members of in-house unions, including the Nisshin Flour Milling Workers' Union. There are no matters to report regarding labor-management relations.

## **[2] Review of Operations and Financial Position**

### **(1) Review of Operations**

#### **1. Results**

To achieve long-term growth, in April 2012 Nisshin Seifun Group Inc. (the “Company”) launched a medium-term management plan, “NNI-120, Speed, Growth and Expansion,” with the priority strategies of top-line (net sales) growth and overseas businesses expansion, starting with aggressive measures in each business.

During the fiscal year ended March 31, 2013, the environment surrounding the Company remained severe under conditions of prolonged weak consumer spending due to an uncertain outlook caused by a slowdown in the global economy and a longstanding deflationary environment, although some segments showed signs of recovery as a result of reconstruction demand following the Great East Japan Earthquake and policy effects and other factors after a change in government. Under these conditions, the Company implemented aggressive promotional efforts to boost the top line (net sales) in each of its businesses. In addition, Miller Milling Company, LLC in the U.S., which was acquired in March 2012, and Nisshin Seifun Premix Inc., which was established in October 2012, both made steady progress. In February 2013, the Company acquired from Goodman Fielder the largest flour milling business in New Zealand and the business got off to a good start as newly established Champion Flour Milling Ltd. Other steps were taken to drive growth, including an investment in Tokatsu Foods Co., Ltd., a general maker of prepared dishes.

The Company has been integrating its flour milling plants as part of efforts to strengthen future cost competitiveness. This included the start of construction of the new Fukuoka Plant in the Kyushu region in May 2012, and a decision in December to add another production line to the Chita Plant in the Chubu region.

Meanwhile, the Company revised its wheat flour prices in response to the government’s adjustments to prices for five brands of imported wheat. On average, the price of imported wheat was reduced by 15% in April 2012 and raised by 3% in October 2012.

As a result, consolidated net sales increased 3.1% year on year to ¥455,566 million for the fiscal year under review, reflecting the consolidation of Miller Milling Company, LLC, growth in sales of prepared dishes and other prepared foods and of frozen food products, as well as the start of shipments of raw materials for pharmaceutical and other products. Meanwhile, due to an increase in sales promotion expenses in the Processed Food Segment and other factors, operating income decreased 5.9% year on year to ¥21,740 million, ordinary income declined 5.3% to ¥24,742 million. Net income rose 2.7% to ¥13,688 million.

The following is a review of operations by business segment.

#### **(1) Flour Milling Segment**

In the flour milling business, market conditions were challenging due to sluggish domestic consumption of wheat flour. However, domestic commercial wheat flour shipments exceeded results of the previous fiscal year due to the promotion of value-added services that provide total solutions to customers, as well as efforts to enhance customer relationships. During the period, the government adjusted its prices for five brands of imported wheat, reducing prices on average by 15% in April 2012, and raising them on average by 3% in October 2012. In response, the Company adjusted its prices for commercial wheat flour in July and December 2012.

From the perspectives of production and distribution, we continued to carry out measures to enhance productivity and reduce fixed and other costs. Also, the Company has been integrating its flour milling plants as part of efforts to strengthen future cost competitiveness. This included the start of construction of the new Fukuoka Plant in the Kyushu region in May 2012, and a decision in December to add another production line to the Chita Plant in the Chubu region.

The price of bran, a byproduct of the milling process, remained favorable throughout the period.

In the overseas business, shipments increased compared with the previous fiscal year, reflecting the consolidation of Miller Milling Company, LLC in the U.S., which was acquired in March 2012, and efforts to boost sales at Nisshin-STC Flour Milling Co., Ltd. in Thailand, such as exports to surrounding countries. For further business expansion, in February 2013, the Company acquired the New Zealand flour milling business of Goodman Fielder, a major food company in Australia and New Zealand. The business was transferred to a newly established consolidated company called Champion Flour Milling Ltd. In addition, we upgraded our production capacity by about 20% at Nisshin-STC Flour Milling Co., Ltd. in January 2013 and by about 30% at Miller Milling Company, LLC in February 2013.

As a result, net sales of the Flour Milling Segment increased 4.1% from the previous fiscal year to ¥179,127 million, and operating income rose 6.3% to ¥8,504 million.

#### **(2) Processed Food Segment**

In the processed food business, the Company launched new household-use products to address needs arising from an increase in eating alone and growing demand for meals that are easy to prepare. It also actively worked to boost sales using TV commercials and consumer campaigns. Although shipments of household-use products stored at room temperature

declined year on year, sales in the processed food business expanded on the back of a sharp rise in shipments of frozen food products and other factors. In the commercial prepared mix business, which offers significant growth potential, the Company established a new company called Nisshin Seifun Premix Inc. in October 2012, creating a more dynamic operating system to support business expansion in Japan and overseas. Sales of prepared dishes and other prepared foods business advanced from the previous fiscal year as a result of active sales expansion measures. In December 2012, the Company invested in Tokatsu Foods Co., Ltd., a general maker of prepared dishes to aim at further business expansion. Sales of the overseas business increased from a year earlier owing to aggressive product proposals aimed at obtaining new customers, mainly in the ever-growing Chinese and Southeast Asian markets.

In the yeast business, shipments of yeast were flat with the previous fiscal year, and sales were steady year on year. Sales in the biotechnology business decreased compared with the year earlier, owing to weak demand in consignment production of feed and testing services and other products.

In the healthcare foods business, sales increased year on year due to the start of shipments of *EPA-E*, a raw material for pharmaceuticals, and strong sales of consumer products. Growth in consumer products was mainly driven by the creation of a new mail-order sales channel.

As a result, net sales of the Processed Food Segment increased 2.3% from the previous fiscal year to ¥232,867 million, but operating income declined 12.3% to ¥10,411 million.

### **(3) Others Segment**

In the pet food business, sales decreased from a year earlier as the market environment continued to be severe mainly due to sluggish growth across the market and a drop in retail prices, despite aggressive sales promotion measures such as the release of new products to address market needs. In February 2013, we launched the domestically produced *JP-Style Dietetics* brand to enter the therapeutic pet foods market.

In the engineering business, sales increased significantly year on year. This reflected a solid performance from the mainstay plant engineering business and strong contracted processing and equipment sales.

In the mesh cloths business, sales surpassed the previous fiscal year's level. Although sales of materials for screen-printing applications were below the previous fiscal year, sales of forming filters for automobile parts and others expanded.

As a result, net sales of the Others Segment increased 2.9% to ¥43,570 million, but operating income declined 11.8% to ¥2,915 million.

## **2. Cash flows**

### ***Net cash provided by (used in) operating activities***

An increase in cash and cash equivalents mainly due to income before income taxes and minority interests of ¥22,438 million and depreciation and amortization of ¥13,749 million exceeded a decrease in cash and cash equivalents largely owing to the payment of income taxes. This led to net cash provided by operating activities of ¥34,479 million for the period under review.

### ***Net cash provided by (used in) investing activities***

Although proceeds from the repayment and maturity of time deposits with terms exceeding three months and short-term investment securities surpassed their payments and purchases by ¥6,001 million, the acquisition of tangible and intangible noncurrent assets including building the new Nisshin Flour Milling plant in Fukuoka totaling ¥17,407 million and other cash outflows including strategic investment such as acquiring shares of Tokatsu Foods Co., Ltd. and the transfer of business involving Champion Flour Milling Ltd. of ¥11,265 million led to net cash used in investing activities of ¥23,854 million.

Subtracting net cash used in investing activities from net cash provided by operating activities, free cash flow came to an inflow of ¥10,625 million.

### ***Net cash provided by (used in) financing activities***

To distribute profits to shareholders, the Company paid dividends of ¥4,970 million and undertook other spending for the period, leading to net cash used in financing activities of ¥4,587 million.

As described above, cash provided by operating activities was allocated to strategic capital investment, strategic investment for business expansion, and the payment of dividends as returns to shareholders. Moreover, cash increased as maturities and redemptions of cash reserves for future strategic investments, including time deposits with terms exceeding three months and sales of short-term investment securities undertaken to enhance the management efficiency of funds, exceeded payments and purchases into these investments. At the end of the fiscal year ended March 31, 2013, consolidated cash and cash equivalents totaled ¥53,249 million, an increase of ¥6,862 million from the previous fiscal year-end.

## (2) Status of Production, Orders Received and Sales

### 1. Production

Production values by segment during the fiscal year ended March 31, 2013 are as follows.

(Millions of yen)

Segment name	Year ended March 31, 2012	Year ended March 31, 2013	Change (%)
Flour Milling	162,539	169,556	4.3
Processed Food	120,758	120,833	0.1
Others	22,357	22,024	(1.5)
Total	305,655	312,414	2.2

Notes:

1. The above financial amounts use average sales prices during the fiscal year under review. Intersegment transactions have been eliminated.
2. Figures do not include consumption taxes.

### 2. Orders received

The Company does not produce a significant volume based on orders and this item is therefore omitted.

### 3. Sales

Sales values by segment during the fiscal year ended March 31, 2013 are as follows.

(Millions of yen)

Segment name	Year ended March 31, 2012	Year ended March 31, 2013	Change (%)
Flour Milling	172,024	179,127	4.1
Processed Food	227,586	232,867	2.3
Others	42,351	43,570	2.9
Total	441,963	455,566	3.1

Notes:

1. Intersegment transactions have been eliminated.
2. Transactions with major business partners and the ratio of corresponding sales to total sales are shown in the table below.

(Millions of yen)

Business partner	Year ended March 31, 2012		Year ended March 31, 2013	
	Value	Proportion (%)	Value	Proportion (%)
Mitsubishi Corp.	60,372	13.7	58,627	12.9

3. Figures do not include consumption taxes.

The status of changes in the prices of major raw materials and the selling prices of major products are described in “(1) Review of Operations.”



### **(3) Issues to be Addressed**

The Nisshin Seifun Group will further strengthen its core flour milling and processed food businesses. At the same time, we will proactively expand our activities in such growth fields as prepared dishes and other prepared foods, yeast and biotechnology, healthcare foods, pet foods, engineering and mesh cloths.

The Great East Japan Earthquake in March 2011 has impacted all of Japanese society and had a prolonged effect. In addition, it will be necessary to respond appropriately to potential power shortages and utility charges hikes this fiscal year. Also, it can be expected that the current wheat system will undergo significant change depending on the progress of international trade negotiations, including the Trans-Pacific Partnership (TPP). Further, it is necessary to respond to an increase in the consumption tax, which is expected to take effect in April 2014.

Under these circumstances, the Nisshin Seifun Group will continue to fulfill its mission of securing stable supplies of wheat flour and other staple foods for the Japanese people, and will strive to provide customers with safe products from all of its businesses.

#### **1. Segmental overview of business strategy**

Regarding the flour milling business, we will strengthen promotion of value-added services that offer total solutions to customers and realize a further increase in market share. As measures to strengthen future cost competitiveness, we will address enhancing productivity of domestic flour milling plants and promote concentration of production through establishment of the new flour milling plant in Fukuoka and the closing down of both the Chikugo and Tosu plants (scheduled in 2014), expansion of lines at the Chita Plant and suspension of some lines of the Nagoya Plant (scheduled in 2015).

Regarding the processed food business, we will expand the prepared dishes and other prepared foods business by utilizing our proprietary technologies to actively bring new products to market, along with harnessing synergies such as those with Tokatsu Foods Co., Ltd. We will also expand the prepared mix business of newly established Nisshin Seifun Premix Inc. in Japan and overseas. Regarding the yeast and biotechnology business, with yeast as the source of our business, we will make efforts to develop new products and technologies which support life and the health of people. Regarding the healthcare foods business, we will promote improvement of the production system for raw materials for pharmaceutical products and also expand sales of consumer and other products.

In other businesses which include pet food, engineering and mesh cloths, the Group aims to develop a significant presence and growth within each industry.

#### **2. Business globalization strategy**

The Group places expansion of overseas business as one of its top priority strategies and will actively promote a business globalization strategy in the future as well.

Regarding the flour milling business, we will promote PMI (Post Merger Integration) at Miller Milling Company, LLC in the U.S. and Champion Flour Milling Ltd. in New Zealand, which were acquired by M&A. We will also strive to expand shipments from Miller Milling Company, LLC and Nisshin-STC Flour Milling Co., Ltd. in Thailand, each of whose production capacity has been enhanced. Regarding the processed foods, yeast and biotechnology, and mesh technology business, we will promote further expansion of our overseas business through utilization of local bases.

Regarding the field of flour milling, processed foods and bakery-related business, we will actively promote development of new global business with a sense of speed both independently and through M&As and alliances.

#### **3. R&D strategy and cost strategy**

In addition to developing new products, the Group will continue to seek out basic and core technologies in new domains. High value-added, next-generation products that are novel and unique will be developed continuously. In research, we will increase efficiency and speed in order to promote the commercialization and practical application of research results. To this end, we will identify key fields and establish research themes closely aligned with business strategies.

Regarding raw material and energy markets, for which significant fluctuations are expected to continue, the Nisshin Seifun Group will work to reduce production and procurement costs and build an operational foundation that is capable of securing earnings that properly reflect changing costs.

#### **4. Measures addressing wheat policy reforms**

As for the agreement details of international trade negotiations, including the Trans-Pacific Partnership (TPP), etc., in which the Japanese government has expressed its commitment to participate, we anticipate the outcomes will have a major impact on wheat-flour-related industries including our flour milling and processed food businesses.

Since the introduction of the market-linked wheat pricing system, the government's sales prices for imported wheat have been repeatedly revised to reflect international wheat market movements, and the Group has revised its relevant product

prices accordingly. While vigilantly monitoring conditions including anticipated systemic changes, we will plan to accelerate the evolution of the Nisshin Seifun Group into a strong, globally competitive enterprise.

## **5. Corporate social responsibility (CSR)**

The Nisshin Seifun Group has fulfilled its responsibilities as a corporate citizen in all its business activities and aims to retain its status as a corporate entity that plays an increasingly essential role in society. To this end, the Group established a Social Committee to study and develop basic attitudes and tangible actions with regard to all stakeholders.

The Nisshin Seifun Group has positioned implementation of CSR activities, such as quality assurance systems, environmental conservation and enhanced compliance through internal control, as one of its top management priorities and is taking thoroughgoing steps to ensure a Group-wide commitment.

Regarding quality assurance (QA) procedures, the CR (Consumer Relations) Office, which is charged with the responsibilities of identifying consumer mind sets and social trends while providing timely and appropriate direction as to what actions need to be taken as a group, works closely with Group companies to actively collect relevant consumer administrative information as well as consumer opinion and their needs. In this manner, every effort is made to enhance Group customer relations.

Regarding protection of the global environment, we have always taken the initiative in working to reduce the environmental burden through resource saving, energy saving, reduction of waste and recycling, and will continue to take measures as the need arises going forward, such as responding to power-related issues.

For internal control, the Group is doing more than what is required by the Financial Instruments and Exchange Act by extensively reconstructing its internal control systems group-wide. These systems are monitored by a dedicated department (the Internal Control Department) to maintain their integrity and seek further improvements.

It is an important social mission of the Group to secure the stable supply of wheat flour and other staple foods for the Japanese people and provide safe products. Utilizing the experience from the recent earthquake disaster, we will improve our BCP for a more effective response and enhance preparation for disasters.

Further, the Nisshin Seifun Group, as a member of society, will make efforts to widen its range of social contribution activities. We will continue to support restoration of the areas affected by the Great East Japan Earthquake, make regional contributions through the Nisshin Seifun (Flour Milling) Museum, which was opened in November 2012 as a regional tourism resource and educational asset, and support the activities of the WFP (World Food Program).

The Nisshin Seifun Group will continue to strive to fulfill its corporate social responsibilities.

## **6. Basic policies regarding control of the corporation**

### **(1) Brief description of the basic policies**

As a provider of food, the Company believes that its chief responsibility, as well as a source of generating corporate value, is to provide safe food on a continuous basis. To secure and improve the Company's corporate value and the common interests of the shareholders, it is essential to ensure high levels of safety and the quality of its products, as well as stable supply. If anyone without such belief made a large-scale purchase of the Company's shares and behaved in ways contrary to the Company's medium- to long-term business policies, such as making excessive reductions in production and/or R&D expenses only to improve short-term financial performance, that would cause damage to the Company's corporate value and the common interests of the shareholders. Moreover, there are other forms of stock purchase that might do harm to the Company's corporate value and the common interests of the shareholders.

To take action against such harmful acts, the Company believes that the advanced disclosure of sufficient information must be made, such as: the management policies and business plans envisioned by a potential purchaser of the Company's shares; the possible impact of the proposed acquisition on the Company's shareholders, the management of the Nisshin Seifun Group and all of the Group's stakeholders; and the purchaser's views regarding corporate social responsibility, including the matter of food safety. Also, a reasonable length of time to review such proposal and ample capacity to negotiate with such purchaser must also be ensured.

### **(2) Measures that contribute to the effective utilization of the Company's assets, structuring of the appropriate form of the business group and the realization of other basic policies on control of the corporation**

As a pure holding company, the Company is responsible for proposing management strategies for the Group, the efficient distribution of management resources and the auditing and monitoring of business activities. By optimizing the markets of each operating company, the Company has guaranteed a high level of safety and quality for products, as well as ensuring a steady supply. Moreover, through the mutual strengthening of corporate value between operating companies, the corporate value of the Group as a whole has been improved. Under the above system, the Group aims to maintain and improve a high level of technological capability, including the manufacturing technology and development and analysis capabilities required to support product safety and quality. The Group will implement ongoing and systematic capital expenditure from a long term perspective. At the same time, the Group will focus on employee training that can ensure and improve levels of specialist skills, the introduction of ongoing auditing and instruction systems related to product quality and

facilities, internal controls, and the construction and ongoing implementation of compliance systems. We will also work hard to build and maintain trust relationships with the Company's stakeholders, including our customers and local society.

**(3) Measures to prevent a decision on the Company's financial and business policies from being controlled by a party who is deemed inappropriate according to the basic policies**

The Company introduced the countermeasures to large-scale acquisitions of the Company's shares using a gratis allotment of subscription rights to shares (hereinafter "the Plan"), in line with Article 49 of its Articles of Incorporation and the "Renewal of the Resolution to Approve Gratis Allotments of Subscription Rights to Shares for Securing and Improving Corporate Value of the Company and the Common Interests of the Shareholders," which were approved by the 168th Ordinary General Meeting of Shareholders held on June 27, 2012, with the aim of securing and improving the corporate value of the Company and the common interests of the shareholders. The outline of the Plan is as follows.

- 1) The Board of Directors shall ask any party who attempts a Specified Acquisition to present a written Acquisition Proposal to ask for a resolution of the Board of Directors not to take countermeasures including the gratis allotment of the Subscription Rights to Shares defined in Paragraph 6 below (hereinafter "the Confirmation Resolution") against that proposal. In order to implement prompt operation of the Plan, the Board of Directors may establish a reply deadline and request the provision of additional information in respect to any parties making a proposal in connection with a Specified Acquisition. Even in this case, the reply deadline shall be set with a maximum limit of 60 business days starting from the day on which the provision of information was requested of the Proposed Acquirer by the Board of Directors and the Corporate Value Committee shall commence its deliberation and discussion upon expiry of such reply deadline. "Specified Acquisition" means: a) an act of purchasing the Company's share certificates, etc., that would result in the holdings of 20% or more of the Company's share certificates, etc. (including similar acts as specified by the Board of Directors); or b) an act of commencing a tender offer that would result in the holdings of 20% or more of the Company's share certificates, etc. "Acquisition Proposal" means a document that contains the Company's management policies and business plans after said acquisition, evidence used to calculate prices, proof of acquisition funds, any possible impact on the Company's stakeholders and information related to Items 4) i. or vii. that is reasonably demanded by the Company.
- 2) Upon receiving the Acquisition Proposal, the Board of Directors shall promptly submit it to the Corporate Value Committee, which is composed only of the Outside Directors and the Outside Audit & Supervisory Board Members of the Company.
- 3) The Corporate Value Committee shall investigate said Acquisition Proposal and discuss whether or not to pass a resolution (hereinafter referred to as a "Recommendation Resolution") recommending that the Board of Directors passes a Confirmation Resolution in regard to said Acquisition Proposal. The Recommendation Resolution shall be passed by a majority of all members, and the results of said Recommendation Resolution shall be disclosed. The period for such deliberation and discussion by the Corporate Value Committee shall be a maximum of 60 business days (or a maximum of 90 business days for Acquisition Proposals other than those that specify only cash in Japanese currency as the compensation and set no upper limit to the number of shares to be purchased) upon the receipt of the Acquisition Proposal from the Board of Directors. Only when reasonable grounds exist, the period for the deliberation and discussion may be extended to a maximum of 30 business days. However, in this case, the grounds for the extension and the intended extension period will be disclosed.
- 4) Deliberations and discussion regarding the Recommendation Resolution by the Corporate Value Committee shall be made by faithfully forming an accurate judgment as to whether the Acquisition Proposal can satisfy the Company's purposes of securing and improving corporate value and the common interests of the shareholders. The Corporate Value Committee must issue a Recommendation Resolution for Acquisition Proposals that meet all of the below requirements. Moreover, even in the case of Acquisition Proposals where some of the following criteria have not been met, a Recommendation Resolution shall be made when deemed appropriate in the light of securing and improving the corporate value of the Company and the common interests of shareholders.
  - i. The acquisition does not fall under any of the following types of action:
    - a. Buyout of the Company's shares to demand that the Company or its related party purchase said shares at an inflated price;
    - b. Management that achieves an interest for the Proposed Acquirer, its group company or other related party to the detriment of the Company, such as temporary control of the Company's management for transfer of the Company's material assets;
    - c. Diversion of the Company's assets to secure or repay debts of the Proposed Acquirer, its group company or other related party;
    - d. Realization of temporary high returns to the detriment of ongoing growth of the Company, such as temporary control of the Company's management to decrease the assets and funds that are required for the Company's business expansion, product development, etc., for years ahead; and

- e. Other types of action through which the Proposed Acquirer, its group company or other related party earns interest by unjustly causing harm to the interests of the Company's stakeholders, including the Company's shareholders, business partners, customers and employees.
  - ii. The scheme and content of the deal proposed by the Acquisition Proposal comply with the relevant laws and regulations.
  - iii. The scheme and content of the deal proposed by the Acquisition Proposal do not threaten to have the effect of compelling shareholders to sell their shares.
  - iv. The true information necessary for deliberations on the Acquisition Proposal is provided in the appropriate timing, such as upon request of the Company, and sincere responses are made in other ways, by complying with the procedures specified by the Plan.
  - v. The period for the Company to deliberate the Acquisition Proposal is secured (including deliberation and presentation of its alternative proposals to the Company's shareholders). This period is specified as a maximum of 60 business days upon the receipt of the Acquisition Proposal, a maximum of 90 business days for Acquisition Proposals other than those that specify only cash in the Japanese currency as compensation and set no upper limit to the number of shares to be purchased, or a longer period of days if required on reasonable grounds.
  - vi. The conditions of the acquisition contained in the Acquisition Proposal are not inappropriate or insufficient with a view to the Company's corporate value or the common interests of shareholders.
  - vii. The Acquisition Proposal is reasonably recognized to satisfy the purposes of securing and improving the Company's corporate value and the common interests of the shareholders.
- 5) A Confirmation Resolution of the Company's Board of Directors shall be made according to the Recommendation Resolution of the Corporate Value Committee. In case the Corporate Value Committee issues the Recommendation Resolution, the Board of Directors must make the Confirmation Resolution promptly, unless there are particular reasons that are clearly against the Directors' duty of care. Countermeasures, such as a Gratis Allotment of Subscription Rights to Shares, cannot be taken against the Acquisition Proposal for which the Confirmation Resolution is made.
- 6) In the event that the Specified Acquirer—which is defined as a person or company that executed the Specified Acquisition and failed to obtain the Confirmation Resolution by the time such acquisition was executed—appears, the Board of Directors shall disclose the identifying of the appearance of the Specified Acquirer and issue a resolution that identifies and determines the necessary conditions for effecting a gratis allotment of Subscription Rights to Shares, including the record and effective dates for such allotment, and execute the gratis allotment of Subscription Rights to Shares after publicly announcing details of matters that have been determined. "Subscription Rights to Shares" is defined as the subscription rights to shares whose exercise is restricted for the Specified Acquirer and its related parties, which are collectively defined as the Specified Acquirer.
- In such a case that it is revealed that the ratio of holdings of the Company's share certificates, etc., by the Specified Acquirer falls below 20% by the date that is specified elsewhere by the Board of Directors and which should be earlier than three business days prior to the record date for the gratis allotment, the Board of Directors can deter the effect of a gratis allotment of Subscription Rights to Shares.
- 7) In the case that a gratis allotment of Subscription Rights to Shares is effected, the Company shall implement the gratis allotment of Subscription Rights to Shares to all shareholders, except the Company, as of the record date for the gratis allotment at a ratio of one Subscription Right to Share for every one share of the Company's common stock held, and the number of shares to be issued per one Subscription Right to Share will not exceed two and be determined elsewhere by the Board of Directors. The value of assets invested to exercise one Subscription Right to Share shall be  $\frac{1}{2}$  multiplied by the number of shares to be issued per one Subscription Right to Share.
- 8) Exercisable Subscription Rights to Shares can be acquired by the Company. For the Subscription Rights to Shares held by shareholders other than the Specified Acquirer, this is accomplished in exchange for common shares of the Company of a number equal to the integral part of the number of said Subscription Rights to Shares multiplied by the number of shares to be issued per Subscription Right to Share. For other Subscription Rights to Shares, this is accomplished in exchange for Subscription Rights to Shares with restriction on transfer (restriction on the exercise of the rights by the Specified Acquirer) of the same number as the Subscription Rights to Shares that are acquired by the Company.

#### **(4) Judgment of the Board of Directors and its Reasons**

The Plan complies with the basic policies described in Item (1) above, and it is carefully devised as follows to ensure its reasonability. Therefore, the Plan protects the corporate value of the Company and the common interests of the shareholders and does not pursue the personal interests of the Company's management.

- 1) The Plan received prior approval of the shareholders at the 168th Ordinary General Meeting of Shareholders on June 27, 2012, pursuant to the provision of Article 49 of the Company's Articles of Incorporation.

- 2) The term of office of the Company's Directors is one year and the timing of reelection is concurrent among all Directors. In addition, the resolution on dismissal of Directors has the same weight as that of an ordinary resolution at a General Meeting of Shareholders. Therefore, the Plan can be abolished by a resolution of the Board of Directors through the election or dismissal of Directors by an ordinary resolution at a single General Meeting of Shareholders.
- 3) To secure the neutrality of judgment relating to the Plan, the Corporate Value Committee, composed only of Outside Directors and the Outside Audit & Supervisory Board Members of the Company, shall deliberate the Acquisition Proposal, under legal obligations as the management of the Company, to determine if the proposal meets the purposes of securing and improving the Company's corporate value and the common interests of the shareholders. It is also required that the Board of Directors makes a Confirmation Resolution upon receipt of a Recommendation Resolution to that effect from the Corporate Value Committee, unless there are particular reasons that are clearly against the Directors' duty of care.
- 4) To enhance the objectivity of judgment relating to the Plan, it is required that the Corporate Value Committee issues a Recommendation Resolution toward any Acquisition Proposal that satisfies all of the requirements specified in Paragraph (3) Items 4) i. to vii. above.
- 5) Subject to approval at the General Meeting of Shareholders, the Plan can be revised every year by a resolution of the Board of Directors. This allows the Plan to adjust itself to the development of the related laws and regulations and various other business environments surrounding the Company.
- 6) The validity of an Approval Resolution at the General Meeting of Shareholders is three years from the date of the General Meeting of Shareholders. Upon the passage of three years, the Board of Directors will present a Plan that reflects any revisions, including reflections on its supplementary conditions, for approval by the shareholders.
- 7) The Plan satisfies all of the requirements for legality (to avoid suspension of the issuance of Subscription Rights to Shares, etc.) and rationality (to gain the understanding of shareholders, investors and other stakeholders) specified in the "Securing and/or Improving Corporate Value and Common Interests of Shareholders: Takeover Defense Guidelines" released on May 27, 2005, by the Ministry of Economy, Trade and Industry and the Ministry of Justice. Moreover, the Plan is in accordance with the recommendations of the June 30, 2008 report of the Ministry of Economy, Trade and Industry's Corporate Value Study Group entitled "Takeover Defense Measures in Light of Recent Environmental Changes".

## **(4) Business and Other Risks**

Risks that could have an impact on the business performance, share price and financial position of the Nisshin Seifun Group are outlined below.

All matters relating to the future in the sections below are based on the current views of the Nisshin Seifun Group as of the date of filing this Securities Report in Japanese (June 26, 2013).

### **1. Economic conditions and industry environment**

The Nisshin Seifun Group continues to work to reinforce its earnings base so as to minimize the impact of economic and industry conditions on business results. However, increased competition in the Japanese domestic market may cause shipment levels to fluctuate or prices of the Company's major products to decline. Other risks include losses caused by the failure of investment or business partners.

### **2. Progress of international trade negotiations, including TPP and wheat policy reform**

The Nisshin Seifun Group has undertaken structural reforms in its flour milling and processed food businesses to strengthen itself against risks inherent to these businesses. However, future developments in, the government's response to, and outcomes of international trade negotiations including the Trans-Pacific Partnership (TPP) are expected to significantly impact wheat flour-related industries, which include the Group's flour milling and processed food businesses. In addition, our flour milling and processed food businesses remain vulnerable to risks related to changes in the Japanese government's current trade strategy including the management procedures (purchase, stockpiling and sale, etc.) of wheat and domestic flour and flour-related secondary processing market disruptions and realignment of related industries according to the progress of the government's domestic wheat policy review.

### **3. Product safety**

Growing concerns over food safety put increasing pressure on the food industry to ensure the safety of the food it supplies. The Nisshin Seifun Group continues to upgrade efforts to improve its product quality assurance systems, but group operations are exposed to a variety of safety-related risks due to external and other factors. Events beyond the scope of the Company's projections could lead to product recalls or the discovery of defective items. The Nisshin Seifun Group is exposed to similarly unpredictable risks, which could result in defective items, also on the raw material procurement side.

### **4. Sharp increases in raw materials prices**

The Nisshin Seifun Group continues to aim to develop low-cost operations to ensure that earnings are more resistant to the possibility of future wheat market deregulation. Nevertheless, the Company may not be in a position to achieve cost reductions in the event of fluctuations in raw material market conditions, movements in distribution costs as a result of crude oil price hikes and higher purchasing costs due to increases in the prices of such essential input materials as packaging. In addition, the Group's business performance could be adversely affected if a significant rise in the cost of purchasing raw materials and products due to an increase in imported wheat prices and other reasons was not offset by revisions in the selling prices of wheat flour, processed foods and other products.

### **5. Foreign exchange movements (principally yen-dollar, yen-euro and yen-baht)**

Although the Nisshin Seifun Group uses currency forwards and other hedging tools to minimize the impact of foreign exchange movements on results, the sourcing of some raw materials and other inputs from overseas exposes some Group operations to the risk of variance in purchasing costs due to currency market fluctuations, particularly in processed food. The operational performance and financial position of overseas operations may also vary due to changes in the value of the yen. In the flour milling business, the level of prices for imported bran, which vary according to foreign exchange movements, also affects the price of bran, a milling by-product.

### **6. Contract manufacturing**

The Nisshin Seifun Group contracts out the manufacturing of some products to optimize production efficiency. Although the Company makes strenuous efforts to ensure that contract manufacturers adhere to the same levels of quality control and input purchase stability, the Company remains exposed to the risk of the business failure of subcontractors due to circumstances beyond its control. Any such eventuality could result in higher purchasing costs or an interruption in product supply.

## **7. Information and system-related risks**

The Nisshin Seifun Group has established appropriate levels of management controls for its internal systems. Problems encountered with the operation of these systems have the potential to interrupt supplies to customers or to incur extra costs. Although the Nisshin Seifun Group maintains proper controls to thwart viruses and other computer-related problems and manage IT systems, any unforeseen attacks by viruses or unauthorized access to internal systems have the potential to interrupt supplies to customers. Other information- and system-related risks include the leakage of operationally sensitive data or confidential personal information, which could also result in higher costs or damage to the Company's reputation.

## **8. Alliances with other companies**

The Nisshin Seifun Group maintains alliances with other companies as part of efforts to optimize use of management resources and to maximize the benefits of technology. Disagreements with alliance partners could result in failure to realize such benefits.

## **9. Facility security and natural disasters**

The Nisshin Seifun Group continues to work to upgrade its safety and site management systems to ensure the security of production plants and other facilities and to prevent accidents such as fires or explosions. We are implementing seismic strengthening initiatives and liquefaction countermeasures at our mainstay plants to prevent any injury to personnel or damage to facilities should such natural disasters as earthquakes, storms and floods occur. The Group is also undertaking a review of its capabilities including the additional formulation of a business continuity plan (BCP) in response to the future envisioned incidence of a major earthquake. However, events beyond the scope of the Company's projections, including developments such as epidemics or pandemics of new strains of influenza, could lead to damage or to the interruption of product supplies to customers.

## **10. Regulatory compliance**

Although the Nisshin Seifun Group continues to focus on upgrading legal and regulatory compliance, unforeseen events have the potential to result in higher costs.

## **11. Overseas incidents**

Although the Nisshin Seifun Group makes efforts to prevent accidents at its overseas operations, the performance of these businesses is subject to various economic and political risks, and risks associated with developments such as epidemics or pandemics of new strains of influenza, that could result in a downturn in the overseas business and higher costs.

## **12. Intellectual property**

Notwithstanding ongoing efforts by the Nisshin Seifun Group to protect its intellectual property, the launch and sale of similar products by other firms could be potentially detrimental to the value of the Company's brands. In addition, the Company also faces the risk of possible future claims against it by other companies for intellectual property infringement.

## **13. Environmental management**

The environmental impact of the Nisshin Seifun Group's businesses is relatively low compared to other industries. Nevertheless, the Company continues to make assiduous efforts to improve the environmental profile of the Nisshin Seifun Group's business activities in terms of environmental management systems, energy efficiency and waste reduction. Despite such efforts, events beyond the scope of the Company's projections could force the Company to undertake measures that result in higher costs.

## **(5) Legal and Contractual Matters**

### **1. Acquisition of Flour Milling Business of Goodman Fielder New Zealand Limited**

The Board of Directors of the Company and subsidiary Nisshin Flour Milling Inc. finalized the decision to execute a business transfer contract to acquire the flour milling business of Goodman Fielder New Zealand Limited, a wholly owned subsidiary of Goodman Fielder Limited, which is a major food company in Australia. The said contract was signed on December 7, 2012.

An overview of the business transfer is described below.

#### **(1) Type of business acquisition**

Acquisition through business transfer of the flour milling business of Goodman Fielder New Zealand, via a new subsidiary established by the Nisshin Seifun Group in New Zealand.

#### **(2) Investment ratio in the local subsidiary**

Nisshin Seifun Group Inc. 25%      Nisshin Flour Milling Inc. 75%

The completion date for the business transfer was February 22, 2013.

### **2. Acquisition of shares of Tokatsu Foods Co., Ltd.**

On December 25, 2012, the Board of Directors passed a resolution to acquire 49% (share of voting rights) of the shares of common stock (shares with voting rights) and all Class B preferred stocks (shares with no voting rights) of Tokatsu Foods Co., Ltd., a general maker of prepared dishes, from Miyoshi L.P. (investment limited partnership). A share transfer agreement was signed on the same date.

The Company acquired all of the aforementioned stocks on December 28, 2012.



## (6) Research and Development

The Nisshin Seifun Group (the Company and its consolidated subsidiaries) operates various research and development (R&D) facilities. The Research Center for Basic Science Research and Development focuses primarily on the research of basic food technologies. The Research Center for Production and Technology focuses mainly on the development of production technology, production facility and nanotechnology. Consolidated subsidiaries operate separate R&D facilities with specialized functions tailored to each business field. These subsidiaries are Nisshin Flour Milling Inc. (in the Flour Milling Segment); Nisshin Foods Inc., Nisshin Seifun Premix Inc., Oriental Yeast Co., Ltd., Nisshin Pharma Inc., Ma•Ma-Macaroni Co., Ltd. and Daisen Ham Co., Ltd. (in the Processed Food Segment); and Nisshin Petfood Inc., Nisshin Engineering Inc. and NBC Meshtec Inc. (in the Others Segment).

R&D program goals vary widely. All Group R&D organizations seek to identify prospective ingredients for new products and undertake basic research to create new technology. They also create new products to meet market needs and preferences and develop food processing technologies while improving existing products, automating production systems, and developing and applying powder and granular technologies. The Nisshin Seifun Group also actively seeks to further cooperation among Group research centers, and with other research institutions, to enhance specialist research expertise and promote adoption of the latest technical innovations. Through these efforts, the Group aggressively seeks to conduct highly effective R&D activities that generate new business opportunities.

Consolidated R&D expenditures totaled ¥6,008 million in the fiscal year ended March 31, 2013. This figure also includes ¥1,439 million in R&D spending that cannot be attributed to any particular segment. The following is an overview of the main R&D programs and results in the fiscal year under review.

### 1. Flour Milling Segment

Nisshin Flour Milling Inc.'s New Product Development Center and the Cereal Science Research Center of Tsukuba conduct major R&D programs focused on the development of new flour products, flour-processing technologies, and grain science and grain flour-processing technologies focused on wheat and wheat flour. Major achievements include the release of *TSUBAKI*, wheat flour for bread made from domestically produced wheat that overcomes quality issues, and *Minori*, a rice flour for bread offering the flavor and texture expected from bread baked with rice flour along with outstanding dough qualities. R&D expenditures attributable to this segment totaled ¥606 million.

### 2. Processed Food Segment

Nisshin Foods Inc.'s Food Research and Development Center conducts R&D focused on developing new processed foods across all temperature ranges, including prepared mix products, dried noodles, pastas, microwavable retort pouch foods, frozen foods, prepared dishes and other prepared foods. One major achievement was the release of *Jukusei Kiwami* Somen and *Hiyamugi*, a new brand of dried noodles offering an all-new smooth and pleasantly chewy texture thanks to our own patented, proprietary technology. We also took steps to enhance the lineup of the fast growing *Ma•Ma Hazumu Nama Pasta* series of frozen pasta for a single serving with the release of two new entries: *Seafood Gratin* and a series of pasta with distinctive Japanese flavor seasonings kneaded into the pasta dough itself. The foods division of Oriental Yeast Co., Ltd. engaged in the R&D of baking yeasts and other bakery products through its Laboratory of Yeast & Fermentation and flour-based food product development centers. The biotechnology division, meanwhile, conducted R&D through the Nagahama Institute for Biochemical Science and the Biochemical Production and Development Institute—two research sites within the Nagahama Institute. Nisshin Pharma Inc.'s Health Care Research Center concentrated mainly on developing various food supplements and their ingredients. Notable achievements from research conducted in conjunction with the University of Shizuoka include the release of *Green Soybean EX Powder*, a functional food ingredient with brain function enhancement and anti-allergic effects. Other releases included the nutritional supplement *Bificolon*, sold in a unique “double guard capsule” (dual-layered structure) that can deliver live bifidobacterium to the colon, and *Power Supply II*, a nutritional supplement that allows consumers to intake 28 key ingredients in a single pack of 11 capsules daily. The supplement now includes resveratrol, an ingredient that is currently gaining wide attention.

R&D expenditures attributable to this segment totaled ¥3,222 million.

### 3. Others Segment

Nisshin Petfood Inc. conducts R&D at its Nasu Research Center to create pet foods that address the pet's health functioning. One major achievement was enhancement of the lineup for the *Inu-no-Shiawase Petitinu*, dog food series. Another achievement was entry into the field of therapeutic pet foods via the release through animal hospitals of *Allergen Select Cut* dog food for dogs with allergies, and *Struvite Block*, a cat food designed to combat feline struvite urolithiasis syndrome. In cooperation with the Company's Research Center for Production and Technology, Nisshin Engineering Inc.'s Kamifukuoka Office conducts R&D programs on various types of machinery for powder grinding and classification and technologies for producing nano-particles using thermal plasma. In addition, NBC Meshtec Inc. conducts R&D efforts to develop new products and materials for screen-printing and industrial use.

R&D expenditures attributable to this segment totaled ¥740 million.

## **(7) Analysis of Financial Position, Performance and Cash Flows**

All matters relating to the future in the sections below are based on the current views of the Nisshin Seifun Group as of the date of filing this Securities Report in Japanese (June 26, 2013).

### **1. Significant accounting policies and estimates**

The Consolidated Financial Statements of the Nisshin Seifun Group are prepared in conformity with accounting standards that are generally accepted in Japan.

In preparing the Consolidated Financial Statements, the Nisshin Seifun Group makes the following estimates and assumptions that have a material impact on the reported values of assets and liabilities as of the balance-sheet date, the disclosure of contingent liabilities, and the reported values of income and expenditure. While the Company makes such estimates and assumptions based on various factors deemed rational based on the analysis of historical performance and business conditions, the uncertainties inherent in the estimation process mean that actual performance can differ from forecasts.

#### **(1) Allowance for doubtful accounts**

The Nisshin Seifun Group provides for possible credit losses stemming from monetary claims and other receivables. Estimates of irrecoverable amounts are determined by considering historical loan-loss ratios for general receivables and on a consideration of recoverable amounts on a case-by-case basis in instances of suspected bad debt or other dubious accounts. Additional credit-loss provisions are made in some cases following any deterioration in the financial condition of a customer that results in diminution of payment capabilities.

#### **(2) Write-downs of investment securities**

The Nisshin Seifun Group holds securities for investment purposes. Securities with a readily determinable market value are stated at fair market value and securities with no readily determinable market value are stated at cost. Investment securities with a readily determinable market value are written down if the market value of the securities falls below 50% of acquisition value. A write-down may also be made depending on the financial position of the issuer of the securities in question if the decline in market value falls between 30% and 50% of the acquisition price. Investment securities with no readily determinable market value are written down if the effective price of the securities in question falls markedly to a level significantly less than the acquisition price, unless a recovery in value is deemed probable.

Having previously written down the value of investment securities as required, the Nisshin Seifun Group currently holds no securities where such measures are deemed necessary. However, further write-downs may become necessary in the future if a fall in financial market prices or deterioration in the financial performance of companies in which the Group has invested results in unrealized losses relative to the book value or otherwise precipitates conditions under which such value is irrecoverable.

#### **(3) Impairment of noncurrent assets**

No losses for the impairment of noncurrent assets were recorded for the fiscal year under review. Such losses may arise in the future if changes in operating conditions cause the recoverable value of any Nisshin Seifun Group assets to fall significantly below book value.

#### **(4) Deferred tax assets**

The Nisshin Seifun Group estimates deferred tax assets by fully investigating forecast recoverable amounts based on projections of future taxable income and tax payments. Any changes in the amounts of deferred tax assets deemed recoverable may result in a reduction in deferred tax assets, or in an adjustment to profit if additional deferred tax assets are booked.

## **(5) Retirement benefit expenses and pension liabilities**

Calculations of retirement benefit expenses for the Group's lump-sum retirement benefit plan and defined-benefit corporate pension plan limited to retired pension recipients, and related pension liabilities are based on actuarial assumptions. These assumptions include the discount rate, projected future remuneration levels, employee turnover and retirement rates, the mortality rate (based on the most recent statistical data), and the expected rate of return on pension plan assets. The discount rate is based on the market yield of bonds and other financial instruments with a recent rating equivalent to AA from multiple ratings agencies at the fiscal year-end, while the expected rate of return on pension plan assets is determined according to the investment policy of pension assets and the historical performance of each asset class within the pension fund portfolio. The effects of material changes in these assumptions or any differences between actual results and the assumptions are cumulative and subject to recognition on a regular basis over future periods. Hence, such changes and differences could potentially have a material effect on the future values of pension-related expenses and liabilities.

## **2. Analysis of financial performance in the year under review and significant factors influencing results**

### **(1) Net sales and operating income**

During the fiscal year ended March 31, 2013, the environment surrounding the Company remained severe under conditions of prolonged weak consumer spending due to an uncertain outlook caused by a slowdown in the global economy and a longstanding deflationary environment, although some segments showed signs of recovery as a result of reconstruction demand following the Great East Japan Earthquake and policy effects and other factors after a change in government.

Under these conditions, in the flour milling business, market conditions were challenging due to sluggish domestic consumption of wheat flour. However, domestic commercial wheat flour shipments exceeded results of the previous fiscal year due to the promotion of value-added services that provide total solutions to customers, as well as efforts to enhance customer relationships. During the period, the government adjusted its prices for five brands of imported wheat, reducing prices on average by 15% in April 2012, and raising them on average by 3% in October 2012. In response, the Company adjusted its prices for commercial wheat flour in July and December 2012.

From the perspectives of production and distribution, we continued to carry out measures to enhance productivity and reduce fixed and other costs. Also, the Company has been integrating its flour milling plants as part of efforts to strengthen future cost competitiveness. This included the start of construction of the new Fukuoka Plant in the Kyushu region in May 2012, and a decision in December to add another production line to the Chita Plant in the Chubu region. The price of bran, a byproduct of the milling process, remained favorable throughout the period. In the overseas business, shipments increased compared with the previous fiscal year, reflecting the consolidation of Miller Milling Company, LLC in the U.S., which was acquired in March 2012, and efforts to boost sales at Nisshin-STC Flour Milling Co., Ltd. in Thailand, such as exports to surrounding countries. For further business expansion, in February 2013, the Company acquired the New Zealand flour milling business of Goodman Fielder, a major food company in Australia and New Zealand. The business was transferred to a newly established consolidated company called Champion Flour Milling Ltd. In addition, we upgraded our production capacity by about 20% at Nisshin-STC Flour Milling Co., Ltd. in January 2013 and by about 30% at Miller Milling Company, LLC in February 2013. As a result, the Flour Milling Segment recorded an increase in both sales and income for the fiscal year.

In the processed food business, the Company launched new household-use products to address needs arising from an increase in eating alone and growing demand for meals that are easy to prepare. It also actively worked to boost sales using TV commercials and consumer campaigns. Although shipments of household-use products stored at room temperature declined year on year, sales in the processed food business expanded on the back of a sharp rise in shipments of frozen food products and other factors. In the commercial prepared mix business, which offers significant growth potential, the Company established a new company called Nisshin Seifun Premix Inc. in October 2012, creating a more dynamic operating system to support business expansion in Japan and overseas. Sales of prepared dishes and other prepared foods business advanced from the previous fiscal year as a result of active sales expansion measures. In December 2012, the Company invested in Tokatsu Foods Co., Ltd., a general maker of prepared dishes to aim at further business expansion. Sales of the overseas business increased from a year earlier owing to aggressive product proposals aimed at obtaining new customers, mainly in the ever-growing Chinese and Southeast Asian markets. In the yeast business, shipments of yeast were flat with the previous fiscal year, and sales were steady year on year. Sales in the biotechnology business decreased compared with the year earlier, owing to weak demand in consignment production of feed and testing services and other products. In the healthcare foods business, sales increased year on year due to the start of shipments of *EPA-E*, a raw material for pharmaceuticals, and strong sales of consumer products. Growth in consumer products was mainly driven by the creation of a new mail-order sales channel. As a result, while net sales of the Processed Food Segment were higher year on year, operating income declined on growth primarily in sales promotion costs.

In the Others Segment, sales of the pet food business decreased from a year earlier as the market environment continued to be severe mainly due to sluggish growth across the market and a drop in retail prices, despite aggressive sales promotion measures such as the release of new products to address market needs. In February 2013, we launched the domestically produced *JP-Style Dietetics* brand to enter the therapeutic pet foods market. In the engineering business, sales increased significantly year on year. This reflected a solid performance from the mainstay plant engineering business and strong

contracted processing and equipment sales. In the mesh cloths business, sales surpassed the previous fiscal year's level. Although sales of materials for screen-printing applications were below the previous fiscal year, sales of forming filters for automobile parts and others expanded. As a result, while net sales of the Others Segment climbed year on year, operating income declined, mainly from worsening sales conditions in the pet food business.

Consolidated net sales increased by ¥13,603 million, or 3.1%, from the previous fiscal year to ¥455,566 million, and the gross margin remained broadly flat compared to the previous fiscal year level at 30.6 percentage points. Selling, general and administrative expenses increased by ¥5,483 million, primarily because of an increase in sales promotion expenses in the Processed Food Segment. As a result, the operating margin decreased by 0.4 percentage point from the previous fiscal year to 4.8%, and consolidated operating income declined by ¥1,372 million, or 5.9%, to ¥21,740 million.

## **(2) Ordinary income**

Net financial income amounted to ¥1,683 million, an increase of ¥3 million compared with the previous fiscal year. Equity in earnings of affiliates totaled ¥598 million, or a year-on-year decrease of ¥202 million. Other miscellaneous income on a net basis amounted to ¥719 million, or a year-on-year increase of ¥180 million.

Non-operating income on a net basis amounted to ¥3,001 million, which represented a year-on-year decrease of ¥17 million. Ordinary income decreased by ¥1,390 million, or 5.3%, to ¥24,742 million.

## **(3) Net income**

Extraordinary income of ¥289 million was offset by extraordinary loss totaling ¥2,592 million, resulting in net extraordinary loss of ¥2,303 million. Income before income taxes and minority interests amounted to ¥22,438 million, a decrease of ¥1,922 million compared with the previous fiscal year. The principal components of extraordinary income included a gain on sales of noncurrent assets of ¥187 million. The major item of extraordinary loss was an impairment loss of ¥1,764 million related to the closure of the Tosu and Chikugo plants accompanying construction of a new flour milling plant in Fukuoka.

Net income for the fiscal year under review was ¥13,688 million, after the deduction of total income taxes (¥8,030 million) and minority interests in income (¥719 million) from income before income taxes and minority interests. This represented an increase of ¥361 million, or 2.7%, compared with the previous fiscal year.

Net income per share was ¥55.09 or an increase of ¥1.46 from the previous fiscal year. Return on equity (ROE) was 4.6%, representing a year-on-year decrease of 0.1 percentage point.

## **3. Business strategy status and outlook**

Taking a long-term perspective focused through 2020, our 120th year of operation, we launched our medium-term management plan “NNI-120, Speed, Growth and Expansion” in April 2012.

With the goals of achieving net sales of ¥1 trillion and a ratio of overseas sales to total net sales of at least 30% in the near future, the Nisshin Seifun Group will continuously evolve as a robust and innovative organization while pursuing growth and expansion.

Under this medium-term management plan, we have positioned top-line (net sales) growth and overseas business expansion as our first order of business. In order to accomplish our established goals, we will upgrade and bolster our internal organization and proactively pursue M&As and alliances. In addition, we will engage in both the production and supply of safe and reliable products while putting in place a competitive cost structure that is more than capable of confronting the pressures imposed by imported products. In this manner, we will remain competitive in any and all environments.

Based on the Group's basic strategies, each Group company will carry out its own individual initiatives with a greater sense of urgency. By generating growth and expansion, we will continue our efforts toward becoming a corporate group that is vigorously supported by all stakeholders including customers.

Through the implementation of such strategies, the Group aims to achieve sustained growth in earnings per share (EPS) over the long term, while also greatly raising group value through raising net sales, ordinary income, net income and return on equity (ROE: defined as net income divided by shareholders' equity).

#### **4. Capital financing and liquidity**

In the fiscal year ended March 31, 2013, net cash provided by operating activities totaled ¥34.4 billion, of which ¥17.4 billion was allocated to the purchase of property, plant and equipment and intangible assets, including the construction of a new Fukuoka Plant by Nisshin Flour Milling Inc. Another ¥11.2 billion was allocated to strategic investment, including for acquiring shares of stock of Tokatsu Foods Co., Ltd. and a business transfer involving Champion Flour Milling Ltd. The Company also sought to raise returns on cash reserves allocated for future strategic investments by investing in time deposits with terms greater than three months and short-term investment securities to ensure greater security and efficiency of investments. The amount of these investments matured or redeemed exceeded the amount of those deposited or purchased by ¥6.0 billion in the fiscal year under review, which resulted in positive free cash flow of ¥10.6 billion. In terms of financing activities, dividends paid came to ¥4.9 billion representing efforts by the Company to return profits to shareholders. As a result, net cash used in financing activities amounted to ¥4.5 billion. The year-end balance of cash and cash equivalents increased by ¥6.8 billion from the previous fiscal year-end to ¥53.2 billion at the end of March 2013.

Total consolidated debt amounted to ¥8.4 billion at the end of March 2013. Based on the operating cash flow and the balance of cash and cash equivalents, the Nisshin Seifun Group regards the current level of internal liquidity as ample for financing long-term business development and repayments of interest-bearing liabilities.

In an effort to meet the objectives outlined in the “NNI-120, Speed, Growth and Expansion” medium-term management plan, the Nisshin Seifun Group engages proactively in strategic investment in priority fields, securing needed capital from both internal and external funding sources. To secure funds internally, the Group previously introduced a cash management system (CMS), under which the funds of consolidated subsidiaries in Japan are managed on an integrated basis, coupled with current measures to extensively minimize assets. As for the external sources, the Group will procure interest-bearing debt and other funding by taking advantage of its sound financial position.

#### **5. Long-term management issues and future policies**

The Nisshin Seifun Group is aware of possible medium- and long-term changes in business conditions in the flour milling and processed food industries due to fluctuations in prices of grain and other raw materials on a global basis, the anticipated deregulation of the wheat market and changes in demographic trends in Japan such as the declining birthrate, higher life expectancy, and the shrinking population. These factors could have a significant impact on Group performance.

Based on the long-term maximization of corporate value as its basic management policy, the Group operates its businesses by allocating its resources to the core flour milling and processed food businesses as well as such growth fields as prepared dishes and other prepared foods, yeast and biotechnology, healthcare foods, pet foods, engineering and mesh cloths. Continued efforts will be made to improve the profit structure of domestic operations by seeking an overwhelming share of the domestic market and exploring business fields with high growth potential. In addition, in order to achieve further growth, the Group will nurture its overseas business as a pillar to drive the Group forward. To that end, the Group will promote global expansion, and appropriately allocate management resources. To deal with raw materials and energy markets, for which significant fluctuations are expected to continue, the Group will work to reduce production and procurement costs and properly respond to changing costs to build a business base that is capable of securing profits. Also in research, we will increase efficiency and speed in order to promote the commercialization and practical application of research results. To this end, we will identify key fields and establish research themes closely aligned with business strategies. In addition to pushing forward these management strategies, we will at the same time promote self innovation while fulfilling our corporate social responsibilities in terms of enhancing our internal control systems, thorough compliance, food safety, environmental protection and social contribution. By doing so, the Group will step up efforts to gain the support of all stakeholders, including shareholders, customers, business partners, employees and local communities.

Presently, the Japanese economy faces numerous challenges including concerns surrounding the sharp rise in energy and resource prices. As for the agreement details of international trade negotiations, including the Trans-Pacific Partnership (TPP), etc., in which the Japanese government has expressed its commitment to participate, we anticipate the outcomes will have a major impact on wheat-flour-related industries including our flour milling and processed food businesses. In addition, against a backdrop of continued gravitation of consumers toward lower-priced products and savings led by prolonged deflation, an increase in the national consumption tax is expected in April 2014. Considering these factors, a severe business environment will continue to surround the Nisshin Seifun Group. Under these circumstances, we will continue to fulfill our mission of securing stable supplies of wheat flour and other staple foods for the Japanese people, and will strive to provide customers with safe products from all of our businesses.

The Nisshin Seifun Group will, with a sense of urgency, act decisively to implement the above strategic measures and, in so doing, aims to seize new opportunities and respond with precision to the changing business environment and demands of society.

### [3] Facilities and Capital Expenditures

#### (1) Capital Expenditures

The Nisshin Seifun Group (the Company and its consolidated subsidiaries) makes capital investment with the aim of raising production capacity and ensuring product safety. The following is a breakdown of capital expenditures for the fiscal year ended March 2013, based on actual expenditures.

	Year ended March 31, 2013 (millions of yen)	Year-on-year change (%)
Flour Milling	8,827	53.4
Processed Food	7,512	(4.1)
Others	1,532	3.1
Subtotal	17,872	18.5
Elimination/common-use	(464)	—
Total	17,407	18.0

Capital investments in the Flour Milling Segment were principally made to increase production capacity and enhance product safety in addition to the construction of a new Fukuoka Plant by Nisshin Flour Milling Inc.

Capital investments in the Processed Food Segment were principally made to increase production capacity and improve product safety.

Capital investments in the Others Segment were principally made to increase production capacity.

All capital investment within the Nisshin Seifun Group during the fiscal year under review was financed internally from cash flow.

## (2) Principal Facilities

The main facilities of the Nisshin Seifun Group (the Company and its consolidated subsidiaries) are listed in the tables below.

### 1. Nisshin Seifun Group Inc. and domestic consolidated subsidiaries

(As of March 31, 2013)

Company name	Site name (location)	Business segment	Facility type/purpose	Book value (millions of yen)					Number of employees (persons)
				Buildings and structures	Machinery, equipment and vehicles	Land (thousand m <sup>2</sup> )	Other	Total	
Nisshin Flour Milling Inc.	Tsurumi Plant (Kawasaki-ku, Kawasaki)	Flour Milling	Wheat flour production	5,500	3,237	(Note 4) 5,470 (79)	258	14,466	146 [2]
Nisshin Flour Milling Inc.	Higashinada Plant (Higashinada-ku, Kobe)	Flour Milling	Wheat flour production	(Note 5) 5,783	2,904	(Note 4) 1,803 (30)	134	10,626	98 [1]
Nisshin Flour Milling Inc.	Chiba Plant (Mihama-ku, Chiba)	Flour Milling	Wheat flour production	2,297	1,567	(Note 4) 294 (43)	77	4,236	80 [2]
Nisshin Flour Milling Inc.	Chita Plant (Chita)	Flour Milling	Wheat flour production	1,370	811	(Note 4) 64 (31)	61	2,307	45 [1]
Nisshin Flour Milling Inc.	Nagoya Plant (Nakagawa-ku, Nagoya)	Flour Milling	Wheat flour production	1,000	1,008	(Note 4) 69 (20)	85	2,163	62 [6]
Nisshin Foods Inc.	Tatebayashi Plant (Tatebayashi)	Processed Food	Prepared mix production	944	817	(Note 4) 210 (27)	51	2,025	41 [37]
Nisshin Seifun Premix Inc.	Nagoya Plant (Nakagawa-ku, Nagoya)	Processed Food	Prepared mix production	1,179	1,222	(Note 4) 47 (13)	60	2,510	74 [23]
Ma•Ma-Macaroni Co., Ltd.	Head Office and Utsunomiya Plant (Utsunomiya)	Processed Food	Pasta production	556	1,277	27 (23)	66	1,928	64 [185]
Ma•Ma-Macaroni Co., Ltd.	Kobe Plant (Higashinada-ku, Kobe)	Processed Food	Pasta production	263	507	393 (16)	41	1,206	44 [49]
Daisen Ham Co., Ltd.	Head Office and Yonago Plant (Yonago)	Processed Food	Production of processed meats	1,298	526	208 (34)	63	2,096	203 [246]
Oriental Yeast Co., Ltd.	Tokyo Plant (Itabashi-ku, Tokyo)	Processed Food	Yeast manufacture	909	999	0 (11)	29	1,937	51 [26]
Oriental Yeast Co., Ltd.	Osaka Plant (Suita)	Processed Food	Production of yeast and other items	1,453	1,175	169 (22) (Note 7) [5]	92	2,890	70 [27]
Oriental Yeast Co., Ltd.	Biwa Plant (Nagahama, Shiga)	Processed Food	Production of flour paste, kansui powder, baking powders and other items	647	435	709 (36)	94	1,886	35 [38]
Pany Delica Co., Ltd.	Head Office and Tomisato Plant (Tomisato, Chiba)	Processed Food	Production of fillings and mayonnaise	(Note 4) 989	(Note 4) 839	(Note 4) 708 (23)	(Note 4) 88	2,626	55 [17]
NBC Meshtec Inc.	Yamanashi Tsuru Plant (Tsuru)	Others	Production of mesh cloths and forming filters	1,219	639	447 (35)	157	2,463	224 [91]
NBC Meshtec Inc.	Shizuoka Kikugawa Plant (Kikugawa)	Others	Production of mesh cloths and forming filters	1,073	293	1,032 (69)	32	2,431	39 [9]
Nisshin Seifun Group Inc.	Head Office and Institutes and Laboratories (Chiyoda-ku, Tokyo, Fujimino, Saitama and others)		Office, and research and development	3,999	620	(Note 4) 10,011 (40)	812	15,443	276 [22]



## 2. Overseas subsidiaries

(As of March 31, 2013)

Company name	Site name (location)	Business segment	Facility type/purpose	Book value (millions of yen)					Number of employees (persons)
				Buildings and structures	Machinery, equipment and vehicles	Land (thousand m <sup>2</sup> )	Other	Total	
Rogers Foods Ltd.	Chilliwack Plant (Canada)	Flour Milling	Wheat flour production	767	699	133 (41)	1	1,601	27 [0]
Miller Milling Company, LLC	Winchester Plant (U.S.A.)	Flour Milling	Wheat flour production	517	1,151	70 (38)	1,175	2,915	45 [0]
Miller Milling Company, LLC	Fresno Plant (U.S.A.)	Flour Milling	Wheat flour production	333	929	184 (130)	486	1,932	26 [0]
Champion Flour Milling Ltd.	Christchurch Plant (New Zealand)	Flour Milling	Wheat flour production	(Note 8) 148	(Note 8) 335	(Note 8) 527 (15)	(Note 8) 317	(Note 8) 1,328	51 [0]
Thai Nisshin Technomic Co., Ltd.	Head Office and Plant (Thailand)	Processed Food	Prepared mix production	385	160	(Note 4) 14 (10)	58	619	241 [0]

Notes:

1. Book values in the "Other" column refer to the total for tools, furniture and fixtures, construction in progress and lease assets.
2. There were no principal facilities that were not in operation as of March 31, 2013.
3. Numbers of employees in square brackets refer to part-time workers.
4. Figures refer to land owned and leased by Nisshin Seifun Group Inc. or other consolidated subsidiaries including Nisshin Associates Inc.
5. Figure includes buildings owned and leased by Nisshin Seifun Group Inc.
6. Book values in the "Total" column include lease assets as mentioned in Notes 4 and 5 above.
7. Figures in parentheses in the "Land" column refer to leased areas.
8. The allocation of acquisition costs had not been completed as of the end of the fiscal year under review. As a result, amounts have been recorded based on reasonable information readily available at that time. Details regarding M&A activity are as recorded in [5] Financial Accounts (1) Consolidated Financial Statements under "[M&A Activity]."

### (3) Facility Construction and Disposal Plans

Capital expenditure plans by the Nisshin Seifun Group (the Company and its consolidated subsidiaries) primarily aim to raise production capacity and ensure product safety, etc.

As of March 31, 2013, funds which is planned to be allocated for the construction of facilities (actual expenditure) amounted to ¥19,000 million. Plans call for this entire sum to be financed internally from cash flows.

Plans for construction or disposal of major facilities at the end of the fiscal year ended March 31, 2013 are listed below.

#### 1. Construction of major facilities, etc.

Company name	Location	Business segment	Facility type/purpose	Planned investment amount		Funds procurement method	Scheduled commencement / completion		Increased capacity after completion
				Total amount (millions of yen)	Amount already paid (millions of yen)		Commencement	Completion	
Nisshin Flour Milling Inc.	Chuo-ku, Fukuoka	Flour Milling	Wheat flour production	10,000	2,750	Internal cash flow	May, 2012	February, 2014	Raw material milling tonnage 550 tons per day
Nisshin Flour Milling Inc. Chita Plant	Chita, Aichi	Flour Milling	Wheat flour production	6,000	—	Internal cash flow	Fall 2013	Summer 2015	Raw material milling tonnage 320 tons per day

#### 2. Disposal of major facilities, etc.

When the operations commence at the new Fukuoka Plant (Fukuoka City), Nisshin Flour Milling Inc.'s plants in Tosu and Chikugo will be closed.

## [4] Other Matters Related to Nisshin Seifun Group Inc.

### (1) Share-Related Matters

#### 1. Total number of shares, etc,

##### (1) Total number of shares authorized to be issued

Share type	Total number of shares authorized to be issued (shares)
Common stock	932,856,000
Total	932,856,000

##### (2) Total number of shares issued and outstanding

Share type	Shares issued and outstanding on March 31, 2013	Shares issued and outstanding at date of filing (June 26, 2013)	Exchanges on which stock is listed / Certified associations of financial instruments dealers to which the Company is affiliated	Comments
Common stock	251,535,448	251,535,448	Tokyo Stock Exchange (First Section) Osaka Securities Exchange (First Section)	Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit (MTU).
Total	251,535,448	251,535,448	—	—

## 2. Subscription rights to shares, etc.

The Company has granted the subscription rights to shares detailed below in line with the provisions of the Company Law.

### <Subscription rights to shares granted on August 13, 2007>

Subscription rights to shares granted as part of the remuneration for directors as stipulated in Article 361 of the Company Law.

Date of the ordinary resolution at the General Meeting of Shareholders: June 27, 2007 Date of the resolution of the Board of Directors: July 26, 2007		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	42 (Note 1)	42 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	42,000	42,000
Amount payable on the exercise of the subscription rights to shares	¥1,197,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	July 27, 2009 – July 26, 2014	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥1,197 Capital increase per share: ¥599	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

4. The exercise conditions of the subscription rights to shares are as follows:
  - (1) Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive officer of the Company or one of its consolidated subsidiaries may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.
  - (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
  - (5) Other conditions shall be as stipulated in the subscription rights to shares vesting contracts concluded between the Company and the holders, based on resolutions of the Board of Directors.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
  - (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

Subscription rights to shares granted for the Company's executive officers and certain directors of the Company's consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) as stipulated in Articles 236, 238, and 239 of the Company Law.

Date of the special resolution at the General Meeting of Shareholders: June 27, 2007 Date of the resolution of the Board of Directors: July 26, 2007		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	107 (Note 1)	107 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	107,000	107,000
Amount payable on the exercise of the subscription rights to shares	¥1,197,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	July 27, 2009 – July 26, 2014	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥1,197 Capital increase per share: ¥599	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive

officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.

- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
  - (5) Other conditions shall be as stipulated in the subscription rights to shares vesting contracts concluded between the Company and the holders, based on resolutions of the Board of Directors.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

**<Subscription rights to shares granted on August 19, 2008>**

Subscription rights to shares granted as part of the remuneration for directors as stipulated in Article 361 of the Company Law.

Date of the ordinary resolution at the General Meeting of Shareholders: June 26, 2008 Date of the resolution of the Board of Directors: July 30, 2008		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	56 (Note 1)	56 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	56,000	56,000
Amount payable on the exercise of the subscription rights to shares	¥1,397,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	August 20, 2010 – July 30, 2015	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥1,397 Capital increase per share: ¥699	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive



officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.

- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
  - (5) Other conditions shall be as stipulated in the subscription rights to shares vesting contracts concluded between the Company and the holders, based on resolutions of the Board of Directors.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

Subscription rights to shares granted for the Company's executive officers and certain directors of the Company's consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) as stipulated in Articles 236, 238, and 239 of the Company Law.

Date of the special resolution at the General Meeting of Shareholders: June 26, 2008 Date of the resolution of the Board of Directors: July 30, 2008		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	148 (Note 1)	148 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	148,000	148,000
Amount payable on the exercise of the subscription rights to shares	¥1,397,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	August 20, 2010 – July 30, 2015	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥1,397 Capital increase per share: ¥699	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive

officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.

- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
  - (5) Other conditions shall be as stipulated in the subscription rights to shares vesting contracts concluded between the Company and the holders, based on resolutions of the Board of Directors.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

<Subscription rights to shares granted on August 18, 2009>

Subscription rights to shares granted as part of the remuneration for directors as stipulated in Article 361 of the Company Law.

Date of the ordinary resolution at the General Meeting of Shareholders: June 25, 2009 Date of the resolution of the Board of Directors: July 30, 2009		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	79 (Note 1)	79 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	79,000	79,000
Amount payable on the exercise of the subscription rights to shares	¥1,131,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	August 19, 2011 – August 1, 2016	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥1,131 Capital increase per share: ¥566	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive

officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.

- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
  - (5) Other conditions shall be as stipulated in the subscription rights to shares vesting contracts concluded between the Company and the holders, based on resolutions of the Board of Directors.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

Subscription rights to shares granted for the Company's executive officers and certain directors of the Company's consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) as stipulated in Articles 236, 238, and 239 of the Company Law.

Date of the special resolution at the General Meeting of Shareholders: June 25, 2009 Date of the resolution of the Board of Directors: July 30, 2009		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	170 (Note 1)	163 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	170,000	163,000
Amount payable on the exercise of the subscription rights to shares	¥1,131,000 per subscription right of shares (Note 3)	Same as the left column.
Exercise period	August 19, 2011 – August 1, 2016	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥1,131 Capital increase per share: ¥566	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive

officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.

- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
  - (5) Other conditions shall be as stipulated in the subscription rights to shares vesting contracts concluded between the Company and the holders, based on resolutions of the Board of Directors.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

**<Subscription rights to shares granted on August 18, 2010>**

Subscription rights to shares granted as part of the remuneration for directors as stipulated in Article 361 of the Company Law.

Date of the ordinary resolution at the General Meeting of Shareholders: June 25, 2010 Date of the resolution of the Board of Directors: July 29, 2010		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	76 (Note 1)	76 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	76,000	76,000
Amount payable on the exercise of the subscription rights to shares	¥1,098,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	August 19, 2012 – August 1, 2017	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥1,098 Capital increase per share: ¥549	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive



officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.

- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

Subscription rights to shares granted for the Company's executive officers and certain directors of the Company's consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) as stipulated in Articles 236, 238, and 239 of the Company Law.

Date of the special resolution at the General Meeting of Shareholders: June 25, 2010 Date of the resolution of the Board of Directors: July 29, 2010		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	164 (Note 1)	155 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	164,000	155,000
Amount payable on the exercise of the subscription rights to shares	¥1,098,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	August 19, 2012 – August 1, 2017	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥1,098 Capital increase per share: ¥549	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive

- officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.
- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

**<Subscription rights to shares granted on August 18, 2011>**

Subscription rights to shares granted as part of the remuneration for directors as stipulated in Article 361 of the Company Law.

Date of the ordinary resolution at the General Meeting of Shareholders: June 28, 2011 Date of the resolution of the Board of Directors: July 28, 2011		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	93 (Note 1)	93 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	93,000	93,000
Amount payable on the exercise of the subscription rights to shares	¥1,025,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	August 19, 2013 – August 1, 2018	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥1,025 Capital increase per share: ¥513	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive

officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.

- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

Subscription rights to shares granted for the Company's executive officers and certain directors of the Company's consolidated subsidiaries (excluding any overseas subsidiaries) as stipulated in Articles 236, 238, and 239 of the Company Law.

Date of the special resolution at the General Meeting of Shareholders: June 28, 2011 Date of the resolution of the Board of Directors: July 28, 2011		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	258 (Note 1)	258 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	258,000	258,000
Amount payable on the exercise of the subscription rights to shares	¥1,025,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	August 19, 2013 – August 1, 2018	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥1,025 Capital increase per share: ¥513	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive

officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.

- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

**<Subscription rights to shares granted on August 16, 2012>**

Subscription rights to shares granted as part of the remuneration for directors as stipulated in Article 361 of the Company Law.

Date of the ordinary resolution at the General Meeting of Shareholders: June 27, 2012 Date of the resolution of the Board of Directors: July 26, 2012		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	104 (Note 1)	104 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	104,000	104,000
Amount payable on the exercise of the subscription rights to shares	¥958,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	August 17, 2014 – August 1, 2019	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥958 Capital increase per share: ¥479	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive



- officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.
- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

Subscription rights to shares granted for the Company's executive officers and certain directors of the Company's consolidated subsidiaries (excluding any overseas subsidiaries) as stipulated in Articles 236, 238, and 239 of the Company Law.

Date of the special resolution at the General Meeting of Shareholders: June 27, 2012 Date of the resolution of the Board of Directors: July 26, 2012		
	Subscription rights to shares outstanding at the most recent year-end (March 31, 2013)	Subscription rights to shares outstanding at the last month-end prior to filing (May 31, 2013)
Number of the subscription rights to shares granted	217 (Note 1)	217 (Note 1)
Of the above, number of the treasury subscription rights to shares	—	—
Share type issuable on the exercise of the subscription rights to shares	Common stock (Note 2)	Same as the left column.
Total number of issuable shares on the exercise of the subscription rights to shares	217,000	217,000
Amount payable on the exercise of the subscription rights to shares	¥958,000 per subscription right to shares (Note 3)	Same as the left column.
Exercise period	August 17, 2014 – August 1, 2019	Same as the left column.
Issuance price and capital increase per share on the exercise of the subscription rights to shares	Issuance price per share: ¥958 Capital increase per share: ¥479	Same as the left column.
Exercise conditions of the subscription rights to shares	(Note 4)	Same as the left column.
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.	Same as the left column.
Share settlement	—	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)	Same as the left column.

Notes:

- The number of shares corresponding to each subscription right to shares shall equal 1,000.
- Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
- In the event of a stock split or share consolidation subsequent to the date of granting the subscription rights to shares (hereinafter referred to as the "grant date"), the amount payable on the exercise of the subscription rights to shares (hereinafter referred to as the "exercise price") shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

"Number of shares already issued" in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, "Number of newly issued shares" in the above formula shall be taken to mean "Number of shares of treasury stock in disposal," "Amount paid per share" shall be taken to mean "Disposal value per share," and "Share price prior to new issuance" shall be taken to mean "Share price prior to disposal."

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

- The exercise conditions of the subscription rights to shares are as follows:
  - (1) Persons granted an allotment of the subscription rights to shares (hereinafter referred to as the "holders") must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription right to shares is exercised. However, the holders that are no longer a director or an executive

- officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.
- (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.
  - (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offense; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
- (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

### 3. Exercise of bonds, etc., with subscription rights to shares with an amended exercise price

There are no applicable matters to be reported.

### 4. Description of the rights plan

There are no applicable matters to be reported.

### 5. Changes in shares issued and outstanding and in capital

Date	Change in shares issued and outstanding (thousands)	Total number of shares issued and outstanding after change (thousands)	Change in paid-in capital (millions of yen)	Paid-in capital balance (millions of yen)	Change in legal capital surplus (millions of yen)	Legal capital surplus balance (millions of yen)
Mar. 14, 2008	(5,000) (Note)	251,535	—	17,117	—	9,500

Note:

By resolution of the meeting of the Board of Directors held on March 12, 2008, the Company canceled 5,000,000 shares of treasury stock in line with provisions of Article 178 of the Company Law.

### 6. Ownership and share distribution

(As of March 31, 2013)

Category	Shareholders and ownership status (N.B. Minimum trading unit [MTU] = 500 shares)								Sub-MTU share holdings (shares)
	Government (national and local) entities	Financial institutions	Financial instruments dealers	Other institutions	Foreign institutions, etc.		Individuals and other shareholders	Total	
					Non-individual	Individuals			
Numbers of shareholders (persons)	—	91	28	316	279	7	11,863	12,584	—
Numbers of shares owned (MTUs)	—	213,207	15,299	112,283	83,930	24	75,588	500,331	1,369,948
Ratio to total shares (%)	—	42.61	3.06	22.44	16.78	0.00	15.11	100.00	—

Notes:

- Treasury stock holdings of 2,997,634 shares consist of 5,994 MTUs listed under "Individuals and other shareholders" and 634 shares listed under "Sub-MTU share holdings." All of these treasury shares are listed in the shareholder register. As of March 31, 2013, total beneficial ownership of treasury stock was equivalent to 2,997,346 shares.
- Shares nominally held under the name of Japan Securities Depository Center, Inc. account for 4 MTUs in the column marked "Other institutions" and 7 shares in the column marked "Sub-MTU share holdings."

## 7. Major shareholders

(As of March 31, 2013)

Name	Address	Shares owned (thousands)	Shareholding as proportion of total shares outstanding (%)
Nippon Life Insurance Company	5-12, Imabashi 3-chome, Chuo-ku, Osaka	16,022	6.37
Yamazaki Baking Co., Ltd.	10-1, Iwamotocho 3-chome, Chiyoda-ku, Tokyo	14,040	5.58
The Master Trust Bank of Japan, Ltd. (Trust Account)	11-3, Hamamatsucho 2-chome, Minato-ku, Tokyo	12,760	5.07
Japan Trustee Services Bank, Ltd. (Trust Account)	8-11, Harumi 1-chome, Chuo-ku, Tokyo	10,364	4.12
Mizuho Corporate Bank, Ltd.	3-3, Marunouchi 1-chome, Chiyoda-ku, Tokyo	9,943	3.95
Mitsubishi Corporation	3-1, Marunouchi 2-chome, Chiyoda-ku, Tokyo	6,982	2.77
Marubeni Corporation	4-2, Otemachi 1-chome, Chiyoda-ku, Tokyo	5,193	2.06
Sumitomo Corporation	8-11, Harumi 1-chome, Chuo-ku, Tokyo	5,034	2.00
Sumitomo Mitsui Banking Corporation	1-2, Marunouchi 1-chome, Chiyoda-ku, Tokyo	4,616	1.83
The Norinchukin Bank	13-2, Yurakucho 1-chome, Chiyoda-ku, Tokyo	4,489	1.78
Total	—	89,447	35.56

## 8. Voting rights

### (1) Distribution within shares issued and outstanding

(As of March 31, 2013)

Category	Number of shares	Number of voting rights	Comments
Shares with no voting rights	—	—	—
Shares with restricted voting rights (treasury stock, etc.)	—	—	—
Shares with restricted voting rights (other)	—	—	—
Shares with full voting rights (treasury stock, etc.)	(Treasury stock) Common stock 2,997,000	—	Common stock is the standard type of shares issued by the Company without limitations on the shareholders' rights, and 500 shares form a minimum trading unit.
	(Mutually held shares) Common stock 327,000	—	
Shares with full voting rights (other)	Common stock 246,841,500	493,683	As above
Sub-MTU (minimum trading unit) share holdings	Common stock 1,369,948	—	—
Total number of shares issued and outstanding	251,535,448	—	—
Total voting rights of all shareholders	—	493,683	—

Notes:

- Shares of common stock nominally held under the name of Japan Securities Depository Center, Inc. (JASDEC) account for 2,000 shares of "Shares with full voting rights (other)" and 7 shares of "Sub-MTU share holdings." Total voting rights accorded to all shares with full voting rights held under the name of JASDEC equaled 4 as of March 31, 2013.
- Components of "Sub-MTU share holdings" that are either treasury stock owned by the Company or mutually held shares are shown below. In addition, there were 288 shares of treasury stock listed under company ownership in the register of shareholders but without any beneficial owner.

#### Treasury stock

Nisshin Seifun Group Inc. 634 shares

#### Mutually held shares

Chiba Kyodo Silo Co., Ltd. 129 shares

**(2) Treasury stock**

(As of March 31, 2013)

Shareholders' name	Shareholders' address	Shares owned under own name	Shares owned under other name	Total number of shares held	Share holding as proportion of total shares outstanding (%)
<b>Treasury stock</b>					
Nisshin Seifun Group Inc.	25, Kanda-Nishiki-cho 1-chome, Chiyoda-ku, Tokyo	2,997,000	—	2,997,000	1.19
<b>Mutually held shares</b>					
Ishikawa Co., Ltd.	2-10, Shimagami-cho 1-chome, Hyogo-ku, Kobe	139,500	—	139,500	0.05
Wakaba Co., Ltd.	2-8, Mayafuto, Nada-ku, Kobe	103,000	—	103,000	0.04
Chiba Kyodo Silo Co., Ltd.	16, Shinminato, Mihama-ku, Chiba	79,000	—	79,000	0.03
Japan Logistic Systems Corp.	19-17, Ebara 1-chome, Shinagawa-ku, Tokyo	5,500	—	5,500	0.00
Total	—	3,324,000	—	3,324,000	1.32

## 9. Stock option scheme

Nisshin Seifun Group Inc. operates a stock option scheme utilizing a subscription right to shares.

Under this system, the Company grants the subscription rights to shares as stock options without contribution in line with the provisions of Articles 236, 238 and 239 of the Company Law.

Details of the scheme are summarized below.

### (1) Resolutions at the Ordinary General Meeting of Shareholders on June 27, 2007

- a. Regarding the stock options granted as a form of remuneration to directors of the Company under the provision of Article 361 of the Company Law, resolutions were made at the Ordinary General Meeting of Shareholders held on June 27, 2007 and the meeting of the Board of Directors on July 26, 2007, concerning the value of the remuneration and a description of the subscription rights to shares.

Dates of authorizing resolutions	June 27, 2007 (Ordinary General Meeting of Shareholders) and July 26, 2007 (Board of Directors)
Number and description of persons granted the subscription rights to shares.	12 directors of the Company
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Subscription rights to shares, etc.”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Subscription rights to shares, etc.”

- b. Regarding the subscription rights to shares granted as stock options upon especially favorable terms to executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) under the provisions of Articles 236, 238, and 239 of the Company Law, a resolution to leave a decision on details of the subscription to the Board of Directors was made at the Ordinary General Meeting of Shareholders on June 27, 2007 and a resolution on such details was made at the meeting of the Board of Directors on July 26, 2007.

Dates of authorizing resolutions	June 27, 2007 (Ordinary General Meeting of Shareholders) and July 26, 2007 (Board of Directors)
Number and description of persons granted the subscription rights to shares	Executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries), totaling 34 persons
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Subscription rights to shares, etc.”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Subscription rights to shares, etc.”



**(2) Resolution at the Ordinary General Meeting of Shareholders on June 26, 2008**

- a. Regarding the stock options granted as a form of remuneration to directors of the Company under the provision of Article 361 of the Company Law, resolutions were made at the Ordinary General Meeting of Shareholders held on June 26, 2008, and the meeting of the Board of Directors on July 30, 2008, concerning the value of the remuneration and a description of the subscription rights to shares.

Dates of authorizing resolutions	June 26, 2008 (Ordinary General Meeting of Shareholders) and July 30, 2008 (Board of Directors)
Number and description of persons granted the subscription rights to shares	12 directors of the Company
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Subscription rights to shares, etc.”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Subscription rights to shares, etc.”

- b. Regarding the subscription rights to shares granted as stock options upon especially favorable terms to executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) under the provisions of Articles 236, 238, and 239 of the Company Law, a resolution to leave a decision on details of the subscription to the Board of Directors was made at the Ordinary General Meeting of Shareholders on June 26, 2008, and a resolution on such details was made at the meeting of the Board of Directors on July 30, 2008.

Dates of authorizing resolutions	June 26, 2008 (Ordinary General Meeting of Shareholders) and July 30, 2008 (Board of Directors)
Number and description of persons granted the subscription rights to shares	Executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries), totaling 36 persons
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Subscription rights to shares, etc.”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Subscription rights to shares, etc.”

**(3) Resolution at the Ordinary General Meeting of Shareholders on June 25, 2009**

- a. Regarding the stock options granted as a form of remuneration to directors of the Company under the provision of Article 361 of the Company Law, resolutions were made at the Ordinary General Meeting of Shareholders held on June 25, 2009, and the meeting of the Board of Directors on July 30, 2009, concerning the value of the remuneration and a description of the subscription rights to shares.

Dates of authorizing resolutions	June 25, 2009 (Ordinary General Meeting of Shareholders) and July 30, 2009 (Board of Directors)
Number and description of persons granted the subscription rights to shares	12 directors of the Company
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Subscription rights to shares, etc.”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Subscription rights to shares, etc.”

- b. Regarding the subscription rights to shares granted as stock options upon especially favorable terms to executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) under the provisions of Articles 236, 238, and 239 of the Company Law, a resolution to leave a decision on details of the subscription to the Board of Directors was made at the Ordinary General Meeting of Shareholders on June 25, 2009, and a resolution on such details was made at the meeting of the Board of Directors on July 30, 2009.

Dates of authorizing resolutions	June 25, 2009 (Ordinary General Meeting of Shareholders) and July 30, 2009 (Board of Directors)
Number and description of persons granted the subscription rights to shares	Executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries), totaling 35 persons
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Subscription rights to shares, etc.”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Subscription rights to shares, etc.”

**(4) Resolution at the Ordinary General Meeting of Shareholders on June 25, 2010**

- a. Regarding the stock options granted as a form of remuneration to directors of the Company under the provision of Article 361 of the Company Law, resolutions were made at the Ordinary General Meeting of Shareholders held on June 25, 2010, and the meeting of the Board of Directors on July 29, 2010, concerning the value of the remuneration and a description of the subscription rights to shares.

Dates of authorizing resolutions	June 25, 2010 (Ordinary General Meeting of Shareholders) and July 29, 2010 (Board of Directors)
Number and description of persons granted the subscription rights to shares	12 directors of the Company
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Subscription rights to shares, etc.”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Subscription rights to shares, etc.”

- b. Regarding the subscription rights to shares granted as stock options upon especially favorable terms to executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) under the provisions of Articles 236, 238, and 239 of the Company Law, a resolution to leave a decision on details of the subscription to the Board of Directors was made at the Ordinary General Meeting of Shareholders on June 25, 2010, and a resolution on such details was made at the meeting of the Board of Directors on July 29, 2010.

Dates of authorizing resolutions	June 25, 2010 (Ordinary General Meeting of Shareholders) and July 29, 2010 (Board of Directors)
Number and description of persons granted the subscription rights to shares	Executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries), totaling 36 persons
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Subscription rights to shares, etc.”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Subscription rights to shares, etc.”

**(5) Resolution at the Ordinary General Meeting of Shareholders on June 28, 2011**

- a. Regarding the stock options granted as a form of remuneration to directors of the Company under the provision of Article 361 of the Company Law, resolutions were made at the Ordinary General Meeting of Shareholders held on June 28, 2011, and the meeting of the Board of Directors on July 28, 2011, concerning the value of the remuneration and a description of the subscription rights to shares.

Dates of authorizing resolutions	June 28, 2011 (Ordinary General Meeting of Shareholders) and July 28, 2011 (Board of Directors)
Number and description of persons granted the subscription rights to shares	13 directors of the Company
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Status of the subscription rights to shares”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Status of the subscription rights to shares”

- b. Regarding the subscription rights to shares granted as stock options upon especially favorable terms to executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any overseas subsidiaries) under the provisions of Articles 236, 238, and 239 of the Company Law, a resolution to leave a decision on details of the subscription to the Board of Directors was made at the Ordinary General Meeting of Shareholders on June 28, 2011, and a resolution on such details was made at the meeting of the Board of Directors on July 28, 2011.

Dates of authorizing resolutions	June 28, 2011 (Ordinary General Meeting of Shareholders) and July 28, 2011 (Board of Directors)
Number and description of persons granted the subscription rights to shares	Executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any overseas subsidiaries), totaling 52 persons
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Subscription rights to shares, etc.”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Subscription rights to shares, etc.”

**(6) Resolution at the Ordinary General Meeting of Shareholders on June 27, 2012**

- a. Regarding the stock options granted as a form of remuneration to directors of the Company under the provision of Article 361 of the Company Law, resolutions were made at the Ordinary General Meeting of Shareholders held on June 27, 2012, and the meeting of the Board of Directors on July 26, 2012, concerning the value of the remuneration and a description of the subscription rights to shares.

Dates of authorizing resolutions	June 27, 2012 (Ordinary General Meeting of Shareholders) and July 26, 2012 (Board of Directors)
Number and description of persons granted the subscription rights to shares	15 directors of the Company
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Status of the subscription rights to shares”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Status of the subscription rights to shares”

- b. Regarding the subscription rights to shares granted as stock options upon especially favorable terms to executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any overseas subsidiaries) under the provisions of Articles 236, 238, and 239 of the Company Law, a resolution to leave a decision on details of the subscription to the Board of Directors was made at the Ordinary General Meeting of Shareholders on June 27, 2012, and a resolution on such details was made at the meeting of the Board of Directors on July 26, 2012.

Dates of authorizing resolutions	June 27, 2012 (Ordinary General Meeting of Shareholders) and July 26, 2012 (Board of Directors)
Number and description of persons granted the subscription rights to shares	Executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any overseas subsidiaries), totaling 44 persons
Share type issuable the exercise of the subscription rights to shares	As detailed above in “2. Subscription rights to shares, etc.”
Number of shares issuable	As above
Amount payable on the exercise of the subscription rights to shares (yen)	As above
Exercise period	As above
Exercise conditions of the subscription rights to shares	As above
Transfer conditions of the subscription rights to shares	As above
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	As detailed above in “2. Subscription rights to shares, etc.”

**(7) Resolution at the Ordinary General Meeting of Shareholders on June 26, 2013**

- a. Regarding the stock options granted as a form of remuneration to directors of the Company under the provision of Article 361 of the Company Law, a resolution was made at the Ordinary General Meeting of Shareholders held on June 26, 2013, concerning the value of the remuneration and a description of the subscription rights to shares.

Date of authorizing resolution	June 26, 2013
Number and description of persons granted the subscription rights to shares.	Directors of the Company (Note 1)
Share type issuable the exercise of the subscription rights to shares	Common stock
Number of shares issuable	Up to 96,000 shares
Amount payable on the exercise of the subscription rights to shares (yen)	(Note 2)
Exercise period	(Note 3)
Exercise conditions of the subscription rights to shares	(Note 4)
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)

Notes:

1. A resolution on the number of persons granted subscription rights to shares will be made at a meeting of the Board of Directors to be held after this report is filed.
2. The value of assets to be invested upon the exercise of each subscription right to shares shall equal the amount payable per share on the subscription rights to shares to exercise (hereinafter the “exercise price”) as defined below, multiplied by 1,000—the number of shares corresponding to each subscription right to shares.

The exercise price shall equal the average of the closing prices of the Company’s common stock regularly traded at the Tokyo Stock Exchange for all trading days (except any days when the closing price was not attained) of the preceding month of the month in which the grant date of the subscription rights to shares falls, multiplied by 1.025, with any fractional amounts under ¥1 thus generated rounded up.

However, if the calculated exercise price is less than the closing price of the Company’s common stock regularly traded at the Tokyo Stock Exchange on the grant date (or its nearest preceding day if the grant date ended without a closing price), the exercise price shall be the said closing price.

In the event of a stock split or share consolidation subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

“Number of shares already issued” in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, “Number of newly issued shares” in the above formula shall be taken to mean “Number of shares of treasury stock in disposal.” “Amount paid per share” shall be taken to mean “Disposal value per share” and “Share price prior to new issuance” shall be taken to mean “Share price prior to disposal.”

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

3. The exercise period is from the date on which two (2) years have passed after the grant date to August 3, 2020.
4. The exercise conditions of the subscription rights to shares are as follows:
  - (1) Persons granted an allotment of the subscription rights to shares (hereinafter the “holders”) must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription rights to shares is exercised. However, the holders who are no longer a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may the exercise of the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.
  - (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such the subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) Subscription rights to shares may not be sold, pawned, or otherwise disposed of under any circumstances.

- (4) Subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to: the dismissal of the holder from the position as director or executive officer; voluntary resignation from such post (except for reasons of illness or injury); imprisonment or worse for a criminal offence; or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
  - (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

- b. Regarding the subscription rights to shares granted as stock options upon especially favorable terms to executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any overseas subsidiaries) under the provisions of Articles 236, 238, and 239 of the Company Law, a resolution to leave a decision on details of the subscription to the Board of Directors was made at the Ordinary General Meeting of Shareholders on June 26, 2013.

Date of authorizing resolution	June 26, 2013
Number and description of persons granted the subscription rights to shares	Executive officers of the Company and certain directors of its consolidated subsidiaries (excluding any overseas subsidiaries) (Note 1)
Share type issuable the exercise of the subscription rights to shares	Common stock
Number of shares issuable	Up to 213,000 shares
Amount payable on the exercise of the subscription rights to shares (yen)	(Note 2)
Exercise period	(Note 3)
Exercise conditions of the subscription rights to shares	(Note 4)
Transfer conditions of the subscription rights to shares	Approval of the Board of Directors is required for the acquisition of any subscription rights to shares by means of transfer.
Share settlement	—
Issuance of the subscription rights to shares as a result of reorganization	(Note 5)

Notes:

1. A resolution on the number of persons granted the subscription rights to shares will be made at a meeting of the Board of Directors to be held after this report is filed.
2. The value of assets to be invested upon the exercise of each subscription rights to shares shall equal the amount payable per share on the subscription rights to shares to exercise (hereinafter the “exercise price”) as defined below, multiplied by 1,000—the number of shares corresponding to each subscription right to shares.

The exercise price shall equal the average of the closing prices of the Company’s common stock regularly traded at the Tokyo Stock Exchange for all trading days (except any days when the closing price was not attained) of the preceding month of the month in which the grant date of the subscription rights to shares falls, multiplied by 1.025, with any fractional amounts under ¥1 thus generated rounded up.

However, if the calculated exercise price is less than the closing price of the Company’s common stock regularly traded at the Tokyo Stock Exchange on the grant date (or its nearest preceding day if the grant date ended without a closing price), the exercise price shall be the said closing price.

In the event of a stock split or share consolidation subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{1}{\text{Split/consolidation ratio}}$$

In addition, in the event of any new share issuance or treasury stock disposals at less than market price (excluding any share issuance or treasury stock disposals associated with the exercising of the subscription rights to shares) subsequent to the grant date, the exercise price shall be adjusted in accordance with the following formula, with any fractional amounts under ¥1 thus generated rounded up.

$$\text{Post-adjustment exercise price} = \text{Pre-adjustment exercise price} \times \frac{\text{Number of shares already issued} + \frac{\text{Number of newly issued shares} \times \text{Amount paid per share}}{\text{Share price prior to new issuance}}}{\text{Number of shares already issued} + \text{Number of newly issued shares}}$$

“Number of shares already issued” in the above formula shall equal the total number of shares outstanding, less the number of shares of treasury stock owned by the Company. In the case of treasury stock disposals, “Number of newly issued shares” in the above formula shall be taken to mean “Number of shares of treasury stock in disposal.” “Amount paid per share” shall be taken to mean “Disposal value per share” and “Share price prior to new issuance” shall be taken to mean “Share price prior to disposal.”

Furthermore, in the event, subsequent to the grant date, of unavoidable reasons that require the adjustment of the exercise price, such as if the Company conducts a merger (except that the Company ceases to exist due to the merger) or becomes a full-ownership parent company as a result of the stock exchange, the Company reserves the right to adjust the exercise price within a reasonable range.

3. The exercise period is from the date on which two (2) years have passed after the grant date to August 3, 2020.
4. The exercise conditions of the subscription rights to shares are as follows:
  - (1) Persons granted an allotment of options (hereinafter the “holders”) must be a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) at the time that the subscription rights to shares is exercised. However, the holders that are no longer a director or an executive officer of the Company or one of its consolidated subsidiaries (excluding any publicly listed companies and their subsidiaries and overseas subsidiaries) may exercise of the subscription rights to shares up to two (2) years from the date when the holder retired from the Company or the beginning date of the exercise period, whichever comes later.
  - (2) A designated successor that inherits the subscription rights to shares on the death of the holder may own and exercise such subscription rights to shares on the same terms, provided proof of inheritance and other ownership procedures are completed within 10 months of the death of the original holder. However, another person may not inherit such subscription rights to shares on the death of the new holder.
  - (3) The subscription rights to shares may not be sold, pawned or otherwise disposed of under any circumstances.



- (4) The subscription rights to shares shall be subject to immediate forfeiture under any circumstances that are deemed to invalidate vesting rights, including, but not limited to the dismissal of the holder from the position of director or executive officer, voluntary resignation from such post (except for reasons of illness or injury), imprisonment or worse for a criminal offence, or appointment to a directorship or senior advisory position at a company that is a direct competitor of the Company or one of its subsidiaries.
5. If any contracts and/or plans concerning reorganization of the Nisshin Seifun Group specify the issuance of the subscription rights to shares on the stock of any companies generated as a result of reorganization schemes as described below, such subscription rights to shares shall be issued according to the ratio of said reorganization.
  - (1) Merger, only if the Company ceases to exist.  
The surviving company in the merger or a company established as a result of merger
  - (2) Corporate demerger through absorption  
A company that is absorbed and inherits all or part of the rights and obligations the Company has concerning a particular business, as a result of corporate demerger
  - (3) Corporate demerger through establishment  
A company newly established as a result of corporate demerger
  - (4) Stock exchange  
A company that acquires all of the Company's shares issued and outstanding
  - (5) Stock transfer  
A company established as a result of stock transfer

## (2) Acquisitions of Treasury Stock

[Type of shares, etc.] Acquisitions of common stock according to Article 155-7 of the Company Law

### 1. Stock acquisitions by resolution of the Ordinary General Meeting of Shareholders

There are no applicable matters to be reported.

### 2. Stock acquisitions by resolution of the Board of Directors

There are no applicable matters to be reported.

### 3. Stock acquisitions not based on resolutions of the Ordinary General Meeting of Shareholders or the Board of Directors

Item	Number of shares	Total value (yen)
Treasury stock acquired in the year ended March 2013	30,025	30,798,086
Treasury stock acquired during the term	4,565	5,799,018

Note:

The treasury stock acquired during the term does not include shares acquired by purchasing sub-MTU (minimum trading unit) shares during the period from June 1, 2013, to the date of filing the original Japanese version of this report.

### 4. Disposals or holdings of acquired treasury stock

Item	Year ended March 2013		During the term	
	Number of shares	Total value of disposals (yen)	Number of shares	Total value of disposals (yen)
Shares of acquired treasury stock that went on offer	—	—	—	—
Treasury stock retired	—	—	—	—
Shares of acquired treasury stock involved in transfers accompanying merger, share exchange or corporate demerger	—	—	—	—
Other				
(Exercise of subscription rights to shares)	26,000	28,647,000	16,000	17,799,000
(Sale upon request of sub-MTU share holdings)	1,831	1,936,940	388	522,636
Shares of treasury stock held	2,997,346	—	2,985,523	—

Note:

The number of shares of treasury stock held during the term reflect neither decreases in the shares of treasury stock as a result of the exercise of the subscription rights to shares between June 1, 2013, and the filing of the original Japanese version of this report, nor increases or decreases as a result of the purchase or sale upon request of sub-MTU share holdings.

### (3) Dividend Policy

The Company aims to meet the expectations of shareholders to stably distribute profits, based on the current and future profitability of its business and the financial position, in addition to targeting a payout ratio of at least 30% on a consolidated basis.

In principle, the Company intends to pay dividends twice a year: interim and fiscal year-end. The Company's Articles of Incorporation prescribe that matters related to the payment of dividends may be decided by the Board of Directors, as well as the General Meeting of Shareholders according to the provision of Article 459-1 of the Company Law, unless otherwise stipulated by law, and that the payment of interim dividends as provided for by Article 454-5 of the Company Law may be effected by a resolution of the Board of Directors, with the date of record for such dividends being September 30.

The ordinary annual dividend for the fiscal year ended March 31, 2013 remained unchanged from the previous fiscal year at ¥20 per share. As a result, the dividend payout ratio for the fiscal year was 36.3% on a consolidated basis (23.7% on a non-consolidated basis) and the rate of dividends to net assets was 1.7% on a consolidated basis (2.0% on a non-consolidated basis).

The Company will allocate its retained earnings aggressively toward strategic investment in priority fields that offer the potential for growth and expansion outlined under its medium-term management plan, "NNI-120, Speed, Growth and Expansion." The Company thereby intends to raise its corporate value in the years ahead, while maintaining a policy of flexible distribution of profits to its shareholders.

Note:

Payment of dividends for which the date of record falls during the fiscal year ended March 2013 is as follows.

Authorizing resolution	Total dividends (millions of yen)	Dividend per share (yen)
Resolution of the Board of Directors made on October 30, 2012	2,485	10
Resolution of the Ordinary General Meeting of Shareholders made on June 26, 2013	2,485	10

### (4) Share Price Movements

#### 1. Share price highs and lows in previous five years

Fiscal term	165th	166th	167th	168th	169th
Year-end	Mar. 2009	Mar. 2010	Mar. 2011	Mar. 2012	Mar. 2013
Intra-year high (yen)	1,528	1,294	1,234	1,036	1,355
Intra-year low (yen)	909	985	824	893	855

Note:

Share-price highs and lows refer to market trading of the Company's shares listed on the First Section of the Tokyo Stock Exchange.

#### 2. Share price highs and lows in the final six months of the most recent year

Month	Oct. 2012	Nov. 2012	Dec. 2012	Jan. 2013	Feb. 2013	Mar. 2013
Intra-month high (yen)	1,026	1,064	1,087	1,128	1,220	1,355
Intra-month low (yen)	941	961	1,037	1,060	1,069	1,201

Note:

Share-price highs and lows refer to market trading of the Company's shares listed on the First Section of the Tokyo Stock Exchange.

## (5) Directors and Audit & Supervisory Board Members

Title	Position	Name	Date of birth	Abbreviated CV		Term of office	Share holding (thousands)
				[Roles in parentheses signify head of function in addition to position as director or executive officer; [C] = current role]			
Representative Director and President		Hiroshi Oeda	March 12, 1957	Apr. 1980 Jun. 2008 Jun. 2008 Jun. 2009 Jun. 2010 Apr. 2011 Jul. 2011 Apr. 2012 Jun. 2012	Joined the Company Executive Officer Managing Director (Operations & Planning Division), Nisshin Flour Milling Inc. Director Senior Managing Director (Operations & Planning Division), Nisshin Flour Milling Inc. Director and President Director and President (Corporate Planning Division) Director and President, Nisshin Flour Milling Inc. [C] (Concurrent roles) Director and President [C]	Note 3	35
Director and Vice President		Kazuo Ikeda	September 14, 1947	Apr. 1971 Jun. 2002 Jun. 2003 Jun. 2004 Jun. 2004 Jun. 2009 Jun. 2011 Jun. 2012 Jun. 2012 Oct. 2012	Joined the Company Executive Officer Managing Director (Business Planning Division), Nisshin Foods Inc. Director Director and President, Nisshin Foods Inc. (Concurrent roles) Managing Director Senior Managing Director Director and Vice President [C] Director and Chairman, Nisshin Foods Inc. [C] (Concurrent roles) Director and President, Nisshin Seifun Premix Inc. [C] (Concurrent roles)	Note 3	29
Managing Director	Division Executive, Finance and Accounting Division	Masao Nakagawa	August 17, 1953	Apr. 1977 Jun. 2008 Jun. 2008 Jun. 2009 Nov. 2009 Sep. 2011 Jun. 2012	Joined the Company Executive Officer Senior Managing Director, Nisshin Foods Inc. Senior Managing Director (Operations & Planning Division), Nisshin Foods Inc. Senior Managing Director (Operations & Planning Division and Business Planning Division), Nisshin Foods Inc. Senior Managing Director (Business Planning Division), Nisshin Foods Inc. Managing Director and Division Executive (Finance and Accounting Division) [C]	Note 3	15
Managing Director	Division Executive, General Administration Division	Michinori Takizawa	March 27, 1954	Apr. 1976 Jun. 2005 Jun. 2006 Jun. 2009 Jun. 2011 Jul. 2011 Jun. 2012 Jun. 2013	Joined the Company Executive Officer, Legal Affairs Group (General Administration Division) Executive Officer and General Manager, Legal Affairs Department (General Administration Division) Executive Officer and General Manager, Internal Control Department Executive Officer and Deputy General Manager (Corporate Planning Division) Executive Officer and Division Executive (Corporate Planning Division) Director and Division Executive (Corporate Planning Division) Managing Director and Division Executive (General Administration Division) [C]	Note 3	11

Title	Position	Name	Date of birth	Abbreviated CV [Roles in parentheses signify head of function in addition to position as director or executive officer; [C] = current role]		Term of office	Share holding (thousands)
Director	Division Executive, Research and Development, Quality Assurance Division	Takashi Harada	February 9, 1957	Apr. 1979 Jun. 2009 Jun. 2009 Jun. 2010	Joined the Company Executive Officer Director and Manager (Tsurumi Plant), Nisshin Flour Milling Inc. Director and Division Executive (R&D and Quality Assurance Division ) [C]	Note 3	10
Director	Division Executive, Technology and Engineering Division	Yasuhiko Ogawa	February 13, 1952	Apr. 1974 Jun. 2007 Jun. 2007 Jun. 2012 Jun. 2013	Joined the Company Executive Officer Managing Director (Production Division), Nisshin Foods Inc. Executive Officer and General Manager, Engineering Department (Technology and Engineering Division) Director and Division Executive (Technology and Engineering Division) [C]	Note 3	5
Director	Division Executive, Corporate Planning Division	Akira Mori	December 16, 1956	Apr. 1979 Apr. 2006 Jun. 2006 Jun. 2010 Jun. 2012 Jun. 2013	Joined the Company Managing Director and General Manager, Accounting Department, Initio Foods Inc. Managing Director and General Manager, Administration Department, Initio Foods Inc. General Manager, Finance Department (Finance and Accounting Division) Executive Officer and General Manager, Finance Department (Finance and Accounting Division) Director and Division Executive (Corporate Planning Division) [C]	Note 3	6
Director		Toshinori Shiragami	September 29, 1950	Apr. 1973 Jun. 2005 Jun. 2007 Jun. 2008 Jun. 2008	Joined the Company Managing Director, Nisshin Pharma Inc. Executive Officer Director [C] Director and President, Nisshin Pharma Inc. [C](Concurrent roles)	Note 3	15
Director		Masashi Nakagawa	February 19, 1955	Apr. 1978 Jun. 2007 Jun. 2009 Jun. 2011 Jun. 2012	Joined Oriental Yeast Co., Ltd. Managing Director (Food Business Division), Oriental Yeast Co., Ltd. Managing Director (In charge of Operations & Planning Division), Oriental Yeast Co., Ltd. Director and President, Oriental Yeast Co., Ltd. [C] (Concurrent roles) Director [C]	Note 3	5
Director		Koichi Iwasaki	September 12, 1956	Apr. 1980 Jun. 2010 Jun. 2010 Jun. 2012 Jun. 2012	Joined the Company Executive Officer Managing Director (Sales Division), Nisshin Foods Inc. Director [C] Director and President, Nisshin Foods Inc. [C] (Concurrent roles)	Note 3	5
Director		Takao Yamada	September 27, 1960	Apr. 1983 Jun. 2011 Jun. 2012 Jun. 2013 Jun. 2013	Joined the Company Director and General Manager (Tokyo Sales Division), Nisshin Flour Milling Inc. Executive Officer Director [C] Managing Director (Sales Division), Nisshin Flour Milling Inc. [C]	Note 3	2

Title	Position	Name	Date of birth	Abbreviated CV [Roles in parentheses signify head of function in addition to position as director or executive officer; [C] = current role]		Term of office	Share holding (thousands)
Director		Nobuki Kemmoku	February 13, 1961	Apr. 1984 Sep. 2011 Jun. 2012 Sep. 2012 Jun. 2013 Jun. 2013	Joined the Company Managing Director and General Manager, Administration Department, Nisshin Flour Milling Inc. Executive Officer Managing Director, Nisshin Flour Milling Inc. Director [C] Senior Managing Director, Nisshin Flour Milling Inc. [C]	Note 3	8
Director		Ariyoshi Okumura	February 15, 1931	Apr. 1955 Jun. 1983 May 1987 Feb. 1989 Jun. 1997 Jul. 2000 Jun. 2003 Jun. 2006	Joined Industrial Bank of Japan, Limited (IBJ) Director, IBJ Managing Director, IBJ President, IBJ Asset Management Co., Ltd. Director, Nippon Light Metal Co., Ltd. Board Governor, International Corporate Governance Network Audit & Supervisory Board Member Director [C]	Note 3	1
Director		Akio Mimura	November 2, 1940	Apr. 1963 Jun. 1993 Apr. 1997 Apr. 2000 Apr. 2003 Jun. 2006 Apr. 2008 Jun. 2009 Oct. 2012 Jun. 2013	Joined Fuji Iron & Steel Co., Ltd. Director, Nippon Steel Corporation Managing Director, Nippon Steel Corporation Representative Director & Executive Vice President, Nippon Steel Corporation Representative Director & President, Nippon Steel Corporation Audit & Supervisory Board Member Representative Director & Chairman, Nippon Steel Corporation Director [C] Director & Senior Advisor, Nippon Steel & Sumitomo Metal Corporation Senior Advisor, Nippon Steel & Sumitomo Metal Corporation [C]	Note 3	2
Audit & Supervisory Board Member	Full-time	Makoto Watanabe	February 23, 1949	Apr. 1972 Jun. 2007 Jun. 2009	Joined the Company Executive Officer, General Manager, Internal Control Department Audit & Supervisory Board Member [C]	Note 4	8
Audit & Supervisory Board Member	Full-time	Yasuhiko Masaki	October 16, 1956	Apr. 1979 Jun. 2009 Jun. 2013	Joined the Company Secretariat & General Manager, Secretarial Office (General Administration Division) Audit & Supervisory Board Member [C]	Note 4	2
Audit & Supervisory Board Member		Tetsuo Kawawa	June 15, 1947	Apr. 1975 Apr. 1996 Aug. 2002 Sep. 2002 Jun. 2007	Admitted in Japan as attorney-at-law Managing Partner, Kawawa Law Offices [C] Member of Legislative Council of the Ministry of Justice (Modernization of Company Act) Specially designated member of the Judicial System Research Board, Japan Federation of Bar Associations [C] Audit & Supervisory Board Member [C]	Note 5	—

Title	Position	Name	Date of birth	Abbreviated CV [Roles in parentheses signify head of function in addition to position as director or executive officer; [C] = current role]		Term of office	Share holding (thousands)
Audit & Supervisory Board Member		Kazuhiko Fushiya	January 26, 1944	Apr. 1967	Joined the Ministry of Finance (MOF)	Note 4	—
				Jul. 1999	Commissioner, National Tax Agency		
				Jul. 2001	Deputy Governor, National Life Finance Corporation		
				Jul. 2002	Assistant Chief Cabinet Secretary		
				Jan. 2006	Commissioner, Board of Audit of Japan		
				Feb. 2008	President, Board of Audit of Japan		
				Jan. 2009	Retirement from Board of Audit of Japan		
				Jun. 2009	Audit & Supervisory Board Member [C]		
Audit & Supervisory Board Member		Satoshi Itoh	July 25, 1942	Jan. 1967	Joined Tokyo Office of Arthur Andersen & Co.	Note 6	—
				Dec. 1970	Qualified as a Certified Public Accountant in Japan		
				Sep. 1978	Partner, Arthur Andersen & Co.		
				Oct. 1993	Representative Partner, Asahi & Co (current KPMG AZSA LLC), a member firm of Arthur Andersen & Co., SC		
				Aug. 2001	Managing Partner, Itoh CPA Office [C]		
				Apr. 2002	Professor, Chuo University, Graduate School of International Accounting		
				Mar. 2007	Retirement from Chuo University		
				Jun. 2010	Audit & Supervisory Board Member [C]		
Total							162

Notes:

1. Directors Ariyoshi Okumura and Akio Mimura are Outside Directors.
2. Audit & Supervisory Board Members Tetsuo Kawawa, Kazuhiko Fushiya and Satoshi Itoh are Outside Audit & Supervisory Board Members.
3. The term of office began when elected at the Ordinary General Meeting of Shareholders on June 26, 2013, and ends at the closing of the Ordinary General Meeting of Shareholders concerning the fiscal year ending March 2014.
4. The term of office began when elected at the Ordinary General Meeting of Shareholders on June 26, 2013, and ends at the closing of the Ordinary General Meeting of Shareholders concerning the fiscal year ending March 2017.
5. The term of office began when elected at the Ordinary General Meeting of Shareholders on June 28, 2011, and ends at the closing of the Ordinary General Meeting of Shareholders concerning the fiscal year ending March 2015.
6. The term of office began when elected at the Ordinary General Meeting of Shareholders on June 25, 2010, and ends at the closing of the Ordinary General Meeting of Shareholders concerning the fiscal year ending March 2014.

## **(6) Corporate Governance and Other Matters**

### **1. Corporate governance**

This section provides an overview of corporate governance at the Nisshin Seifun Group. All data are accurate as of the date of filing the original Japanese version of this report (June 26, 2013).

#### **(1) Corporate governance systems**

(Basic policy on corporate governance)

The Company views the basic purpose of corporate governance as one of ensuring the transparency of the management of the business for the benefit of shareholders and other stakeholders. To that end, the Company aims to build and maintain effective functional management structures that promote accelerated decision-making. Other goals of corporate governance are to raise operational efficiency while seeking to clarify management responsibilities.

The organizational structure and systems of the Nisshin Seifun Group are designed to strengthen corporate governance functions and to promote efficient management. The Company has adopted a holding company structure under which the holding company Nisshin Seifun Group Inc. oversees and evaluates the actions of operating companies with the best interests of shareholders in mind. The Board of Directors is organized along functional lines to promote swifter and more effective decision-making. The statutory functions of Audit & Supervisory Board Members and independent accounting auditors have been reinforced and are augmented by systematic, specialized internal audits covering areas such as facilities, safety, environmental protection and quality assurance, along with a systematic evaluation of internal control systems.

The Nisshin Seifun Group Inc. has adopted the Audit & Supervisory Board Members system. The Audit & Supervisory Board Members attend important meetings, such as the meetings of the Board of Directors, and also maintain separate, regular channels of communication with Representative Directors. These activities facilitate the general auditing oversight of the business.

(Description of the Company's corporate governance systems and reasons for adopting such systems)

##### **1) Reasons for adopting a holding company structure**

The Company adopts the holding company structure to enable the strategic and effective utilization of the Group's business resources, while ensuring good governance of the entire Group's management. The holding company structure enables the Company to make timely and appropriate managerial decisions and to perform operations in a functional manner and with clear responsibilities.

##### **2) Management system**

The Company appoints two Outside Directors, who provide opinions at meetings of the Board of Directors from an independent and third-party viewpoint. The Company adopts the Executive Officer system to expedite the execution of business operations. In addition to the Board of Directors as a body for making managerial decisions and supervising operational execution, the Company has the Group Management Meeting, which mainly consists of Directors and Audit & Supervisory Board Members who discuss and exchange opinions as to important matters regarding the management of the Nisshin Seifun Group and the group companies. The Group Management Meeting meets twice a month, in principle, and whenever the need arises, to assist the Board of Directors in making decisions.

##### **3) Auditing system**

The Company has the Audit & Supervisory Board, consisting of five Audit & Supervisory Board Members. The Audit & Supervisory Board Members attend important meetings, including those of the Board of Directors, and hold regular meetings with the Company's Representative Directors, according to the Board's auditing standards and audit plans. Two of the Audit & Supervisory Board Members work on a full-time basis and concurrently serve as the Audit & Supervisory Board Members of the Nisshin Seifun Group's major subsidiaries. These subsidiaries have their own Audit & Supervisory Board Members (Full-time), who attend the regular meetings of Audit & Supervisory Board Members' Liaison Committee of the Nisshin Seifun Group. In addition, there are four audit & supervisory board member assistants to assist the auditing by the Audit & Supervisory Board Members. The Company and its major subsidiaries have an independent auditing contract with Ernst & Young ShinNihon LLC, which conducts audits as stipulated in the Company Law and the Financial Instruments and Exchange Law under that contract.



4) Reasons for adopting the corporate governance systems

To maximize the effect of the holding company structure, the Company's Board of Directors consist of i) Directors who belong exclusively to the holding company and evaluate and oversee the actions of operating companies from the viewpoint of shareholders, ii) Directors who concurrently hold the position of managing major operating companies, being familiar with the market environment and having experienced management skills for those businesses, and iii) Outside Directors who are in a position to oversee the management of the Company from an independent and third-party viewpoint and based on the accumulated experience and knowledge in their respective career fields. This organization ensures the transparency of management for all stakeholders and the responsible execution of managerial duties. The Outside Directors deliver opinions based on the accumulated experience and knowledge in their respective career fields at meetings of the Board of Directors. Their opinions are delivered from the same viewpoint as the Company's shareholders and the general society surrounding the Company, and such opinions are extremely important for examining the management of the Company.

(Outline of a limited liability contract)

Pursuant to the provision of Article 427-1 of the Company Law, the Company holds a limited liability contract with its Outside Directors and Outside Audit & Supervisory Board Members to the effect that the maximum amount of liability as stipulated in Article 423-1 of the Company Law shall be the sum of the amounts stipulated in each item of Article 425-1 of the Company Law, as long as they perform their duties in good faith and without gross negligence.

(Basic policy on internal control systems and status)

The internal control systems of the Company establish the hierarchical command structure and clarify authority and responsibility while putting in place management control of department heads or managers in operational departments, internal checks between departments (i.e. operations division and accounting division), as well as the following systems.

- 1) Systems for ensuring the compliance of the performance of directors' and employees' duties with laws and the Articles of Incorporation
  - (a) The Company has formulated the Nisshin Seifun Group Corporate Code of Conduct and Employee Action Guidelines. The presidents and directors of the Nisshin Seifun Group Inc. and other group companies recognize their duty to comply with said Code and Guidelines, and shall take the lead in following said rules and publicizing them to the people concerned. Said presidents and directors shall also endeavor to grasp internal and external opinion at all times, and adjust their internal systems accordingly to enhance their effectiveness, while promoting corporate ethics throughout their companies.
  - (b) The Social Committee shall address all Nisshin Seifun Group's corporate social responsibility (CSR) issues by discussing a comprehensive range of CSR issues, including corporate ethics and compliance, promoting practical CSR measures, providing education on CSR throughout the Group and ensuring recognition of and compliance with laws, the Articles of Incorporation and social norms.
  - (c) The Nisshin Seifun Group shall not bow to unreasonable demands of antisocial forces that could threaten the order and safety of civil society and shall take organized countermeasures in collaboration with specialized institutions.
  - (d) The Company shall operate and maintain the Compliance Hotline, which was established as a measure for employees, etc., to directly report any acts of non-compliance so that such acts can be early detected and dealt with.
  - (e) The Audit & Supervisory Board Members shall audit the performance of duties by directors, and oversee directors to verify whether they construct and operate systems for internal control in an appropriate manner.
  - (f) The Internal Control Department, directly supervised by representative directors, shall lead and promote efforts to enhance and operate the internal control systems of the Nisshin Seifun Group. As an independent organization, the Internal Control Department shall evaluate the internal control systems of the Nisshin Seifun Group Inc. and perform internal audits of the Group's business operations.
- 2) Systems for ensuring the preservation and management of information in relation to the directors' performance of their duties

The minutes of Board of Directors' meetings, request for managerial decision, and other documents and information relating to the directors' performance of their duties shall be preserved and managed appropriately as confidential information in accordance with the relevant regulations.

- 3) Rules and systems for managing the danger of loss
  - (a) For issues concerning business operations, approval and reporting procedures shall be determined according to their level of importance, impact, etc., and evaluation of such issues, including risk assessment thereof, shall be made in advance.
  - (b) In line with the Nisshin Seifun Group Risk Management Rules, the Risk Management Committee shall supervise the overall risk management efforts of the Nisshin Seifun Group by confirming and providing guidance to ensure that the Group's operating companies have appropriate control over the risks that are recognized, analyzed, and evaluated by themselves, and that no risks are left unnoticed.
  - (c) In line with the Nisshin Seifun Group Crisis Control Rules, any emergence of crises or fear thereof shall be reported to a specified contact within the Nisshin Seifun Group to ensure the early detection and handling of the danger of loss. Should crises occur, countermeasures headquarters shall be immediately set up to handle them in an appropriate manner to minimize damages.
  - (d) The Audit & Supervisory Board Members shall take the necessary measures, such as advice and recommendation, whenever they recognize the possibility that directors may bring about a significant loss or serious accidents.
  
- 4) Systems for ensuring that directors' duties are performed efficiently
  - (a) Because the Nisshin Seifun Group adopts the holding company system, the number of directors is kept small.
  - (b) The range of responsibility and authority is clarified, for example, by identifying matters to be resolved by and reported to the Board of Directors and matters of request for approval of presidents and directors in charge. This enables directors to perform their duties in a prompt and appropriate manner.
  - (c) The Nisshin Seifun Group clarifies its business strategies and their potential direction, according to which the Group's operating companies formulate their profit plans on a yearly basis. The term of office of directors shall be one year to clarify their responsibilities. The Board of Directors reviews business performance on a monthly basis, and discusses and implements measures to improve performance.
  
- 5) Systems for ensuring that proper business operations are conducted within the group of companies that consists of the Company and its subsidiaries
  - (a) The Nisshin Seifun Group has adopted a holding company structure under which the holding company, Nisshin Seifun Group Inc., oversees and evaluates the actions of operating companies with the best interests of the shareholders in mind.
  - (b) For important issues concerning the business operations of subsidiaries, the standards, which are based on submissions for discussion or report to the Board of Directors, are determined.
  - (c) The Corporate Principle, the Basic Management Policy, the Basic Attitude toward Stakeholders, the Corporate Code of Conduct and the Employee Action Guidelines for the Nisshin Seifun Group are stipulated, and awareness of these throughout the Group is promoted.
  - (d) The procedures and methods for creation of the Group's financial reports, including the consolidated financial statements, are stipulated to eliminate wrongful acts and errors and ensure the reliability of such reports.
  - (e) The Audit & Supervisory Board Members of the Nisshin Seifun Group Inc. and the Group's operating companies hold regular meetings of Audit & Supervisory Board Members' Liaison Committee of the Nisshin Seifun Group to exchange opinions on audit cases, etc., and share issues to be addressed.
  - (f) Special audits, such as of facilities, safety, environment and quality assurance are provided for the Nisshin Seifun Group, Inc., and its subsidiaries
  - (g) The Internal Control Department, directly supervised by representative directors, shall lead and promote efforts to enhance and operate the internal control systems of the Nisshin Seifun Group. As an independent organization, the Internal Control Department shall evaluate the internal control systems of the Nisshin Seifun Group and perform internal audits of the Group's business operations.
  - (h) The subsidiaries of the Nisshin Seifun Group have their own Internal Control Committee, headed by the president, which leads efforts to enhance and operate their internal control systems and makes reports thereon.
  
- 6) Provisions concerning the individuals assisting the Audit & Supervisory Board Members in performing their duties and their independence from directors

The Audit & Supervisory Board appoints audit & supervisory board members assistants who assist the Audit & Supervisory Board Members in performing their duties. The audit & supervisory board member assistants assist the Audit & Supervisory Board Members in performing audits under the direction of the Audit & Supervisory Board Members, and personnel changes concerning the audit & supervisory board member assistants require the consent of the Audit & Supervisory Board Members.

- 7) Systems for directors' and employees' reporting to Audit & Supervisory Board Members and other forms of reporting to Audit & Supervisory Board Members
- (a) The Audit & Supervisory Board Members attend the meetings of the Board of Directors and other important meetings, including meetings of the Group Management Meeting, the Credit Management Committee and the Normative Ethics Committee, and state their opinions as appropriate.
  - (b) The Audit & Supervisory Board may ask for reporting from the independent accounting auditors, the Directors, the Internal Control Department and others at its meetings, whenever such necessity arises.
  - (c) When Directors recognize anything that could cause remarkable damage or serious accidents to their respective companies, they shall immediately report that to the Audit & Supervisory Board Members.
  - (d) Any information obtained through the Compliance Hotline is reported immediately to the Audit & Supervisory Board Members.
  - (e) Documents for taking over the duties of the executive managers of the Company's divisions and the presidents of its subsidiaries and affiliates are submitted to the Audit & Supervisory Board.
  - (f) All requisitions are transmitted to the Audit & Supervisory Board Members.
- 8) Other systems for ensuring that the audits by Audit & Supervisory Board Members are conducted efficiently
- The Audit & Supervisory Board Members hold regular meetings with Representative Directors, and exchange opinions on prospective challenges and risks for the Company, as well as the status of the environment for audits by the Audit & Supervisory Board Members and other important auditing issues.

<Basic policy and status of efforts for elimination of antisocial forces>

The Nisshin Seifun Group shall not bow to unreasonable demands of antisocial forces that could threaten the order and safety of civil society and shall take organized countermeasures in collaboration with specialized institutions. The Group's detailed efforts to achieve this are as follows.

- (a) The Nisshin Seifun Group Corporate Code of Conduct and Employee Action Guidelines calls for a resolute attitude to reject unreasonable demands from antisocial forces.
- (b) Within the Nisshin Seifun Group Inc., an office for control of countermeasures against unreasonable demands and a person responsible for the rejection of such demands are provided to collect information about antisocial forces and to take organized countermeasures in collaboration with specialized institutions. In addition, educational opportunities on ethics and compliance are provided to have the organized countermeasures effectively in place throughout the Group.

(Status of risk management systems)

As mentioned in "Basic policy on internal control systems and status" above, the Group has risk management systems as follows.

To ensure that the Company fulfills its social responsibilities, the Nisshin Seifun Group has formulated the Nisshin Seifun Group Corporate Code of Conduct and Employee Action Guidelines. The Company undertakes Group-wide training and other educational activities to ensure that all employees understand and abide by this code of conduct. Environmental and other specialist audits are undertaken as a further check of the code's effectiveness. The Company has also established a Compliance Hotline System that allows employees to communicate directly with external legal counsel or internal departments regarding any compliance-related matters.

Separately, the Nisshin Seifun Group has established the Nisshin Seifun Group Risk Management Rules and the Crisis Control Rules to prevent crisis occurrence and ensure that appropriate actions are taken in the event of any such emergency, as well as to give clear definitions of risk management and crisis. The Company has also set up the Risk Management Committee as a center for overseeing the efforts of risk management throughout the Nisshin Seifun Group. All Nisshin Seifun Group employees are obliged to report any crisis to the Company's call center so that the information can be relayed swiftly to senior management. The system aims to ensure that any damage caused is minimal due to prompt initial action.

## **(2) Status of internal audits and audits by the Audit & Supervisory Board Members**

Within the Company's internal control systems, the Internal Control Department and the expert personnel in charge of audits covering specialized areas such as facilities, safety, environmental protection and quality assurance are responsible for overseeing internal audits of the Nisshin Seifun Group companies. Currently, the Internal Control Department has a staff of 17 people and the expert personnel teams comprise 10 people for facility/safety audits, seven people for environmental audits and seven people for quality assurance audits.

All five Audit & Supervisory Board Members sit on the Audit & Supervisory Board and conduct financial audits in line with auditing standards and plans formulated by the Board of Audit & Supervisory Board Members. Two of the Audit & Supervisory Board Members are full-time Audit & Supervisory Board Members (Full-time), and their duties also include acting as audit & supervisory board members for major Nisshin Seifun Group subsidiaries. In addition, the Audit & Supervisory Board appoints four audit & supervisory board member assistants who assist the Audit & Supervisory Board Members in performing their duties.

Audit & Supervisory Board Member Makoto Watanabe has experience as the General Manager of the Finance Department and other positions at the Company. Audit & Supervisory Board Member Satoshi Itoh has the qualification of Certified Public Accountant (CPA).

The Audit & Supervisory Board Members share audit results with the Internal Control Department. The Audit & Supervisory Board Members of the major subsidiaries and the teams consisting of specialist auditing personnel also report their audit results both to the Internal Control Department and to the Audit & Supervisory Board Members to aid cooperative efforts. In addition, the Audit & Supervisory Board Members, the subsidiary Audit & Supervisory Board Members and the Internal Control Department convene regular meetings of Audit & Supervisory Board Members' Liaison Committee of the Nisshin Seifun Group. These meetings provide a forum to exchange opinions, discuss issues and share related information, thereby contributing to higher internal audit quality across the Nisshin Seifun Group.

The Company and its major subsidiaries have an independent auditing contract with Ernst & Young ShinNihon LLC, which conducts audits as stipulated in the Company Law and the Financial Instruments and Exchange Law under that contract. Audit & Supervisory Board Members and the subsidiary Audit & Supervisory Board Members hold regular meetings with Ernst & Young ShinNihon LLC to review financial audit plans and results. These meetings also provide a forum to explain specific audit items and to exchange information.

Audit & Supervisory Board Members also hold regular meetings with the Representative Directors and the Directors in charge of administrative and legal affairs and accounting and financial matters to exchange opinions on important auditing issues.

## **(3) Outside Directors and Outside Audit & Supervisory Board Members**

The Company has two Outside Directors and three Outside Audit & Supervisory Board Members.

There are no business relationships equivalent to those with the Company's major business partners or customers between the Company and any of the Outside Directors, the Outside Audit & Supervisory Board Members and the organizations they belong to. Furthermore, they do not have vested interests in each other, and have no other relationships, such as personnel and capital.

Outside Directors Ariyoshi Okumura and Akio Mimura provide advice on and supervise the Company's execution of business operations from an independent standpoint. Outside Audit & Supervisory Board Members Tetsuo Kawawa, Kazuhiko Fushiya and Satoshi Itoh perform audits of the Company's management from an objective and independent viewpoint.

Ariyoshi Okumura was regarded as appropriate for the position of Outside Director because his opinions are based on his many years of experience in the business world and international organizations and his leadership position in the field of corporate governance in Japan. Akio Mimura was regarded as appropriate for the position of Outside Director because his extensive experience and insight as a corporate manager were believed to enable him to provide appropriate advice on and supervision of the Company's execution of business operations. Tetsuo Kawawa was regarded as appropriate for the position of Outside Audit & Supervisory Board Member because his extensive knowledge and experience as an attorney at law were believed to help enhance the Company's auditing systems in terms of legal compliance. Kazuhiko Fushiya was regarded as appropriate for the position of Outside Audit & Supervisory Board Member because he held important positions in the Ministry of Finance and has accumulated extensive experience and possesses highly professional expertise. Satoshi Itoh was regarded as appropriate for the position of Outside Audit & Supervisory Board Member because he has considerable auditing experience as a Certified Public Accountant and considerable professional knowledge on financial and accounting matters.

With respect to the independence of Outside Directors and Outside Audit & Supervisory Board Members, decisions have been made regarding whether there is no conflict of interest with respect to general shareholders, after taking into consideration the determination criteria relating to independence announced by the Tokyo Stock Exchange and the Osaka Securities Exchange. The determination criteria include not to hold concurrent positions of operating executives of the parent company or fellow subsidiary, not to hold concurrent positions of operating executives of a business partner or

engage in major transactions with same, not to receive substantial amounts of money or financial assets other than remuneration paid by the Company as a consultant and other positions and not to be a close family members of any of the aforementioned.

Contact with the Outside Directors and Outside Audit & Supervisory Board Members is made through the Secretarial Section, which arranges collaborations with the Company's applicable sections or departments so that necessary explanations are provided about the proposals to be presented to the Board of Directors. Based on such preparative arrangements, the Outside Directors and Outside Audit & Supervisory Board Members attend meetings of the Board of Directors and express their opinions and ask questions about the matters reported and resolved at the meetings. In addition, the Outside Audit & Supervisory Board Members receive reports on the status of audits from the Audit & Supervisory Board Members (Full-time) at Audit & Supervisory Board, as well as attending regular meetings with Ernst & Young ShinNihon LLC.

#### (4) Remuneration of executives

a. Total amounts of remuneration paid to the Company's executives are as specified below.

Category of executives	Total amounts of remuneration (millions of yen)	Total amounts by category of remuneration (millions of yen)			Number of eligible executives
		Basic remuneration	Stock options	Bonuses	
Directors (excluding Outside Directors)	287	209	15	63	17
Audit & Supervisory Board Members (excluding Outside Audit & Supervisory Board Members)	34	34	—	—	2
Outside executives	48	46	1	—	5

b. The total amounts of remuneration paid to individual executives of the Company

This information is not disclosed because there were no individual executives who received remuneration of ¥100 million or more.

c. The amounts of remuneration for executives and the policy and method of determining such amounts

By a resolution at the 162nd Ordinary General Meeting of Shareholders held on June 28, 2006, the Company set the maximum annual amounts of remuneration for Directors and Audit & Supervisory Board Members at ¥350 million and ¥90 million, respectively. The amounts of remuneration for individual Directors and Audit & Supervisory Board Members are determined by the Board of Directors and the Audit & Supervisory Board, respectively. The remuneration for the Company's executives consists of a fixed basic portion according to his/her position and a variable performance-based portion.

**(5) Status of stocks held**

a. Stocks for investment held for any purpose other than pure investment

Number of such stocks held: 49

Total of the carrying value: ¥55,576 million

b. Holding classification, issuer, number of shares owned, carrying value, and purposes for ownership of the stocks for investment held for any purpose other than pure investment

(Previous year)

Specific stocks for investment

Issuer	Number of shares owned	Carrying value (millions of yen)	Purposes for ownership
Yamazaki Baking Co., Ltd.	11,062,343	12,644	The Group sells merchandise and products to the issuer (including its group companies), and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Mitsubishi Corporation	3,038,474	5,967	As above
Sumitomo Corporation	4,180,244	5,129	As above
NISSIN FOODS HOLDINGS CO., LTD.	1,264,982	3,917	The Group sells merchandise and products to the issuer's group companies, and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Mitsubishi UFJ Financial Group, Inc.	4,727,150	2,004	There is a relationship of financial transactions between the Group and the issuer's group companies, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Marubeni Corporation	3,135,511	1,887	The Group sells merchandise and products to the issuer (including its group companies), and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Sumitomo Mitsui Financial Group, Inc.	674,394	1,884	There is a relationship of financial transactions between the Group and the issuer's group companies, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Nichirei Corporation	3,216,500	1,267	The Group sells merchandise and products to the issuer (including its group companies), and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Hosokawa Micron Corporation	2,500,000	1,177	This stock ownership is designed to solidify the business alliance concerning the powder-processing machine and plant engineering businesses between the Group and the issuer.
KYORIN Holdings, Inc.	754,000	1,158	The Group sells merchandise and products to the issuer's group companies, and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Eurogerm S.A.	634,580	1,148	This stock ownership is designed to solidify the business alliance concerning bread improvers and others in Asia between the Group and the issuer.
Nippon Express Co., Ltd.	3,208,000	1,042	There is a relationship of logistics transactions between the Group and the issuer (including its group companies), and this stock ownership is designed to maintain and expand such business transactions.
SHIMIZU CORPORATION	2,947,000	978	There is a contract relationship of construction and maintenance transactions between the Group and the issuer, and this stock ownership is designed to maintain and expand such business transactions.
Nisshinbo Holdings Inc.	1,139,800	901	The Group sells merchandise and products to the issuer's group companies, and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
The Gunma Bank, Ltd.	1,507,620	676	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Suruga Bank, Ltd.	833,910	674	As above

Issuer	Number of shares owned	Carrying value (millions of yen)	Purposes for ownership
Kikkoman Corporation	660,486	615	The Group sells merchandise and products to the issuer's group companies, and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Sumitomo Mitsui Trust Holdings, Inc.	1,920,337	535	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
The Hyakugo Bank, Ltd.	1,360,013	515	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Hakuhodo DY Holdings Inc.	73,460	377	This ownership is designed to effectively engage in advertising and promotion activities of the Group through group companies of the issuer.
DENTSU INC.	130,400	339	This ownership is designed to effectively engage in advertising and promotion activities of the Group through the issuer (including group companies).
Oriental Land Co., Ltd.	30,000	259	The Group sells merchandise and products to the issuer, and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
The Awa Bank, Ltd.	371,865	193	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Mizuho Financial Group, Inc.	1,311,693	181	There is a relationship of financial transactions between the Group and the issuer's group companies, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Tokio Marine Holdings, Inc.	59,770	134	There is a relationship of insurance transactions between the Group and the issuer's group companies, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
The Nisshin Oillio Group, Ltd.	254,100	88	The Group and the issuer (including its group companies) have a relationship of purchasing materials and others, and this stock ownership is designed to maintain and expand such business relationship.
The Hyakujushi Bank, Ltd.	220,496	87	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
NKSJ Holdings, Inc.	43,312	83	There is a relationship of insurance transactions between the Group and the issuer's group companies, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
YAMAE HISANO Co., Ltd.	83,679.582	82	The Group sells merchandise and products to the issuer (including its group companies), and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
The 77 Bank, Ltd.	212,608	78	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.



(Current year)

Specific stocks for investment

Issuer	Number of shares owned	Carrying value (millions of yen)	Purposes for ownership
Yamazaki Baking Co., Ltd.	11,062,343	13,031	The Group sells merchandise and products to the issuer (including its group companies), and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Mitsubishi Corporation	3,038,474	5,557	As above
NISSIN FOODS HOLDINGS CO., LTD.	1,264,982	5,134	The Group sells merchandise and products to the issuer's group companies, and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Sumitomo Corporation	4,180,244	5,028	The Group sells merchandise and products to the issuer (including its group companies), and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Sumitomo Mitsui Financial Group, Inc.	674,394	2,648	There is a relationship of financial transactions between the Group and the issuer's group companies, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Mitsubishi UFJ Financial Group, Inc.	4,727,150	2,628	As above
Marubeni Corporation	3,135,511	2,270	The Group sells merchandise and products to the issuer (including its group companies), and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Hosokawa Micron Corporation	2,500,000	2,000	This stock ownership is designed to solidify the business alliance concerning the powder-processing machine and plant engineering businesses between the Group and the issuer.
KYORIN Holdings, Inc.	754,000	1,731	The Group sells merchandise and products to the issuer's group companies, and this stock ownership is designed to maintain and expand such business transactions.
Nichirei Corporation	3,216,500	1,730	The Group sells merchandise and products to the issuer's group companies, and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
Nippon Express Co., Ltd.	3,208,000	1,456	There is a relationship of logistics transactions between the Group and the issuer (including its group companies), and this stock ownership is designed to maintain and expand such business transactions.
Toppan Printing Co., Ltd.	1,895,000	1,258	There is a relationship of purchasing transactions for packaging materials and other products between the Group and the issuer's group companies, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Suruga Bank, Ltd.	833,910	1,240	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Eurogerm S.A.	634,580	1,152	This stock ownership is designed to solidify the business alliance concerning bread improvers and others in Asia between the Group and the issuer.
Kikkoman Corporation	660,486	1,014	The Group sells merchandise and products to the issuer's group companies, and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
SHIMIZU CORPORATION	2,947,000	910	There is a contract relationship of construction and maintenance transactions between the Group and the issuer, and this stock ownership is designed to maintain and expand such business transactions.
The Gunma Bank, Ltd.	1,507,620	814	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Sumitomo Mitsui Trust Holdings, Inc.	1,920,337	812	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.

Issuer	Number of shares owned	Carrying value (millions of yen)	Purposes for ownership
Nisshinbo Holdings Inc.	1,139,800	764	The Group sells merchandise and products to the issuer's group companies, and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
The Hyakugo Bank, Ltd.	1,360,013	614	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Hakuhodo DY Holdings Inc.	73,460	541	This ownership is designed to effectively engage in advertising and promotion activities of the Group through group companies of the issuer.
Oriental Land Co., Ltd.	30,000	451	The Group sells merchandise and products to the issuer, and this stock ownership is designed to maintain and expand such business transactions (including indirect ones).
DENTSU INC.	130,400	382	This ownership is designed to effectively engage in advertising and promotion activities of the Group through the issuer (including group companies).
Mizuho Financial Group, Inc.	1,311,693	271	There is a relationship of financial transactions between the Group and the issuer's group companies, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
The Awa Bank, Ltd.	371,865	214	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
Tokio Marine Holdings, Inc.	59,770	165	There is a relationship of insurance transactions between the Group and the issuer's group companies, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
The 77 Bank, Ltd.	212,608	105	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
NKSJ Holdings, Inc.	43,312	89	There is a relationship of insurance transactions between the Group and the issuer's group companies, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.
The Nisshin Oillio Group, Ltd.	254,100	88	The Group and the issuer (including its group companies) have a relationship of purchasing materials and others, and this stock ownership is designed to maintain and expand such business relationship.
The Chiba Bank, Ltd.	127,338	82	There is a relationship of financial transactions between the Group and the issuer, and this stock ownership is designed to maintain and strengthen the aforementioned relationship.

- c. The total amounts of stocks held solely for pure investment carried on the balance sheets for the fiscal years ended March 31, 2012 and 2013, as well as the total amounts of dividends income associated with such stocks, and gains and losses on sale and revaluation of such stocks

There are no applicable matters to be reported.

**(6) Certified Public Accountants who lead the accounting audit**

The Company and its major subsidiaries have an independent auditing contract with Ernst & Young ShinNihon LLC, which conducts audits as stipulated in the Company Law and the Financial Instruments and Exchange Law under that contract. The Certified Public Accountants who lead the independent audit of the accounts for the Company are Shoji Hoshino, Masayuki Aida and Tomoka Nemoto. The support staff for the auditing team (including audits of consolidated subsidiaries) consists of 15 CPAs and 17 assistant accountants and others.

**(7) The quorum of Directors**

The Company's Articles of Incorporation prescribe that the Company's quorum of Directors be not more than 15.

**(8) Requirements for a resolution on the appointment of Directors**

The Company's Articles of Incorporation prescribe that a resolution on the appointment of Directors be adopted by a majority of the voting rights of shareholders attending the General Meeting of Shareholders who collectively hold one-third or more of all voting rights, and that cumulative voting not be applied to pass a resolution on the appointment of Directors.

**(9) The bodies that make a decision on the payment of dividends, etc.**

To enable the Company to maintain a dynamic capital stance, the Company's Articles of Incorporation prescribe that matters specified in all items of Article 459-1 of the Company Law, including those related to the payment of dividends, may be decided by the Board of Directors, as well as the General Meeting of Shareholders, unless otherwise stipulated by law.

**(10) The body that makes a decision on the payment of interim dividends**

To enable the expeditious return of profits to shareholders, the Company's Articles of Incorporation prescribe that the payment of interim dividends as stipulated in Article 454-5 of the Company Law, for which the date of record is September 30 each year, may be enabled by a resolution of the Board of Directors.

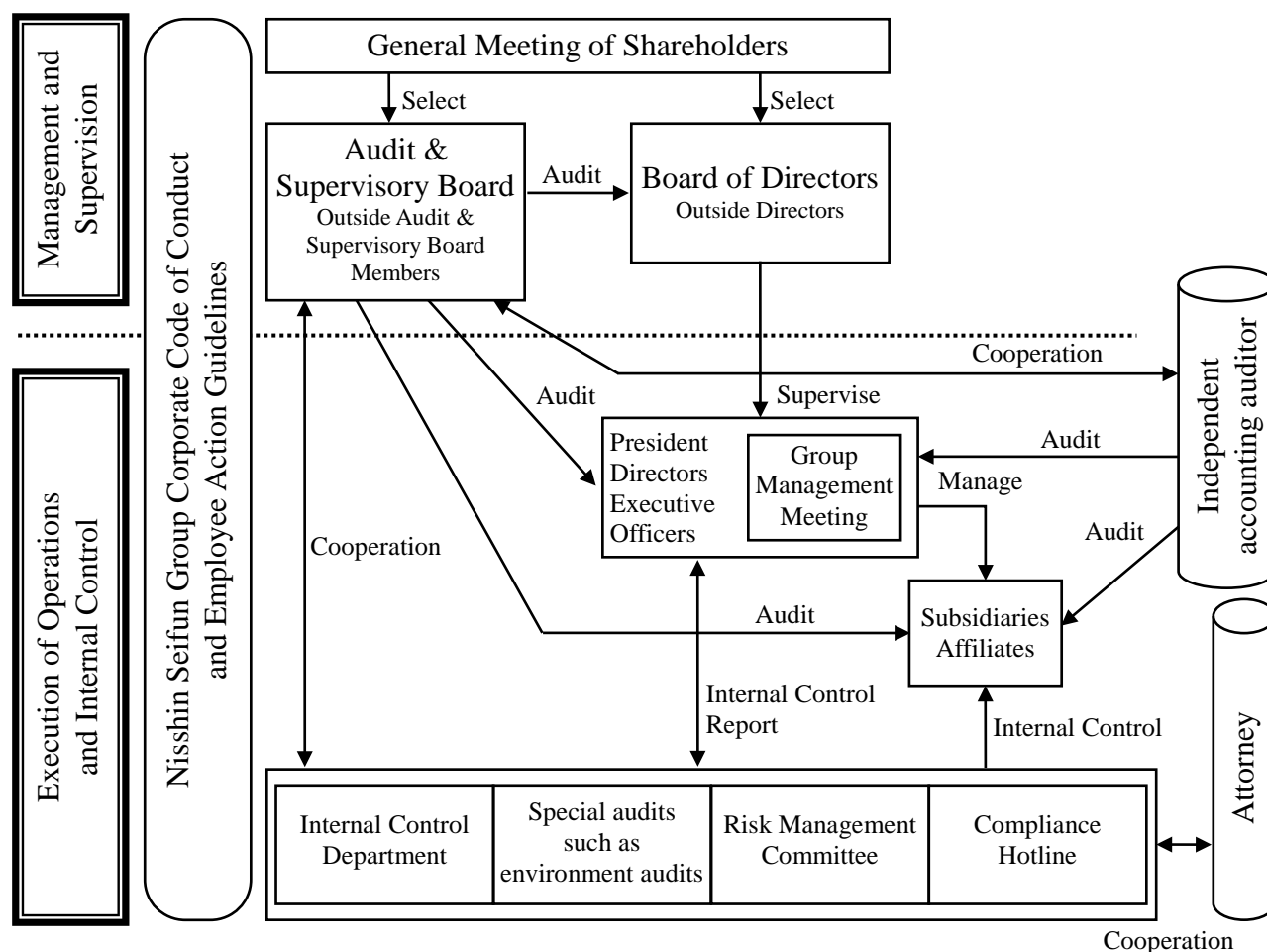
**(11) Requirements for a special resolution by the General Meeting of Shareholders**

To ensure the integrity of deliberation on matters for special resolution at the General Meeting of Shareholders as defined in Article 309-2 of the Company Law, the Company's Articles of Incorporation prescribe that such special resolution be adopted by two-thirds or more of the voting rights of shareholders attending the General Meeting of Shareholders who collectively hold one-third or more of all voting rights.

**(12) Exemption from liabilities for directors and audit & supervisory board members**

To ensure that the Directors and Audit & Supervisory Board Members perform their expected roles in an appropriate manner by limiting the liabilities they assume to a reasonable range, the Company's Articles of Incorporation prescribe that Directors (including former ones) and Audit & Supervisory Board Members (including former ones) may be exempt from the liabilities for damages as defined in Article 423-1 of the Company Law to a statutorily acceptable degree by a resolution of the Board of Directors in accordance with Article 426-1 of said Act.

The diagram below sets out the structure of the Nisshin Seifun Group for management/supervision, execution of operations, and internal control.



## 2. Audit fee, etc.

### (1) Payments made to the Certified Public Accountants and others involved in the audits of the Company and its consolidated subsidiaries

Category	Year ended March 31, 2012		Year ended March 31, 2013	
	Payments for certified auditing services (millions of yen)	Payments for services other than certified auditing (millions of yen)	Payments for certified auditing services (millions of yen)	Payments for services other than certified auditing (millions of yen)
The Company	54	—	49	—
Consolidated subsidiaries	111	1	116	1
Total	166	1	166	1

### (2) Other important payments

(For the year ended March 31, 2012 and year ended March 31, 2013)

There are no applicable matters to be reported.

### (3) Services other than certified auditing provided by the Certified Public Accountants and others to the Company

(For the year ended March 31, 2012)

Consolidated subsidiaries entrust “translation services” to the accounting auditor, which is a service outside the services stipulated under Article 2-1 of the Certified Public Accountants Law, (non-audit services).

(For the year ended March 31, 2013)

Consolidated subsidiaries entrust “accounting guidance and advisory services” to the independent accounting auditor, which is a service outside the services stipulated under Article 2-1 of the Certified Public Accountants Law (non-audit services).

### (4) Policy for determining the audit fee

There is no applicable policy, but the audit fee is basically determined according to the scale of the companies audited and the number of days required for the audit, etc.

## **[5] Financial Accounts**

### **1. Basis of presentation for consolidated and non-consolidated financial statements**

- (1) The Company's consolidated financial statements are prepared in conformity with regulations issued by the Ministry of Finance in 1976 (Ministerial Ordinance No. 28) governing the terminology, form and presentation methods for consolidated financial accounts.
- (2) The non-consolidated financial statements are prepared in conformity with regulations issued by the Ministry of Finance in 1963 (Ministerial Ordinance No. 59) governing the terminology, form and presentation methods for financial accounts.

### **2. Independent auditing of financial statements**

Pursuant to the provisions of Article 193-2, Section 1, of the Financial Instruments and Exchange Law, the Company arranged for the auditing firm Ernst & Young ShinNihon LLC to conduct independent audits of the consolidated and non-consolidated financial accounts of the Company for the fiscal year under review (April 1, 2012 to March 31, 2013; the 169th fiscal term).

Note: Only the Japanese original of this report has been audited.

### **3. Particular efforts to secure the appropriateness of the consolidated financial statements and other financial reports**

The Company conducts efforts to secure the appropriateness of the consolidated financial statements and other financial reports. Specifically, the Company endeavors to acquire information that would ensure a good understanding of the corporate accounting standards and keep itself updated on any changes in the accounting standards by participating in the Financial Accounting Standards Foundation and educational opportunities provided by said Foundation, accounting firms and other institutions, as well as subscribing to accounting journals. In addition, the president of each consolidated subsidiary shall sign and seal a written oath to declare the appropriateness of the subsidiary's non-consolidated financial reports that constitute basic information for the preparation of the Company's consolidated financial statements after it is duly confirmed by the subsidiary's managers of the accounting and other related departments, and submit it to the president of the Company. As to such financial reports prepared within the Company, the responsible accounting managers and managers of other related departments shall sign and seal a written oath to declare their appropriateness upon due confirmation thereof, and submit it to the president of the Company.

# (1) Consolidated Financial Statements, etc.

## 1. Consolidated Financial Statements

### (1) Consolidated Balance Sheets

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)		Year ended March 31, 2013 (As of March 31, 2013)	
Assets				
Current assets				
Cash and deposits	Note 5	59,020		56,722
Notes and accounts receivable – trade	Notes 5, 7	65,015	Note 7	65,393
Short-term investment securities		16,141		19,433
Inventories	Notes 1, 5	62,283	Note 1	61,904
Deferred tax assets		4,938		5,501
Other	Note 5	6,225		9,723
Allowance for doubtful accounts		(194)		(210)
Total current assets		213,431		218,468
Noncurrent assets				
Property, plant and equipment				
Buildings and structures, net	Notes 2, 3, 5	45,329	Notes 2, 3, 5	44,651
Machinery, equipment and vehicles, net	Notes 2, 3, 5	28,816	Notes 2, 3, 5	29,608
Land	Note 5	35,704	Note 5	36,152
Construction in progress	Note 5	2,645		7,735
Other, net	Notes 2, 5	2,873	Notes 2, 5	2,827
Total property, plant and equipment		115,370		120,975
Intangible assets				
Goodwill		9,044		4,373
Other		3,754		8,372
Total intangible assets		12,798		12,746
Investments and other assets				
Investment securities	Note 4	80,378	Notes 4, 5	100,643
Long-term loans receivable		50		38
Deferred tax assets		3,590		3,219
Other	Note 4	6,497	Note 4	5,911
Allowance for doubtful accounts		(161)		(152)
Total investments and other assets		90,355		109,660
Total noncurrent assets		218,525		243,382
Total assets		431,956		461,851

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)		Year ended March 31, 2013 (As of March 31, 2013)	
<b>Liabilities</b>				
<b>Current liabilities</b>				
Notes and accounts payable – trade	Note 7	50,003	Note 7	56,309
Short-term loans payable	Note 5	5,813	Note 5	5,260
Income taxes payable		5,442		4,844
Accrued expenses		15,692		16,072
Other		15,335		16,988
<b>Total current liabilities</b>		<b>92,287</b>		<b>99,474</b>
<b>Noncurrent liabilities</b>				
Long-term loans payable	Note 5	2,117		3,207
Deferred tax liabilities		11,814		14,619
Provision for retirement benefits		18,420		18,925
Provision for directors' retirement benefits		371		139
Provision for repairs		1,452		1,559
Long-term deposits received		5,554		5,485
Other		1,139		1,003
<b>Total noncurrent liabilities</b>		<b>40,869</b>		<b>44,940</b>
<b>Total liabilities</b>		<b>133,157</b>		<b>144,414</b>
<b>Net assets</b>				
<b>Shareholders' equity</b>				
Capital stock		17,117		17,117
Capital surplus		9,453		9,460
Retained earnings		247,736		256,453
Treasury stock		(3,186)		(3,188)
<b>Total shareholders' equity</b>		<b>271,120</b>		<b>279,843</b>
<b>Accumulated other comprehensive income</b>				
Valuation difference on available-for-sale securities		22,776		29,894
Deferred gains or losses on hedges		170		148
Foreign currency translation adjustment		(2,677)		(833)
<b>Total accumulated other comprehensive income</b>		<b>20,269</b>		<b>29,209</b>
Subscription rights to shares		188		232
Minority interests		7,220		8,150
<b>Total net assets</b>		<b>298,798</b>		<b>317,436</b>
<b>Total liabilities and net assets</b>		<b>431,956</b>		<b>461,851</b>

## (2) Consolidated Statements of Income and Comprehensive Income

### Consolidated Statements of Income

(Millions of yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Net sales	441,963	455,566
Cost of sales	Notes 1, 2 306,649	Notes 1, 2 316,141
Gross profit	135,313	139,424
Selling, general and administrative expenses	Notes 2, 3 112,200	Notes 2, 3 117,684
Operating income	23,113	21,740
Non-operating income		
Interest income	217	192
Dividends income	1,545	1,629
Equity in earnings of affiliates	800	598
Rent income	335	331
Other	494	539
Total non-operating income	3,394	3,291
Non-operating expenses		
Interest expenses	83	138
Foreign exchange losses	64	—
Expenses concerning quality assurance	50	—
Other	176	150
Total non-operating expenses	375	289
Ordinary income	26,132	24,742
Extraordinary income		
Gain on sales of noncurrent assets	Note 4 581	Note 4 187
Gain on sales of investment securities	13	39
Gain on sales of investments in subsidiaries and affiliates	—	47
Insurance income	239	—
Other	54	14
Total extraordinary income	889	289
Extraordinary losses		
Loss on retirement of noncurrent assets	Note 5 421	Note 5 524
Impairment loss	Note 6 462	Note 6 1,764
Loss on revision of retirement benefit plan	1,290	—
Expenses for improving production systems	228	—
Other	257	303
Total extraordinary losses	2,660	2,592
Income before income taxes and minority interests	24,361	22,438
Income taxes – current	9,468	9,331
Income taxes – deferred	829	(1,301)
Total income taxes	10,297	8,030
Income before minority interests	14,063	14,408
Minority interests in income	736	719
Net income	13,326	13,688



Consolidated Statements of Comprehensive Income

(Millions of yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Income before minority interests	14,063	14,408
Other comprehensive income		
Valuation difference on available-for-sale securities	4,561	7,074
Deferred gains or losses on hedges	80	3
Foreign currency translation adjustment	(672)	2,294
Share of other comprehensive income of affiliates accounted for by the equity method	(71)	164
Total other comprehensive income	Note 1 3,898	Note 1 9,536
Comprehensive income	17,962	23,945
Comprehensive income attributable to		
Comprehensive income attributable to owners of the parent	17,573	22,628
Comprehensive income attributable to minority interests	389	1,317

(3) Consolidated Statements of Changes in Net Assets

(Millions of yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Shareholders' equity		
Capital stock		
Balance at the beginning of the period	17,117	17,117
Changes of items during the period		
Total changes of items during the period	—	—
Balance at the end of the period	17,117	17,117
Capital surplus		
Balance at the beginning of the period	9,450	9,453
Changes of items during the period		
Disposal of treasury stock	3	6
Total changes of items during the period	3	6
Balance at the end of the period	9,453	9,460
Retained earnings		
Balance at the beginning of the period	239,380	247,736
Changes of items during the period		
Dividends from surplus	(4,971)	(4,970)
Net income	13,326	13,688
Total changes of items during the period	8,355	8,717
Balance at the end of the period	247,736	256,453
Treasury stock		
Balance at the beginning of the period	(3,171)	(3,186)
Changes of items during the period		
Purchase of treasury stock	(29)	(30)
Disposal of treasury stock	14	29
Total changes of items during the period	(15)	(1)
Balance at the end of the period	(3,186)	(3,188)
Total shareholders' equity		
Balance at the beginning of the period	262,776	271,120
Changes of items during the period		
Dividends from surplus	(4,971)	(4,970)
Net income	13,326	13,688
Purchase of treasury stock	(29)	(30)
Disposal of treasury stock	17	36
Total changes of items during the period	8,344	8,723
Balance at the end of the period	271,120	279,843

(Millions of yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities		
Balance at the beginning of the period	18,205	22,776
Changes of items during the period		
Net changes of items other than shareholders' equity	4,571	7,117
Total changes of items during the period	4,571	7,117
Balance at the end of the period	22,776	29,894
Deferred gains or losses on hedges		
Balance at the beginning of the period	99	170
Changes of items during the period		
Net changes of items other than shareholders' equity	71	(22)
Total changes of items during the period	71	(22)
Balance at the end of the period	170	148
Foreign currency translation adjustment		
Balance at the beginning of the period	(2,281)	(2,677)
Changes of items during the period		
Net changes of items other than shareholders' equity	(396)	1,844
Total changes of items during the period	(396)	1,844
Balance at the end of the period	(2,677)	(833)
Total accumulated other comprehensive income		
Balance at the beginning of the period	16,023	20,269
Changes of items during the period		
Net changes of items other than shareholders' equity	4,246	8,939
Total changes of items during the period	4,246	8,939
Balance at the end of the period	20,269	29,209
Subscription rights to shares		
Balance at the beginning of the period	138	188
Changes of items during the period		
Net changes of items other than shareholders' equity	49	43
Total changes of items during the period	49	43
Balance at the end of the period	188	232
Minority interests		
Balance at the beginning of the period	6,311	7,220
Changes of items during the period		
Net changes of items other than shareholders' equity	908	930
Total changes of items during the period	908	930
Balance at the end of the period	7,220	8,150
Total net assets		
Balance at the beginning of the period	285,249	298,798
Changes of items during the period		
Dividends from surplus	(4,971)	(4,970)
Net income	13,326	13,688
Purchase of treasury stock	(29)	(30)
Disposal of treasury stock	17	36
Net changes of items other than shareholders' equity	5,204	9,914
Total changes of items during the period	13,548	18,637
Balance at the end of the period	298,798	317,436

**(4) Consolidated Statements of Cash Flows**

(Millions of yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Net cash provided by (used in) operating activities		
Income before income taxes and minority interests	24,361	22,438
Depreciation and amortization	13,636	13,749
Impairment loss	462	1,764
Amortization of goodwill	24	330
Increase (decrease) in provision for retirement benefits	5,021	494
Decrease (increase) in prepaid pension costs	820	430
Interest and dividends income	(1,763)	(1,822)
Interest expenses	83	138
Equity in (earnings) losses of affiliates	(800)	(598)
Loss (gain) on sales of investment securities	(13)	(38)
Decrease (increase) in notes and accounts receivable – trade	(5,940)	67
Decrease (increase) in inventories	(16,727)	943
Increase (decrease) in notes and accounts payable – trade	12,893	6,183
Other, net	899	251
Subtotal	32,958	44,335
Interest and dividends income received	1,984	2,214
Interest expenses paid	(85)	(166)
Income taxes paid	(8,778)	(11,903)
Net cash provided by (used in) operating activities	26,078	34,479
Net cash provided by (used in) investing activities		
Payments into time deposits	(45,625)	(32,060)
Proceeds from withdrawal of time deposits	46,379	40,042
Purchase of short-term investment securities	(15,176)	(17,964)
Proceeds from sales of short-term investment securities	26,174	15,984
Purchase of property, plant and equipment and intangible assets	(14,755)	(17,407)
Proceeds from sales of property, plant and equipment and intangible assets	521	396
Purchase of investment securities	(2,653)	(1,657)
Proceeds from sales of investment securities	31	200
Purchase of stocks of subsidiaries and affiliates	(0)	(7,700)
Payments for transfer of business	—	Note 3 (3,564)
Purchase of investments in subsidiaries resulting in change in scope of consolidation	Note 2 (10,578)	Note 2 (235)
Payments of long-term loans receivable	(4)	(8)
Collections of long-term loans receivable	8	20
Other, net	434	100
Net cash provided by (used in) investing activities	(15,244)	(23,854)
Net cash provided by (used in) financing activities		
Increase in short-term loans payable	—	41
Decrease in short-term loans payable	(396)	(384)
Proceeds from long-term loans payable	—	2,932
Repayment of long-term loans payable	—	(1,523)
Proceeds from sales of treasury stock	17	36
Purchase of treasury stock	(29)	(30)
Cash dividends paid	(4,971)	(4,970)
Other, net	(755)	(688)
Net cash provided by (used in) financing activities	(6,134)	(4,587)

(Millions of yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Effect of exchange rate change on cash and cash equivalents	(400)	823
Net increase (decrease) in cash and cash equivalents	4,299	6,862
Cash and cash equivalents at beginning of period	42,087	46,387
Cash and cash equivalents at end of period	Note 1 46,387	Note 1 53,249

**[Notes to the Consolidated Financial Statements]**

**[Basis of Presentation of Consolidated Financial Statements]**

1. Scope of consolidation

(1) Consolidated subsidiaries: 45 companies

- Names of principal subsidiaries: Nisshin Flour Milling Inc., Miller Milling Company, LLC, Champion Flour Milling Ltd., Nisshin Foods Inc., Nisshin Seifun Premix Inc., Ma•Ma-Macaroni Co., Ltd., Initio Foods Inc., Oriental Yeast Co., Ltd., Nisshin Pharma Inc., Nisshin Petfood Inc., Nisshin Engineering Inc., NBC Meshtec Inc.
- Of the remaining subsidiaries, Nisshin Managerial Technology Center Co., Ltd. and four other companies are not consolidated. The assets, net sales, net income and retained earnings of each non-consolidated subsidiary are small, and the aggregate effect on the consolidated financial statements is immaterial.

(2) Changes in the scope of consolidation

(New) 3 companies

- Effective from the fiscal year under review, Nisshin Seifun Premix Inc., Champion Flour Milling Ltd., and one other company were newly established and included in the scope of consolidation of the Company.

(Excluded) 3 companies

- Oriental BioService Kanto Inc., which was a consolidated subsidiary, was merged into Oriental Yeast Co., Ltd., a consolidated subsidiary, in April 2012. Miller Milling Company, LP and Miller Trading Company, LLC, consolidated subsidiaries, were merged into Miller Milling Company, LLC in January 2013.

2. Scope of the equity method

(1) Subsidiaries and affiliates accounted for by the equity method: 10 (1 non-consolidated subsidiary and 9 affiliates)

- Names of principal subsidiaries and affiliates accounted for by the equity method: Marubeni Nisshin Feed Co., Ltd., Tokatsu Foods Co., Ltd., Japan Logistic Systems Corp.
- The contributions to consolidated net income/loss and consolidated retained earnings and other consolidated financial statements of each of the four non-consolidated subsidiaries and six affiliates not accounted for by the equity method are negligible and immaterial in the aggregate.

(2) Changes in the scope of the equity method

(New) 1 company

- Effective from the fiscal year under review, the Company acquired shares of Tokatsu Foods Co., Ltd. Accordingly, Tokatsu Foods Co., Ltd. was included in the scope of the equity method.

(3) The financial statements for the accounting period of the Company concerned are used in the cases of those subsidiaries and affiliates accounted for by the equity method whose accounting period differs from the consolidated accounting period.

3. Accounting periods of consolidated subsidiaries

The consolidated subsidiaries listed below have accounting periods that differ from the consolidated accounting period. Since the fiscal year-end of each of these companies is within three months of the consolidated fiscal year-end, the current financial statements at the fiscal year-end of each consolidated subsidiary are used. However, necessary adjustments are made for material transactions that occurred during the period between the subsidiary's fiscal year-end and the consolidated fiscal year-end.

Company name	Year-end
Rogers Foods Ltd.	January 31
Thai Nisshin Seifun Co., Ltd. and 17 others	December 31

#### 4. Significant accounting principles

##### (1) Valuation standards and methodology for material assets

###### a. Securities

Held-to-maturity debt securities are stated at amortized cost.

###### Other securities

Securities with a readily determinable market value are stated at fair market value based on the quoted market price at the fiscal year-end (with any unrealized gains or losses being reported directly as a component of shareholders' equity and the cost of any securities sold being computed by the moving average method).

Securities with no readily determinable market value are stated at cost, with cost being determined by the moving average method.

###### b. Derivatives

Derivative financial instruments are stated at fair market value.

###### c. Inventories

Wheat flour and bran are stated at cost, with cost being determined mainly by the retail cost method, with balance sheet values reflecting write-downs for decreased profitability; other products are stated at cost, with cost being determined mainly by the periodic average method, with balance sheet values reflecting write-downs for decreased profitability.

Raw materials are stated at cost, with cost being determined by the first-in, first-out method, and balance sheet values reflecting write-downs for decreased profitability.

##### (2) Depreciation methods for material depreciable assets

###### a. Property, plant and equipment (excluding lease assets)

The Company and domestic consolidated subsidiaries mainly apply the declining balance method. However, for buildings acquired on or after April 1, 1998 (excluding building fixtures), they apply the straight-line method.

Foreign consolidated subsidiaries mainly apply the straight-line method.

(Changes in accounting policy, etc.)

(Changes in accounting policy that are difficult to distinguish from changes in accounting estimates)

Due to the revision of the Corporation Tax Act of Japan, the Company and its domestic consolidated subsidiaries have replaced the method of depreciation for property, plant and equipment obtained on/after April 1, 2012 with the method according to the revised Corporation Tax Act, effective from the fiscal year ended March 31, 2013. The effect of this change on profit/loss is immaterial.

###### b. Intangible assets (excluding lease assets)

Depreciation is computed by the straight-line method.

Software used in-house is depreciated over its estimated useful life (within five years) based on the straight-line method.

###### c. Lease assets

Lease assets related to finance lease transactions that do not transfer ownership are depreciated using the straight-line method with estimated useful lives equal to lease terms, and zero residual values.

Finance lease transactions that do not transfer ownership and began prior to the fiscal year in which the Accounting Standard for Lease Transactions Accounting Standards Board of Japan (Accounting Standards Board of Japan (ASBJ) Statement No. 13, revised on March 30, 2007) was first applied (on March 31, 2008 or earlier) will continue to be accounted for in a manner similar to that for ordinary rental transactions.

##### (3) Basis of material allowances

###### a. Allowance for doubtful accounts

The Company and domestic consolidated subsidiaries provide for possible credit losses stemming from monetary claims and other receivables. Estimates of irrecoverable amounts are determined by considering historical loan-loss ratios for general receivables and on a consideration of recoverable amounts on a case-by-case basis in instances of suspected bad debt or other dubious accounts. Specific claims are generally deemed irrecoverable in the case of foreign consolidated subsidiaries.

###### b. Provision for retirement benefits

The Company and domestic consolidated subsidiaries provide for employees and already retired pension recipients based on the estimated amounts of projected benefit obligation and the market value of the pension plan assets at the fiscal year-end.

Prior service cost is amortized on a straight-line basis over a period equaling the average remaining service period of employees expected to receive pension benefits as of the fiscal year-end.

Actuarial differences are amortized on a straight-line basis from the following fiscal year over a period equaling the average remaining service period of employees expected to receive pension benefits as of the consolidated fiscal year-end.

c. Provision for directors' retirement benefits

Eight domestic consolidated subsidiaries provide for the payment of directors' retirement benefits in accordance with internal regulations, based on projected benefits as of the consolidated fiscal year-end.

(4) Significant hedging transactions

a. Basis of accounting

Hedging transactions are accounted for on a deferred basis. However, the contracted exchange rates are applied in the case of any monetary receivables denominated in foreign currencies with assigned foreign currency forwards or other hedging instruments.

b. Hedging methods

The Company uses derivative transactions (including forward exchange contracts and currency call options) to hedge currency risk exposure for any monetary receivables and payables and planned trading transactions that are denominated in foreign currencies.

c. Hedging policy

The Company employs derivative financial instruments only for the aforementioned transactions purely to manage fluctuations in foreign currency exchange rates.

d. Hedging evaluation

Since hedging methods and the target of each hedging transaction share the same conditions that apply at the start of hedging activities and throughout subsequent periods, the Company's hedging approach enables exchange rate fluctuations to be offset completely. Hence, the Company considers its hedging method to be highly effective.

(5) Goodwill amortization and amortization periods

Goodwill is amortized using the straight-line method over a period of mainly 10 years beginning with the day on which it is realized. However, when the amount of goodwill is immaterial, it is amortized in total in the fiscal year it is realized.

(6) Cash and cash equivalents in the Consolidated Statements of Cash Flows

Cash and cash equivalents as stated in the Consolidated Statements of Cash Flows consist of cash in hand, readily available deposits, and any short-term liquid investments with a maturity not exceeding three months at the time of purchase whose value is not subject to significant fluctuation risk.

(7) Consumption tax

All accounting transactions are booked exclusive of any national or local consumption taxes.

**(Unapplied Accounting Standards)**

Accounting Standard for Retirement Benefits (ASBJ Statement No. 26, May 17, 2012) and Guidance on Accounting Standard for Retirement Benefits (ASBJ Guidance No. 25, May 17, 2012)

(1) Overview

The standard and its related guidance mainly serve as a means of effectively addressing unrecognized actuarial differences and unrecognized prior service costs, and seek to amend accounting methods pertaining to retirement benefit obligations and service costs, as well as to enhance disclosure. The standard and its related guidance were developed with an eye to improving financial reporting and aligning more closely with global trends.

(2) Planned Date of Application

The standard is scheduled to be applied from the end of the consolidated accounting term beginning April 1, 2013.

(3) Effect of Application of the Accounting Standard

The effect that application of the accounting standard will have on the consolidated financial statements is currently under evaluation.

**(Changes in Presentation)**

(Related to Consolidated Statements of Income)

"Loss on valuation of investment securities," which was independently listed under "Extraordinary losses" through the previous fiscal year, is included under "Other" for the fiscal year under review due to a lessening of the monetary importance of this item.



The previous fiscal year's consolidated financial statements have been restated to reflect this change in presentation.

As a result, ¥100 million posted as "Loss on valuation of investment securities" under "Extraordinary losses" in the previous fiscal year's Consolidated Statements of Income has been restated under "Other."

**(Related to Consolidated Statements of Cash Flows)**

"Amortization of goodwill," which was included under "Other" in "Net cash provided by (used in) operating activities" in the previous fiscal year, is independently listed from the fiscal year under review due to the growing importance of this item. The previous fiscal year's consolidated financial statements have been restated to reflect this change in presentation.

As a result, ¥923 million included in "Net cash provided by (used in) operating activities" under "Other" in the previous fiscal year's Consolidated Statements of Cash Flows has been restated as "Amortization of goodwill" of ¥24 million and "Other" of ¥899 million.

**[Consolidated Balance Sheets]**

1. Components of inventories are as follows.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Merchandise and finished goods	¥24,917 million	¥24,316 million
Work in process	¥3,061 million	¥3,592 million
Raw materials and supplies	¥34,304 million	¥33,996 million

2. Accumulated depreciation of property, plant and equipment

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
	¥235,187 million	¥244,383 million

3. Reduction entry of property, plant and equipment purchased with government subsidy and others

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Accumulated reduction entry of property, plant and equipment	¥359 million	¥357 million

4. Amounts corresponding to non-consolidated subsidiaries and affiliates are as follows.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Investment securities	¥15,995 million	¥23,810 million
Others	¥164 million	¥182 million
[Investments in joint ventures included in the above]	[¥164 million]	[¥182 million]

5. Assets pledged as collateral

Assets pledged as collateral are as follows.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Notes and accounts receivable – trade	¥1,134 million	¥— million
Inventories	¥2,737 million	¥— million
Buildings and structures	¥2,081 million	¥1,260 million
Machinery, equipment and vehicles	¥2,057 million	¥520 million
Investment securities <sup>Note</sup>	¥— million	¥3,766 million
Other	¥771 million	¥117 million
Total	¥8,783 million	¥5,665 million

Secured debts are as follows.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Short-term loans payable	¥2,874 million	¥200 million
Long-term loans payable	¥1,582 million	¥— million
Total	¥4,456 million	¥200 million

(Note) In order to secure loans payable of ¥10,000 million for affiliates, they were pledged as third party guarantee.

6. Warranty liabilities

Target of warranty	Type of liability	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
[Employee housing loans]	Borrowings from financial institution	¥83 million	¥60 million
[Client-related]			
Nihon Bio Co., Ltd.	Borrowings from financial institution	¥122 million	¥— million
Total		¥206 million	¥60 million

7. Notes with maturity dates as of the fiscal year-end are settled on subsequent clearance dates. As the fiscal year-end fell on a holiday for financial institutions, notes with maturity dates as of the fiscal year-end were included in the following accounting line items.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Notes receivable	¥379 million	¥339 million
Notes payable	¥0 million	¥1 million

**[Consolidated Statements of Income]**

1. The value of inventories at the fiscal year-end represents the value after written down of the book value according to a decrease in profitability, and the following loss on revaluation of inventories is included in the cost of sales.

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
	¥262 million	¥231 million

2. R&D expenditures included in general and administrative expenses and manufacturing costs for the year ended March 2012 and 2013:

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
	¥5,980 million	¥6,008 million

3. Major components of selling, general and administrative expenses are as follows.

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Sales freight expenses	¥26,227 million	¥26,389 million
Promotion expenses	¥34,518 million	¥38,240 million
Salaries	¥12,933 million	¥13,193 million
Bonuses and allowance	¥9,590 million	¥9,647 million
Retirement benefit expenses	¥1,590 million	¥1,524 million

4. Gain on sales of noncurrent assets

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

This figure mainly reflects gains on the sale of land.

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

This figure mainly reflects gains on the sale of company housing.

5. Loss on retirement of noncurrent assets

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012) and Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

This figure mainly reflects losses on the disposal of machinery and equipment.

6. Impairment loss

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

There are no applicable matters to be reported.

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

The Nisshin Seifun Group has recorded for the following asset impairment losses.

Location	Purpose	Type
Tosu, Saga	Assets for business operations (Flour milling business)	Buildings and structures, Machinery, equipment and vehicles, etc.
Chikugo, Fukuoka	Assets for business operations (Flour milling business)	Buildings and structures, Machinery, equipment and vehicles, etc.

The Nisshin Seifun Group determines asset groupings based on the smallest unit producing cash flow that is largely independent from cash flows for other assets or asset groups.

The Nisshin Seifun Group is building a new plant in Fukuoka City to enhance productivity of the Flour Milling Segment. In connection with operation of the new plant, which is expected to start in February 2014, as production by the above assets for business operations will be completed and the recoverable values from the assets will fall below their book values, the book values have been written down to the recoverable values and impairment loss of ¥1,764 million has been recorded under extraordinary losses. Impairment losses on assets for business operations include ¥1,064 million for buildings and structures, ¥413 million for machinery, equipment and vehicles and ¥286 million for other.

Recoverable values for the asset groups shown above were measured based on value-in-use (at a discount rate of 4%).

**[Consolidated Statements of Comprehensive Income]**

1. Amount for reclassification adjustment pertaining to other comprehensive income and tax effect

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Valuation difference on available-for-sale securities		
Gain in the current period	¥4,640 million	¥10,969 million
Reclassification adjustment	¥(6) million	¥(0) million
Before tax effect adjustment	¥4,634 million	¥10,968 million
Tax effect	¥(73) million	¥(3,893) million
Valuation difference on available-for-sale securities	¥4,561 million	¥7,074 million
Deferred gains or losses on hedges		
Gain in the current period	¥144 million	¥21 million
Reclassification adjustment	¥(21) million	¥(13) million
Before tax effect adjustment	¥122 million	¥8 million
Tax effect	¥(42) million	¥(4) million
Deferred gains or losses on hedges	¥80 million	¥3 million
Foreign currency translation adjustment		
Gain (Loss) in the current period	¥(672) million	¥2,294 million
Share of other comprehensive income of affiliates accounted for by the equity method		
Gain (Loss) in the current period	¥(71) million	¥164 million
Total other comprehensive income	¥3,898 million	¥9,536 million

## [Consolidated statements of Changes in Net Assets]

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

### 1. Type and number of issued shares and treasury stock

(Thousands of shares)

	Number of shares at the beginning of the year	Increase in shares during the year	Decrease in shares during the year	Number of shares at the end of the year
Issued shares				
Common stock	251,535	—	—	251,535
Treasury stock				
Common stock	3,045	30	13	3,062

Notes:

1. Portion of the increase in common stock accounted for by treasury stock:  
30 thousand shares, as result of repurchasing sub-MTU (minimum trading unit) shares
2. Portion of the decrease in common stock accounted for by treasury stock:  
4 thousand shares, as result of selling sub-MTU shares, and  
9 thousand shares, as result of exercise of stock options

### 2. Subscription rights to shares and treasury subscription rights to shares

Category	Composition of the subscription rights to shares	Type of shares to be issued	Number of shares to be issued				Balance at the end of the year (millions of yen)
			At the beginning of the year	Increase during the year	Decrease during the year	At the end of the year	
Nisshin Seifun Group, Inc. (parent company)	Subscription rights to shares as stock options			—			188
Total				—			188

### 3. Dividends

#### (1) Dividends paid

The following resolution was made at the Ordinary General Meeting of Shareholders held on June 28, 2011.

- Dividends on common stock:
  - i) Total dividends to be paid      ¥2,485 million
  - ii) Dividend per share                      ¥10
  - iii) Record date                      March 31, 2011
  - iv) Effective date                      June 29, 2011

The following resolution was made at the meeting of the Board of Directors held on October 28, 2011.

- Dividends on common stock:
  - i) Total dividends to be paid      ¥2,485 million
  - ii) Dividend per share                      ¥10
  - iii) Record date                      September 30, 2011
  - iv) Effective date                      December 5, 2011

#### (2) Dividends for which the record date came during the fiscal year ended March 31, 2012, but for which the effective date will come after said period

The following resolution was made at the Ordinary General Meeting of Shareholders held on June 27, 2012.

- Dividends on common stock:
  - i) Total dividends to be paid      ¥2,485 million
  - ii) Source of dividends              Retained earnings
  - iii) Dividend per share                      ¥10
  - iv) Record date                      March 31, 2012
  - v) Effective date                      June 28, 2012

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

1. Type and number of issued shares and treasury stock

(Thousands of shares)

	Number of shares at the beginning of the year	Increase in shares during the year	Decrease in shares during the year	Number of shares at the end of the year
Issued shares				
Common stock	251,535	—	—	251,535
Treasury stock				
Common stock	3,062	30	27	3,064

Notes:

1. Portion of the increase in common stock accounted for by treasury stock:  
30 thousand shares, as result of repurchasing sub-MTU (minimum trading unit) shares
2. Portion of the decrease in common stock accounted for by treasury stock:  
1 thousand shares, as result of selling sub-MTU shares, and  
26 thousand shares, as result of exercise of stock options

2. Subscription rights to shares and treasury subscription rights to shares

Category	Composition of the subscription rights to shares	Type of shares to be issued	Number of shares to be issued				Balance at the end of the year (millions of yen)
			At the beginning of the year	Increase during the year	Decrease during the year	At the end of the year	
Nisshin Seifun Group, Inc. (parent company)	Subscription rights to shares as stock options			—			232
Total				—			232

3. Dividends

(1) Dividends paid

The following resolution was made at the Ordinary General Meeting of Shareholders held on June 27, 2012.

- Dividends on common stock:
  - i) Total dividends to be paid      ¥2,485 million
  - ii) Dividend per share                      ¥10
  - iii) Record date                      March 31, 2012
  - iv) Effective date                      June 28, 2012

The following resolution was made at the meeting of the Board of Directors held on October 30, 2012.

- Dividends on common stock:
  - i) Total dividends to be paid      ¥2,485 million
  - ii) Dividend per share                      ¥10
  - iii) Record date                      September 30, 2012
  - iv) Effective date                      December 7, 2012

(2) Dividends for which the record date came during the year ended March 31, 2013, but for which the effective date will come after said period

The following resolution will be proposed at the Ordinary General Meeting of Shareholders held on June 26, 2013.

- Dividends on common stock:
  - i) Total dividends to be paid      ¥2,485 million
  - ii) Source of dividends              Retained earnings
  - iii) Dividend per share                      ¥10
  - iv) Record date                      March 31, 2013
  - v) Effective date                      June 27, 2013

## [Consolidated Statements of Cash Flows]

1. The reconciliation between year-end balance of cash and cash equivalents and amounts stated in the consolidated balance sheets is as follows.

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Cash and deposits	¥59,020 million	¥56,722 million
Short-term investment securities	¥16,141 million	¥19,433 million
Total	¥75,161 million	¥76,156 million
Time deposits with maturities of more than three months	¥(26,042) million	¥(18,065) million
Debt securities with maturities of more than three months	¥(2,732) million	¥(4,841) million
Cash and cash equivalents at the end of period	¥46,387 million	¥53,249 million

2. Breakdown of main assets and liabilities of companies that became consolidated subsidiaries as a result of the purchase of shares

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

A breakdown of the assets and liabilities of Miller Milling Company, LLC, Miller Milling Company, LP and Miller Trading Company, LLC at the time of consolidation as well as the acquisition costs of equity interests and net payments for purchase is presented as follows.

Current assets	¥4,404 million
Noncurrent assets	¥2,482 million
Goodwill	¥8,947 million
Current liabilities	¥(3,528) million
Noncurrent liabilities	¥(1,582) million
Acquisition costs of new consolidated subsidiary equity interests	¥10,722 million
Payable portion	¥(128) million
Cash and cash equivalents	¥(15) million
Payment for the purchase of equity interests	¥(10,578) million

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

Accounts payable amount of ¥128 million for acquisition of equity interests in Miller Milling Company, LLC and two other companies that became newly consolidated subsidiaries in the previous fiscal year and additional acquisition cost of ¥106 million, the total ¥235 million was an expenditure.

3. Major breakdown of the assets and liabilities increased by transfer of business

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

A breakdown of the assets and liabilities of newly established Champion Flour Milling Ltd. acquired by transfer of the flour milling business of Goodman Fielder in New Zealand, a cost of transfer of business and net payments for transfer of business is presented as follows.

Current assets	¥1,076 million
Noncurrent assets	¥2,466 million
Goodwill	¥263 million
Current liabilities	¥(37) million
Noncurrent liabilities	¥(13) million
Cost of transfer of business	¥3,755 million
Payable portion	¥(190) million
Cash and cash equivalents	—
Payments for transfer of business	¥(3,564) million

**[Leases]**

1. Finance leases (for the lessee)

Finance leases other than those that transfer ownership

(1) Details of the lease assets

- a. Property, plant and equipment: mainly information system equipment (tools, furniture and fixtures)
- b. Intangible assets: software

(2) Depreciation of the lease assets

Depreciation of the lease assets is as described in “4. Significant accounting policies (2) Depreciation methods for material depreciable assets” under the Basis of Presentation of Consolidated Financial Statements.

However, the Company continued to apply the accounting method similar to that of ordinary rental transactions for the finance leases that do not transfer ownership for which the inception of the lease falls prior to March 31, 2008, and details of such leases are as follows.

- 1) The acquisition cost, accumulated depreciation, accumulated impairment loss and net book value at the fiscal year-end for the lease assets on an “as if capitalized” basis are as follows.

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)			
	Acquisition cost	Accumulated depreciation	Accumulated impairment loss	Net book value
Machinery, equipment and vehicles	1,696	1,374	131	190
Other	1,180	1,049	45	85
Total	2,876	2,423	177	276

(Millions of yen)

	Year ended March 31, 2013 (As of March 31, 2013)			
	Acquisition cost	Accumulated depreciation	Accumulated impairment loss	Net book value
Machinery, equipment and vehicles	1,284	1,070	126	87
Other	509	488	4	16
Total	1,793	1,559	130	104

- 2) Outstanding obligations under finance leases at the fiscal year-end are as follows.

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Outstanding obligations under finance leases at the year-end		
Due within one year	211	89
Due after one year	136	47
Total	348	136
Balance of accumulated impairment loss on lease assets	70	32

The values of the acquisition cost of lease assets and of outstanding obligations under finance leases both include the imputed interest expense portion, since the year-end balance of finance lease obligations represented a small proportion of property, plant and equipment.



3) Lease payments, reversal of accumulated impairment loss on lease assets, depreciation expense and impairment loss

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Lease payments	374	211
Reversal of accumulated impairment loss on lease assets	66	38
Depreciation expense	308	172

4) Depreciation method for lease assets

Depreciation on lease assets is computed by the straight-line method over the lease term, which is deemed as the asset's useful life, with a residual value of zero.

2. Operating leases

Future minimum lease commitments under noncancelable operating leases

(Lessee)

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Due within one year	64	108
Due after one year	93	186
Total	157	294

(Lessor)

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Due within one year	107	102
Due after one year	574	472
Total	682	574

## [Financial Instruments]

### 1. Status of financial instruments

#### (1) Policies on financial instruments

The Group observes a fund management policy that cash reserves for future strategic investments and temporary surplus funds shall be managed in the form of time deposits with a fixed yield of interest and securities, and it shall not manage these funds to gain marginal gains in trades or for speculative purposes. As for fund procurement, the Group complies with the policy of financing with the most appropriate means, such as bank borrowings for short-term financial requirements, and bank borrowings, the issuance of corporate bonds and an increase in capital for long-term financial requirements, while taking into account market conditions and other factors.

The Group acquires and holds, in principle, shares as investment securities in the counterparties with which the Group has business or capital alliance relationships.

The Group utilizes derivative financial instruments to hedge its exposure to various risks described below and abides by a policy of not using them separately to gain marginal gains in trades or for speculative purposes.

#### (2) Description of financial instruments, related risks and risk management system

Cash and deposits is mainly managed as term deposits, and securities are mainly operated in the form of bonds. Both cash and securities are exposed to the credit risk of the relevant depository or issuer and the fluctuation risk of market prices. These risks are intended to be minimized and diversified using internal regulations at the respective Group companies by limiting such items as the target assets of fund management, the depository or the issuer, the period for management and the upper limit for management at each depository or issuer.

Notes and accounts receivable – trade, as operating receivables, are exposed to the credit risk of the respective customers. To cope with this risk, the Group conducts maturity management and balance management by counterparty in accordance with the internal regulations at the respective Group companies and has established a system for periodically measuring the creditworthiness of major counterparties to quickly determine and mitigate any concerns on the collection of claims that might be caused by deteriorated financial conditions at a counterparty.

Investment securities, which primarily consist of the shares relating to business or capital alliance relationships with the counterparties, are exposed to the risk of market price fluctuations. The Group has established a system of periodically measuring their market value.

Although notes and accounts payable – trade, as operating payables, are exposed to liquidity risk, most of them have a maturity for payment within one year. The Group therefore manages them by making each Group company prepare a cash-flow projection.

As for derivative transactions, the Group uses forward foreign exchange contracts, currency options and the like to hedge against the adverse impact of future fluctuations in foreign currency exchange rates on specific foreign currency denominated assets and liabilities including notes and accounts receivable – trade and notes and accounts payable – trade. Meanwhile, some foreign consolidated subsidiaries use commodity futures and other financial instruments targeting wheat to hedge against the risk of future fluctuations in the market for wheat and other risks. These derivative transactions often entail a general market risk due to the fluctuation of rates.

To reduce the exposure to market risk, derivative transactions beyond the targeted, real demand are forbidden by the internal regulations of each Group company, and the regulations set forth a certain percentage of allowable derivative transactions against the total relevant underlying trading amounts. Currency options are limited only to buying call options (long position) in accordance with the respective internal regulations. These transactions are traded by the Finance and Accounting Division of the Company mainly based on the instructions given by the governing department of the operating company that might suffer from the exchange-rate fluctuation risk. At several consolidated subsidiaries, they are traded by the department in charge of financial affairs at each company mainly based on the instructions given by the governing department. In managing the derivative transactions, the aforementioned Finance and Accounting Division of the Company or the department in charge of financial affairs at each company receives a notice of position balances on derivative transactions every month from the correspondent bank, checks how these balances agree with performance figures and reports the monitored results to the Division Executive of the Finance and Accounting Division of the Company or the director of the department in charge of financial affairs at each company and the responsible director of the governing department. The Group believes that the risk that the counterparty to its derivative transactions could default is almost insignificant as the Group enters into derivative transactions only with financial institutions of high caliber.

#### (3) Supplemental explanation on the market value of financial instruments, etc.

The market value of financial instruments includes the value reasonably calculated for those without market value, in addition to the value based on the market price. As several variable factors are incorporated in calculating the market value, the resulting amount may vary depending on the different preconditions employed. The contract amounts, etc.,

regarding derivative transactions in “2. Market value of financial instruments, etc.” are not necessarily indicative of the market risk with regard to derivative transactions.

## 2. Market value of financial instruments, etc.

Carrying values in the consolidated balance sheets, market values and the unrealized gains (losses) are presented as follows. Assets and liabilities, for which it is deemed difficult to measure the market value, are not included in the following table. (Refer to Note 2.)

Year ended March 31, 2012 (As of March 31, 2012)

(Millions of yen)

	Carrying value	Market value	Unrealized gains (losses)
(1) Cash and deposits	59,020	59,020	—
(2) Notes and accounts receivable – trade	65,015	65,015	—
(3) Short-term investment securities and investment securities			
1) Held-to-maturity debt securities	1,000	1,000	—
2) Other securities	74,710	74,710	—
Total assets	199,747	199,747	—
(1) Notes and accounts payable – trade	50,003	50,003	—
Total liabilities	50,003	50,003	—
Derivative transactions*			
1) Transactions for which hedge accounting has not been adopted	10	10	—
2) Transactions for which hedge accounting has been adopted	227	227	—
Total derivative transactions	237	237	—

\* Net receivables and payables, which were derived from derivative transactions, are presented in net amounts, and any item for which the total becomes a net liability is indicated in parentheses.

Year ended March 31, 2013 (As of March 31, 2013)

(Millions of yen)

	Carrying value	Market value	Unrealized gains (losses)
(1) Cash and deposits	56,722	56,722	—
(2) Notes and accounts receivable – trade	65,393	65,393	—
(3) Short-term investment securities and investment securities			
Other securities	91,504	91,504	—
Total assets	213,619	213,619	—
(1) Notes and accounts payable – trade	56,309	56,309	—
Total liabilities	56,309	56,309	—
Derivative transactions*			
1) Transactions for which hedge accounting has not been adopted	(14)	(14)	—
2) Transactions for which hedge accounting has been adopted	236	236	—
Total derivative transactions	221	221	—

\* Net receivables and payables, which were derived from derivative transactions, are presented in net amounts, and any item for which the total becomes a net liability is indicated in parentheses.

Note 1: Calculation method of the market value of financial instruments and matters relating to securities and derivative transactions

Assets

(1) Cash and deposits and (2) Notes and accounts receivable – trade

As these assets are settled within a short time, the market value thereof is almost equal to the carrying value. Accordingly, the calculation of the market value of these assets is based on the carrying value concerned.

(3) Short-term investment securities and investment securities

The calculation of the market value of stocks is based on the prices traded at the stock exchange. The calculation of the market value of bonds is based on the prices traded at the stock exchange or the prices presented by the correspondent financial institution. Refer to the Notes to [Securities] with regard to the notable matters regarding securities held by holding purpose.

Liabilities

(1) Notes and accounts payable – trade

As these liabilities are settled within a short time, the market value is almost equal to the carrying value. Accordingly, the calculation of the market value of these liabilities is based on the carrying value concerned.

Derivative transactions

Refer to the Notes to [Derivative Transactions].

Note 2: Carrying value of financial instruments for which it is deemed difficult to measure the market value

(Millions of yen)

Classification	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Unlisted stocks	18,332	25,981

The above unlisted stocks have no market prices and relevant future cash flows cannot be easily estimated and may require excessive estimation cost, and it is therefore deemed difficult to measure their market value. Accordingly, they are not included in (3) Short-term investment securities and investment securities.

Note 3: Redemption schedule for monetary receivables and securities with maturity dates after the consolidated closing date (March 31)

Year ended March 31, 2012 (As of March 31, 2012)

(Millions of yen)

	Due within one year	Due after one year but within five years
Cash and deposits	59,020	—
Notes and accounts receivable – trade	65,015	—
Short-term investment securities and investment securities		
Held-to-maturity debt securities	1,000	—
Other securities with maturity dates	15,148	—
Total	140,185	—

Year ended March 31, 2013 (As of March 31, 2013)

(Millions of yen)

	Due within one year	Due after one year but within five years
Cash and deposits	56,722	—
Notes and accounts receivable – trade	65,393	—
Short-term investment securities and investment securities		
Other securities with maturity dates	19,443	—
Total	141,559	—

**[Securities]**

1. Debt securities classified as held-to-maturity securities

Year ended March 31, 2012 (As of March 31, 2012)

(Millions of yen)

	Item	Carrying value	Market value	Unrealized gains (losses)
Securities whose market value exceeds their carrying value	(1) Government and municipal bonds	—	—	—
	(2) Corporate bonds	—	—	—
	(3) Other	—	—	—
	Subtotal	—	—	—
Securities whose market value does not exceed their carrying value	(1) Government and municipal bonds	—	—	—
	(2) Corporate bonds	—	—	—
	(3) Other	1,000	1,000	—
	Subtotal	1,000	1,000	—
Total		1,000	1,000	—

Year ended March 31, 2013 (As of March 31, 2013)

There are no applicable matters to be reported.

2. Short-term investment securities classified as other securities

Year ended March 31, 2012 (As of March 31, 2012)

(Millions of yen)

	Item	Carrying value	Acquisition cost	Unrealized gains (losses)
Securities whose carrying value exceeds their acquisition cost	(1) Equity securities	55,178	19,020	36,158
	(2) Bonds:			
	a. Government and municipal bonds	1,898	1,898	0
	b. Corporate bonds	—	—	—
	c. Other	—	—	—
	(3) Other	—	—	—
	Subtotal	57,077	20,918	36,158
Securities whose carrying value does not exceed their acquisition cost	(1) Equity securities	4,390	4,982	(591)
	(2) Bonds:			
	a. Government and municipal bonds	12,242	12,242	(0)
	b. Corporate bonds	—	—	—
	c. Other	—	—	—
	(3) Other	1,000	1,000	—
	Subtotal	17,633	18,225	(592)
Total		74,710	39,144	35,566

Note:

The above “other securities” do not include unlisted stocks with a carrying value of ¥4,813 million because they have no market value and may require excessive cost to estimate their future cash flows, and it is therefore regarded as extremely difficult to identify their current market value.

Year ended March 31, 2013 (As of March 31, 2013)

(Millions of yen)

	Item	Carrying value	Acquisition cost	Unrealized gains (losses)
Securities whose carrying value exceeds their acquisition cost	(1) Equity securities	69,422	22,207	47,214
	(2) Bonds:			
	a. Government and municipal bonds	3,999	3,999	0
	b. Corporate bonds	—	—	—
	c. Other	—	—	—
	(3) Other	—	—	—
	Subtotal	73,422	26,207	47,214
Securities whose carrying value does not exceed their acquisition cost	(1) Equity securities	2,647	3,327	(679)
	(2) Bonds:			
	a. Government and municipal bonds	15,434	15,434	(0)
	b. Corporate bonds	—	—	—
	c. Other	—	—	—
	(3) Other	—	—	—
	Subtotal	18,081	18,762	(680)
Total		91,504	44,969	46,534

Note:

The above “other securities” do not include unlisted stocks with a carrying value of ¥4,762 million because they have no market value and may require excessive cost to estimate their future cash flows, and it is therefore regarded as extremely difficult to identify their current market value.

3. Sale of short-term investment securities classified as other securities

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

(Millions of yen)

Type	Proceeds from sales	Total gain on sales	Total loss on sales
Equity securities	32	13	(0)

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

(Millions of yen)

Type	Proceeds from sales	Total gain on sales	Total loss on sales
Equity securities	200	39	(1)

4. Securities for which write-downs were recorded

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

Other securities were written down ¥91 million.

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

Other securities were written down ¥4 million.

## [Derivative Transactions]

### 1. Derivative transactions for which hedge accounting is not adopted

#### (1) Currency-related

Year ended March 31, 2012 (As of March 31, 2012)

(Millions of yen)

Classification	Type of transactions	Contract amounts	Portion due	Market value	Unrealized gains (losses)
			after one year		
Market transactions	Currency futures:				
	Buy: Canadian dollar	283	—	5	5
Non-market transactions	Forward foreign exchange contracts:				
	Sell: U.S. dollar	178	—	(8)	(8)
	Buy: U.S. dollar	178	—	4	4
	Euro	6	—	(0)	(0)
	Yen	0	—	0	0
Total		646	—	1	1

Note:

Calculation of market value is based on the closing prices of the relevant futures markets and the prices and other information presented by associated financial institutions and others.

Year ended March 31, 2013 (As of March 31, 2013)

(Millions of yen)

Classification	Type of transactions	Contract amounts	Portion due	Market value	Unrealized gains (losses)
			after one year		
Market transactions	Currency futures:				
	Buy: Canadian dollar	446	—	0	0
Non-market transactions	Forward foreign exchange contracts:				
	Sell: U.S. dollar	207	—	(23)	(23)
	Euro	11	—	(0)	(0)
	Buy: U.S. dollar	596	—	(3)	(3)
	Euro	53	—	(0)	(0)
	Yen	1	—	(0)	(0)
Total		1,316	—	(27)	(27)

Note:

Calculation of market value is based on the closing prices of the relevant futures markets and the prices and other information presented by associated financial institutions and others.



## (2) Commodity-related

Year ended March 31, 2012 (As of March 31, 2012)

(Millions of yen)

Classification	Type of transactions	Contract amounts	Portion due	Market value	Unrealized gains (losses)
			after one year		
Market transactions	Commodity futures:				
	Sell: Wheat	1,170	—	72	72
	Buy: Wheat	1,418	—	(31)	(31)
	Options:				
	Sell put: Wheat	19	—	14	5
Total		2,608	—	55	46

Note:

Calculation of market value is based on the closing prices of the relevant futures markets.

Year ended March 31, 2013 (As of March 31, 2013)

(Millions of yen)

Classification	Type of transactions	Contract amounts	Portion due	Market value	Unrealized gains (losses)
			after one year		
Market transactions	Commodity futures:				
	Sell: Wheat	1,252	—	65	65
	Buy: Wheat	1,701	—	(65)	(65)
	Options:				
	Sell put: Wheat	8	—	12	(3)
	Sell call: Wheat	0	—	0	0
	Purchase call: Wheat	1	—	0	(1)
Total		2,965	—	12	(4)

Note:

Calculation of market value is based on the closing prices of the relevant futures markets.

## (3) Interest rate-related

Year ended March 31, 2012 (As of March 31, 2012)

(Millions of yen)

Classification	Type of transactions	Contract amounts	Portion due	Market value	Unrealized gains (losses)
			after one year		
Non-market transaction	Interest rate swap transaction: Pay fixed / receive floating	3,104	—	(46)	(46)
Total		3,104	—	(46)	(46)

Note:

Calculation of market value is based on the prices and other information presented by associated financial institutions and others.

2. Derivative transactions for which hedge accounting is adopted

(1) Currency-related

Year ended March 31, 2012 (As of March 31, 2012)

(Millions of yen)

Method of hedge accounting	Type of transactions	Major hedged items	Contract amounts	Portion due after one year	Market value
Deferral hedge accounting	Forward foreign exchange contracts: Sell: U.S. dollar	Anticipated foreign currency transactions	405	—	8
	Forward foreign exchange contracts: Buy: U.S. dollar	Accounts payable	2,091	—	125
	Thai baht		933	—	69
	Euro		351	—	20
Options: Purchase call: U.S. dollar	Accounts payable	1	—	3	
Appropriation treatment	Forward foreign exchange contracts: Buy: U.S. dollar	Accounts payable	54	—	—
Total			3,839	—	227

Notes:

1. Calculation of market value is based on the prices and other information presented by associated financial institutions and others.
2. Because forward foreign exchange contracts subject to appropriation are handled as a unit with accounts payable to be hedged, the market value of those is included in the market value of the relevant accounts payable.

Year ended March 31, 2013 (As of March 31, 2013)

(Millions of yen)

Method of hedge accounting	Type of transactions	Major hedged items	Contract amounts	Portion due after one year	Market value
Deferral hedge accounting	Forward foreign exchange contracts: Sell: U.S. dollar	Anticipated foreign currency transactions	238	—	(2)
	Forward foreign exchange contracts: Buy: U.S. dollar	Accounts payable	2,908	—	123
	Thai baht		1,565	—	93
	Euro		636	—	13
	Canadian dollar		53	—	1
Options: Purchase call: U.S. dollar	Accounts payable	2	—	7	
Appropriation treatment	Forward foreign exchange contracts: Buy: U.S. dollar	Accounts payable	78	—	—
Total			5,484	—	236

Notes:

1. Calculation of market value is based on the prices and other information presented by associated financial institutions and others.
2. Because forward foreign exchange contracts subject to appropriation are handled as a unit with accounts payable to be hedged, the market value of those is included in the market value of the relevant accounts payable.

## [Retirement Benefits]

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

### 1. Outline of retirement benefit plans

The Company and its consolidated subsidiaries provide for a lump-sum retirement benefit plan and a defined-contribution pension plan. In addition, the Company and some of its consolidated subsidiaries provide for a defined-benefit corporate pension plan limited to already retired pension recipients. Moreover, employees leaving the Company may in some cases receive an additional severance payment beyond that computed on the basis of the actuarial retirement benefit calculated using the relevant accounting standard.

The Company and certain of its consolidated subsidiaries transferred to a lump-sum retirement benefit plan, a defined-contribution pension plan and a defined-benefit corporate pension plan limited to already retired pension recipients from a tax-qualified pension plan and a lump-sum retirement benefit plan in October 2011.

Regarding the accounting treatment of these transfers as well as other consolidated subsidiary retirement benefit plan transfers, the Guidance on Accounting for Transfers between Retirement Benefit Plans (ASBJ Guidance No. 1, released on January 31, 2002) has been applied and a loss on revisions to retirement benefit plans of ¥1,290 million recorded for the fiscal year under review.

### 2. Retirement benefit obligation

	As of March 31, 2012
	(Millions of yen)
(A) Projected retirement benefit obligation	(31,936)
(B) Market value of plan assets	13,711
(C) Unfunded retirement benefit obligation [(A) + (B)]	(18,224)
(D) Unrecognized actuarial loss	6,360
(E) Unrecognized prior service cost	(2,552)
(F) Net amount recorded on the consolidated balance sheets [(C) + (D) + (E)]	(14,417)
(G) Prepaid pension cost	4,002
(H) Provision for retirement benefits [(F) – (G)]	(18,420)

Notes:

1. Certain subsidiaries adopt a simplified method for calculating the retirement benefit obligation.
2. Plan assets pertain to a defined-benefit corporate pension plan limited to already retired pension recipients.
3. The effect of the Company and its consolidated subsidiaries shifting to a lump-sum retirement benefit plan, a defined-contribution pension plan and a defined-benefit corporate pension plan limited to already retired pension recipients from a tax-qualified pension plan and a lump-sum retirement benefit plan is presented as follows.

	(Millions of yen)
Decrease of projected retirement benefit obligation	14,105
Unrecognized actuarial loss	(4,500)
Unrecognized prior service cost	460
Decrease of market value of plan assets	(20,546)
Decrease of prepaid pension cost	1,778
Increase of provision for retirement benefits	(8,702)

### 3. Retirement benefit expenses

(April 1, 2011 to March 31, 2012)

	(Millions of yen)
(A) Service cost	1,471
(B) Interest cost	768
(C) Expected return on plan assets	(340)
(D) Amortization of actuarial loss	660
(E) Amortization of prior service cost	(221)
(F) Net retirement benefit expenses [(A) + (B) + (C) + (D) + (E)]	2,337
(G) Loss on the transfer to a defined-contribution pension plan	1,290
(H) Other	375
Total	4,003

Notes:

1. The retirement benefit expenses incurred by the consolidated subsidiaries that adopt simplified method are recorded under “(A) Service cost.”
2. “(H) Other” is the amount of contribution payment to a defined contribution pension.

### 4. Assumptions used in retirement benefit obligation calculations

(A) Method adopted for periodic distribution of projected retirement benefits	Equal amounts per period
(B) Discount rate	Principally 1.7%
(C) Expected rate of return on plan assets	Principally 1.2%
(D) Amortization period of actuarial difference <sup>*1</sup>	Principally 15 years
(E) Amortization period of prior service cost <sup>*2</sup>	Principally 15 years

Notes:

1. Actuarial differences are amortized on a straight-line basis from the following fiscal year based on the average remaining service period of employees expected to receive pension benefits as of the consolidated fiscal year-end.
2. Prior service cost is amortized on a straight-line basis over a period equaling the average remaining service period of employees expected to receive pension benefits as of the consolidated fiscal year-end.

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

#### 1. Outline of retirement benefit plans

The Company and its consolidated subsidiaries provide for a lump-sum retirement benefit plan and a defined-contribution pension plan. In addition, the Company and some of its consolidated subsidiaries provide for a defined-benefit corporate pension plan limited to already retired pension recipients. Moreover, employees leaving the Company may in some cases receive an additional severance payment beyond that computed on the basis of the actuarial retirement benefit calculated using the relevant accounting standard.

#### 2. Retirement benefit obligation

As of March 31, 2013

	(Millions of yen)
(A) Projected retirement benefit obligation	(30,581)
(B) Market value of plan assets	12,056
(C) Unfunded retirement benefit obligation [(A) + (B)]	(18,524)
(D) Unrecognized actuarial loss	5,479
(E) Unrecognized prior service cost	(2,307)
(F) Net amount recorded on the consolidated balance sheets [(C) + (D) + (E)]	(15,353)
(G) Prepaid pension cost	3,572
(H) Provision for retirement benefits [(F) – (G)]	(18,925)

Notes:

1. Certain subsidiaries adopt a simplified method for calculating the retirement benefit obligation.
2. Plan assets pertain to a defined-benefit corporate pension plan limited to already retired pension recipients.

### 3. Retirement benefit expenses

(April 1, 2012 to March 31, 2013)

	(Millions of yen)
(A) Service cost	1,151
(B) Interest cost	510
(C) Expected return on plan assets	(137)
(D) Amortization of actuarial loss	667
(E) Amortization of prior service cost	(245)
(F) Net retirement benefit expenses [(A) + (B) + (C) + (D) + (E)]	1,947
(G) Other	716
<b>Total</b>	<b>2,664</b>

Notes:

1. The retirement benefit expenses incurred by the consolidated subsidiaries that adopt simplified method are recorded under “(A) Service cost.”
2. “(G) Other” is the amount of contribution payment to a defined contribution pension.

### 4. Assumptions used in retirement benefit obligation calculations

(A) Method adopted for periodic distribution of projected retirement benefits	Equal amounts per period
(B) Discount rate	Principally 1.7%
(C) Expected rate of return on plan assets	Principally 1.0%
(D) Amortization period of actuarial difference <sup>*1</sup>	Principally 15 years
(E) Amortization period of prior service cost <sup>*2</sup>	Principally 15 years

Notes:

1. Actuarial differences are amortized on a straight-line basis from the following fiscal year based on the average remaining service period of employees expected to receive pension benefits as of the consolidated fiscal year-end.
2. Prior service cost is amortized on a straight-line basis over a period equaling the average remaining service period of employees expected to receive pension benefits as of the consolidated fiscal year-end.



(2) Changes in the size of stock options

The following describes changes in the size of stock options that existed during the fiscal year ended March 31, 2012. The number of stock options is translated into the number of shares.

1. Number of stock options

	2004 Plan (Note)	2005 Plan (Note)	2007 Plan	2008 Plan	2009 Plan	2010 Plan	2011 Plan
Non-vested (shares):							
Outstanding at the end of the previous year	—	—	—	—	256,000	263,000	—
Granted during the year	—	—	—	—	—	—	351,000
Forfeited during the year	—	—	—	—	—	—	—
Vested during the year	—	—	—	—	256,000	—	—
Outstanding at the end of the year	—	—	—	—	—	263,000	351,000
Vested (shares):							
Outstanding at the end of the previous year	34,100	128,700	225,000	253,000	—	—	—
Vested during the year	—	—	—	—	256,000	—	—
Exercised during the year	—	—	—	5,000	4,000	—	—
Forfeited during the year	34,100	53,900	71,000	—	—	—	—
Outstanding at the end of the year	—	74,800	154,000	248,000	252,000	—	—

Note:

The Company undertook a 1.1-for-1 common stock split on November 18, 2005. These figures concerning the number of shares in the above table reflect this stock split.

2. Per share prices

(Yen)

	2004 Plan	2005 Plan	2007 Plan	2008 Plan	2009 Plan	2010 Plan	2011 Plan
Exercise price	999	1,085	1,197	1,397	1,131	1,098	1,025
Average stock price upon exercise	—	—	—	1,001	964	—	—
Fair value per share at grant date	—	—	102	201	232	216	169

#### 4. Method for estimating per share fair value of stock options

The per share fair value of the 2011 Plan granted during the fiscal year ended March 31, 2013 is estimated as follows.

- 1) Technique of estimation used: Black-Scholes method
- 2) Basic factors taken into account for the estimation

	2011 Plan
Expected volatility of the share price (Note 1)	29.6%
Expected remaining life of the option (Note 2)	4 years and 6 months
Expected dividend (Note 3)	¥20 per share
Risk-free interest rate (Note 4)	0.33%

Notes:

1. The volatility of the share price for the expected life of the option is estimated by drawing upon the actual share prices in the period of 4 years and 6 months from February 2007 to August 2011.
2. Because it is difficult to make a reasonable estimation based on the past result of options exercised, the expected life of the options is estimated based on the assumption that the options are exercised at the midway point of the exercise period.
3. Estimation of the expected dividend is based on the dividend payment for the fiscal year ended March 31, 2011.
4. Risk-free interest rate is the yield on government bonds for the period that corresponds to the expected remaining life of the options.

#### 5. Method for estimating the number of stock options vested

Because it is difficult to reasonably estimate the number of options that will expire in the future, the number of stock options vested only reflects the number of options that have actually expired.



Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

1. The account and the amount of expenses concerning stock options recorded for the year  
Selling, general and administrative expenses ¥58 million

2. The amount recorded as profit owing to the non-exercise of rights resulting in forfeiture  
¥9 million

3. Description and changes in the size of stock options

(1) Description of stock options

	2005 Plan	2007 Plan	2008 Plan	2009 Plan
Category and number of grantees	9 directors and 10 executive officers (Note 1) of the Company and 26 directors of consolidated subsidiaries	12 directors and 11 executive officers (Note 1) of the Company and 23 directors of consolidated subsidiaries	12 directors and 12 executive officers (Note 1) of the Company and 24 directors of consolidated subsidiaries	12 directors and 12 executive officers (Note 1) of the Company and 23 directors of consolidated subsidiaries
Number of shares granted by stock type	258,500 shares of common stock (Note 2)	250,000 shares of common stock	266,000 shares of common stock	256,000 shares of common stock
Grant date	August 17, 2005	August 13, 2007	August 19, 2008	August 18, 2009
Conditions for vesting	Not stated	Not stated	Not stated	Not stated
Service period	Not specified	Not specified	Not specified	Not specified
Exercisable period	July 21, 2007 – July 20, 2012	July 27, 2009 – July 26, 2014	August 20, 2010 – July 30, 2015	August 19, 2011 – August 1, 2016

Notes:

1. These executive officers include those who concurrently serve as directors of consolidated subsidiaries.
2. The Company undertook a 1.1-for-1 common stock split on November 18, 2005. These figures concerning the number of shares in the above table reflect this stock split.

	2010 Plan	2011 Plan	2012 Plan
Category and number of grantees	12 directors and 12 executive officers (Note 1) of the Company and 24 directors of consolidated subsidiaries	13 directors and 10 executive officers (Note 1) of the Company and 42 directors of consolidated subsidiaries	15 directors and 9 executive officers (Note 1) of the Company and 35 directors of consolidated subsidiaries
Number of shares granted by stock type	263,000 shares of common stock	351,000 shares of common stock	321,000 shares of common stock
Grant date	August 18, 2010	August 18, 2011	August 16, 2012
Conditions for vesting	Not stated	Not stated	Not stated
Service period	Not specified	Not specified	Not specified
Exercisable period	August 19, 2012 – August 1, 2017	August 19, 2013 – August 1, 2018	August 17, 2014 – August 1, 2019

Note:

1. These executive officers include those who concurrently serve as directors of consolidated subsidiaries.

(2) Changes in the size of stock options

The following describes changes in the size of stock options that existed during the fiscal year ended March 31, 2013. The number of stock options is translated into the number of shares.

1. Number of stock options

	2005 Plan (Note)	2007 Plan	2008 Plan	2009 Plan	2010 Plan	2011 Plan	2012 Plan
Non-vested (shares):							
Outstanding at the end of the previous year	—	—	—	—	263,000	351,000	—
Granted during the year	—	—	—	—	—	—	321,000
Forfeited during the year	—	—	—	—	—	—	—
Vested during the year	—	—	—	—	263,000	—	—
Outstanding at the end of the year	—	—	—	—	—	351,000	321,000
Vested (shares):							
Outstanding at the end of the previous year	74,800	154,000	248,000	252,000	—	—	—
Vested during the year	—	—	—	—	263,000	—	—
Exercised during the year	—	—	—	3,000	23,000	—	—
Forfeited during the year	74,800	5,000	44,000	—	—	—	—
Outstanding at the end of the year	—	149,000	204,000	249,000	240,000	—	—

Note:

The Company undertook a 1.1-for-1 common stock split on November 18, 2005. These figures concerning the number of shares in the above table reflect this stock split.

2. Per share prices

(Yen)

	2005 Plan	2007 Plan	2008 Plan	2009 Plan	2010 Plan	2011 Plan	2012 Plan
Exercise price	1,085	1,197	1,397	1,131	1,098	1,025	958
Average stock price upon exercise	—	—	—	898	1,126	—	—
Fair value per share at grant date	—	102	201	232	216	169	184

#### 4. Method for estimating per share fair value of stock options

The per share fair value of the 2012 Plan granted during the fiscal year ended March 31, 2013 is estimated as follows.

- 1) Technique of estimation used: Black-Scholes method
- 2) Basic factors taken into account for the estimation

	2012 Plan
Expected volatility of the share price (Note 1)	29.1%
Expected remaining life of the option (Note 2)	4 years and 6 months
Expected dividend (Note 3)	¥20 per share
Risk-free interest rate (Note 4)	0.17%

Notes:

1. The volatility of the share price for the expected life of the option is estimated by drawing upon the actual share prices in the period of 4 years and 6 months from February 2008 to August 2012.
2. Because it is difficult to make a reasonable estimation based on the past result of options exercised, the expected life of the options is estimated based on the assumption that the options are exercised at the midway point of the exercise period.
3. Estimation of the expected dividend is based on the dividend payment for the fiscal year ended March 31, 2012.
4. Risk-free interest rate is the yield on government bonds for the period that corresponds to the expected remaining life of the options.

#### 5. Method for estimating the number of stock options vested

Because it is difficult to reasonably estimate the number of options that will expire in the future, the number of stock options vested only reflects the number of options that have actually expired.

## [Tax Effect Accounting]

1. The principal components of deferred tax assets and deferred tax liabilities are as follows.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
(Millions of yen)		
Deferred tax assets:		
Provision for retirement benefits	5,110	5,429
Provision for bonuses	1,748	1,679
Impairment loss on noncurrent assets	1,053	1,486
Accrued sales incentives	1,089	1,340
Investment securities, etc.	1,066	1,020
Unrealized gains (losses) on noncurrent assets	1,020	993
Net operating loss carry forwards	752	970
Provision for repairs	527	566
Inventories	496	545
Accrued enterprise tax	432	421
Depreciation	318	287
Unrealized gains (losses) on inventories	266	240
Other	1,685	1,591
Gross deferred tax assets	15,569	16,572
Amount offset by deferred tax liabilities	(4,584)	(5,734)
Net deferred tax assets	10,985	10,838
Valuation allowance	(2,455)	(2,116)
Deferred tax assets, net	8,529	8,721
Deferred tax liabilities:		
Valuation difference on available-for-sale securities	(12,629)	(16,516)
Reserve for advanced depreciation of noncurrent assets	(2,336)	(2,248)
Securities returned from employee retirement benefits trust	(1,118)	(1,118)
Other	(317)	(472)
Gross deferred tax liabilities	(16,402)	(20,356)
Amount offset by deferred tax assets	4,584	5,734
Deferred tax liabilities, net	(11,818)	(14,622)

### (Change in Presentation)

“Net operating loss carry forwards,” which was included in “Other” under deferred tax assets in the previous fiscal year, is independently listed from the fiscal year under review due to the growing monetary importance of this item. The notes of the previous fiscal year have been restated to reflect this change in presentation.

As a result, the amount of ¥2,437 million for “Other” under deferred tax assets for the previous fiscal year has been restated as “Net operating loss carry forwards” of ¥752 million, and “Other” of ¥1,685 million.

2. The reconciliation between the statutory effective tax rate and the actual effective tax rate when there is a major difference between the statutory effective tax rate and the actual effective tax rate after the application of tax effect accounting is as follows.

Year ended March 31, 2012 (As of March 31, 2012)

The reconciliation between the statutory effective tax rate and the actual effective tax rate after the application of tax effect accounting is not shown, because the difference between the statutory and actual effective tax rates was less than five hundredths of the statutory rate.

Year ended March 31, 2013 (As of March 31, 2013)

Statutory effective tax rate	37.9%
(Adjustments)	
Non-taxable permanent differences such as dividends income	(1.8)%
Non-deductible permanent differences such as entertainment expenses	2.1%
Income tax deductions	(1.0)%
Valuation allowance	(0.3)%
Equity in earnings of affiliates	(1.0)%
Other	(0.1)%
<hr/>	
Actual effective tax rate after adoption of tax effect accounting	35.8%

## [M&A Activity]

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

(Business acquisition)

1. Names and business activities of the companies acquired, rationale for acquisition, date of acquisition, legal form of acquired business, names of the companies after acquisition, percentage of voting rights acquired and rationale behind determining the companies to be acquired

(1) Names and business activities of the companies to be acquired

- |                                |   |
|--------------------------------|---|
| 1) Miller Milling Company, LLC | Manufacture and sale of wheat flour and semolina        |
| 2) Miller Milling Company, LP  | Management of the assets of Miller Milling Company, LLC |
| 3) Miller Trading Company, LLC | Trading of the raw grain of Miller Milling Company, LLC |

(2) Rationale for M&A activity

The Company has long had the expansion of its overseas business as a top priority in order to sustain the continued growth of the Group. Through the acquisition, the Company decided to launch the Group into the U. S. market, the largest flour milling market among the developed nations.

Miller Milling Company, LLC, which is the 9th largest miller in the U.S.\*, owns two durum/hard wheat milling facilities strategically located in areas close to large flour/semolina consumption regions in the Eastern and Western United States. The acquisition of Miller Milling Company, LLC will enable the Company to take advantage of the highly experienced and technical capabilities of Miller Milling that operates its core business centered on durum semolina, bakery flour and tortilla flour products. The Company plans to further expand its presence in the U.S. by expanding Miller Milling Company's existing operations as a part of the Group organization into new markets. Toward that goal, the Company will utilize the Group's outstanding product development, techniques and capabilities to supply wheat flour that is consistent in quality.

The acquisition of Miller Milling is not the Group's first foray into the North American market; the Group had already entered the North American market in the form of its subsidiary, Rogers Foods Ltd., a wheat-flour and prepared mix manufacturer in British Columbia, Canada. The Company is confident that its acquisition of Miller Milling Company will realize synergies both with Rogers Foods and other Group companies that will serve to greatly accelerate the expansion of its presence in the U.S. market.

In addition to the expansion of its business presence in North America, the Company is excited about the opportunity for the Group to gain valuable wheat-related know-how from its new operations in the U.S. market, which is the largest supplier of wheat to Japan, and substantial experience in the U.S. wheat and wheat-flour business under free trade. Through this experience, the Group will obtain significant benefits and capabilities for further expanding its flour milling operations in the global market.

\*Source: Grain & Milling Annual 2011 published by Sosland Publishing Co.

(3) Date of acquisition

March 20, 2012

(4) Legal form of acquisition

Equity interests acquired through the payment of cash

(5) Names of the companies after acquisition

- 1) Miller Milling Company, LLC
- 2) Miller Milling Company, LP
- 3) Miller Trading Company, LLC

(6) Percentage of voting rights acquired

100%

(7) Rationale behind determining the companies to be acquired

The Nisshin Seifun Group acquired a 100% equity interest in each company through the payment of cash.

2. The period for which acquired company results are included in consolidated financial statements

The balance sheets as of December 31, 2011 have been consolidated after undertaking adjustments for material transactions that occurred up to the share acquisition date in March 2012.

3. Acquisition costs and their details of the companies to be acquired

Compensation for the acquisition	¥10,164 million
Direct costs for acquisition	¥558 million
Acquisition costs	¥10,722 million

4. Amount of goodwill that arose, reasons for incidence and amortization method and period

(1) Amount of goodwill that arose

¥8,947 million

(2) Reasons for incidence

The goodwill is attributable to the rational estimation of excess earnings power anticipated by future business development.

(3) Amortization method and period

Amortized using the straight-line method over a period of 10 years

5. Amounts of assets received and liabilities undertaken on the date of acquisition and their breakdown

Current assets	¥4,404 million
Noncurrent assets	¥2,482 million
Total assets	¥6,886 million
Current liabilities	¥3,528 million
Noncurrent liabilities	¥1,582 million
Total liabilities	¥5,111 million

Note:

The amount of goodwill identified in 4. (1) above is not included in asset and liability amounts.

6. Allocation of acquisition costs

The allocation of acquisition costs had not been completed as of the end of the fiscal year under review. As a result, accounting treatment has been undertaken on a provisional basis in accordance with readily available information at that time.

7. The impact of estimated amounts on the consolidated statements of income for the fiscal year under review on the assumption that the acquisition was completed on the commencement date of the consolidated fiscal year, and calculation methods

Net sales	¥17,789 million
Net income	¥148 million

(Calculation methods for estimated amounts)

The impact of estimated amounts is the difference between net sales and net income calculated on the assumption that the acquisition was completed on the commencement date of the consolidated fiscal year and net sales and net income recorded on the Company's consolidated statements of income. This note has not been certified by way of audit.

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

(Business combination through acquisition)

1. Name and business activities of the other company, name of the company after acquisition, rationale for acquisition, date of acquisition and legal form of acquired business

- (1) Name and business activities of the other company

Goodman Fielder New Zealand Ltd.                      Flour Milling Segment (Manufacture and sale of wheat flour)

- (2) Name of the company after acquisition

Champion Flour Milling Ltd.

- (3) Rationale for business combination

The flour milling business division of Goodman Fielder (hereinafter referred to as “Champion Flour Milling Ltd.”) is the largest flour milling manufacturer in New Zealand, accounting for 55% of the domestic market share. The Company has a plant on the North and South Islands respectively, procures wheat from New Zealand and Australia, and supplies a wide range of wheat flour, mix, bakery-related commercial ingredients and other ingredients all over New Zealand.

We aim at further expansion of the business of Champion Flour Milling Ltd. based on the business foundation of the company by applying secondary processing technologies, including bread-making technologies, and the know-how to create new demand which were developed in Japan.

The acquisition aims at expansion of new overseas business and capturing opportunities for new growth as part of the medium-term management plan of the Nisshin Seifun Group. We will deploy business in Oceania which, after North America, is the major production region of wheat for Japan, engage in the purchase of raw materials in the region, strengthen collection of wheat-related information and build relationships with wheat producers and grain distributors. Through this process, the Group will obtain significant benefits and capabilities for further expansion of its flour milling operations in the global market.

- (4) Date of acquisition

February 22, 2013

- (5) Legal form of acquisition

Transfer of business through the payment of cash

2. The period for which acquired business results are included in consolidated financial statements

The balance sheets as of February 22, 2013, the date of acquisition, have been consolidated.

3. Acquisition costs and their details of the business to be acquired

Compensation for the acquisition	¥3,491 million
Direct costs for acquisition	¥263 million
<hr/>	<hr/>
Acquisition costs	¥3,755 million

4. Amount of goodwill that arose, reasons for incidence and amortization method and period

- (1) Amount of goodwill that arose

¥263 million

- (2) Reasons for incidence

As acquisition costs exceeded the net amount allocated to the acquired assets and assumed liabilities, the excessive amount has been recorded as goodwill. In this regard, the allocation of acquisition costs had not been completed as of the end of the fiscal year under review. As a result, accounting treatment has been undertaken on a provisional basis in accordance with readily available information at that time.

- (3) Amortization method and period

Amortized using the straight-line method over a period of five years



5. Amounts of assets received and liabilities undertaken on the date of business combination and their breakdown

Current assets	¥1,076 million
Noncurrent assets	¥2,466 million
Total assets	¥3,542 million
Current liabilities	¥37 million
Noncurrent liabilities	¥13 million
Total liabilities	¥51 million

Note:

The amount of goodwill identified in 4. (1) above is not included in asset and liability amounts.

6. Allocation of acquisition costs

The allocation of acquisition costs had not been completed as of the end of the fiscal year under review. As a result, accounting treatment has been undertaken on a provisional basis in accordance with readily available information at that time.

7. The impact of estimated amounts on the consolidated statements of income for the fiscal year under review on the assumption that the business combination was completed on the commencement date of the consolidated fiscal year, and calculation methods

The difference between net sales calculated on the assumption that the business combination was completed on the commencement date of the consolidated fiscal year and net sales recorded on the Company's consolidated statements of income is about ¥10,000 million. For income, as the estimated amounts are difficult to calculate as it is a transfer of a business division, it has not been described. The note has not been certified by way of audit.

(Completion of allocation of acquisition costs)

While accounting treatment of the acquisition of equity interests in Miller Milling Company, LLC and two other companies was undertaken based on the provisions stipulated under Paragraph 69 of the Guidance on Accounting Standards for Business Combinations and Accounting Standards for Business Divestitures (ASBJ Guidance No. 10) in the previous fiscal year, allocation of acquisition costs was completed in the fiscal year under review.

1. Acquisition costs and their details of the company to be acquired

Compensation for the acquisition	¥10,742 million
Direct costs for acquisition	¥664 million
Acquisition costs	¥11,407 million

2. Amount of goodwill that arose, reasons for incidence and amortization method and period

(1) Amount of goodwill that arose

¥4,238 million

(2) Reasons for incidence

The incidence of goodwill is attributable to the rational estimation of excess earnings power anticipated by future business development.

(3) Amortization method and period

Amortized using the straight-line method over a period of 10 years

3. Allocation of acquisition costs

(1) Amounts of assets received and liabilities undertaken on the date of business combination and their breakdown

Current assets	¥3,400 million
Noncurrent assets	¥7,787 million
Total assets	¥11,187 million
Current liabilities	¥2,436 million
Noncurrent liabilities	¥1,582 million
Total liabilities	¥4,018 million

Note:

The amount of goodwill identified in 2. (1) above is not included in asset and liability amounts.

(2) Amount, type and depreciation period, which was allocated to intangible assets

Assets related to customers	¥4,448 million
Amortization period	Amortized using the straight-line method over a period of 10 years

## [Segment Information, etc.]

### [Segment information]

#### 1. Outline of reportable segment

The Nisshin Seifun Group's reportable segments and the other businesses are components of the Group, for which discrete financial information is available and the operating results are regularly reviewed by the Company's Board of Directors to make decisions about resources to be allocated to and assess the performance of the segments.

The Company, as the holding company of the Group, plans and determines group strategies for, allocates resources to and assesses the performance of each of its businesses, which are classified by type of products and services in Flour Milling, Processed Food and Others.

The Group designates the Flour Milling and Processed Food segments as its reportable segments. Major products of the reportable segments are as follows.

Flour Milling: Wheat flour, bran

Processed Food: Prepared mix, wheat flour for household-use, pasta, pasta sauce, frozen food, chilled food, cake and bread ingredients, biochemical products, life science business, healthcare foods

#### 2. Calculation methods of net sales, profit (loss), assets and other items for each reportable segment

The accounting methods used for reportable segments are largely the same as those discussed under "Basis of Presentation of Consolidated Financial Statements." Segment income figures are the same as operating income figures. Intersegment sales and transfers are based on market prices.

#### 3. Information about net sales, profit (loss), assets and other items for each reportable segment

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

(Millions of yen)

	Reportable segment			Others (Note 1)	Total	Adjustment (Note 2)	Carried on consolidated financial statements (Note 3)
	Flour Milling	Processed Food	Total				
Net sales							
Sales to external customers	172,024	227,586	399,611	42,351	441,963	—	441,963
Intersegment sales and transfers	19,380	455	19,835	4,286	24,121	(24,121)	—
Total	191,405	228,041	419,447	46,637	466,084	(24,121)	441,963
Segment income	8,000	11,865	19,865	3,305	23,171	(57)	23,113
Segment assets	141,190	140,323	281,513	64,410	345,923	86,032	431,956
Other items							
Depreciation	6,488	5,673	12,162	1,794	13,956	(319)	13,636
Investment for affiliates accounted for by the equity method	1,702	204	1,906	13,895	15,802	—	15,802
Increase in property, plant and equipment and intangible assets	5,704	7,825	13,530	1,431	14,961	(352)	14,608

#### Notes:

- Business segment of "Others" is excluded from reportable segment, which includes pet food, engineering, mesh cloths, handling and storage businesses.
- Segment income adjustment refers to intersegment transaction eliminations.  
The adjustment in segment assets includes the Group's assets (¥96,764 million): mainly, the Company's surplus operating cash (cash and deposits and short-term investment securities) and investment securities.
- Segment income has been adjusted for the operating income appearing in the consolidated financial statements.

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

(Millions of yen)

	Reportable segment			Others (Note 1)	Total	Adjustment (Note 2)	Carried on consolidated financial statements (Note 3)
	Flour Milling	Processed Food	Total				
Net sales							
Sales to external customers	179,127	232,867	411,995	43,570	455,566	—	455,566
Intersegment sales and transfers	18,241	469	18,711	4,394	23,105	(23,105)	—
Total	197,369	233,336	430,706	47,965	478,672	(23,105)	455,566
Segment income	8,504	10,411	18,915	2,915	21,831	(91)	21,740
Segment assets	159,052	145,839	304,892	62,270	367,162	94,688	461,851
Other items							
Depreciation	6,337	6,044	12,381	1,641	14,023	(274)	13,749
Investment for affiliates accounted for by the equity method	1,893	7,579	9,472	14,162	23,635	—	23,635
Increase in property, plant and equipment and intangible assets	9,637	6,398	16,036	1,652	17,689	(485)	17,203

Notes:

1. Business segment of "Others" is excluded from reportable segment, which includes pet food, engineering, mesh cloths, handling and storage businesses.
2. Segment income adjustment refers to intersegment transaction eliminations.  
The adjustment in segment assets includes the Group's assets (¥105,067 million): mainly, the Company's surplus operating cash (cash and deposits and short-term investment securities) and investment securities.
3. Segment income has been adjusted for the operating income appearing in the consolidated financial statements.

[Related information]

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

1. Information by geographic segment

(1) Net sales

Sales to external customers in Japan comprise over 90% of net sales reported on the consolidated statements of income, so this information has been omitted.

(2) Property, plant and equipment

Property, plant and equipment located in Japan comprise over 90% of property, plant and equipment reported on the consolidated balance sheets, so this information has been omitted.

2. Information by major customer

(Millions of yen)

Name of customer	Net sales	Related segment name
Mitsubishi Corporation	60,372	Flour milling, Processed food, Others

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

1. Information by geographic segment

(1) Net sales

Sales to external customers in Japan comprise over 90% of net sales reported on the consolidated statements of income, so this information has been omitted.

(2) Property, plant and equipment

(Millions of yen)

Japan	Other regions	Total
108,177	12,798	120,975

2. Information by major customer

(Millions of yen)

Name of customer	Net sales	Related segment name
Mitsubishi Corporation	58,627	Flour milling, Processed food, Others

[Noncurrent asset impairment losses by reportable segment]

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

There are no applicable matters to be reported.

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

(Millions of yen)

	Flour Milling
Impairment loss	1,764

[Amortization of goodwill and unamortized balance by reportable segment]

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

(Millions of yen)

	Flour Milling	Others	Total
Amortization for the year under review	—	24	24
Balance at the end of the year under review	8,947	97	9,044

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

(Millions of yen)

	Flour Milling	Others	Total
Amortization for the year under review	306	24	330
Balance at the end of the year under review	4,301	72	4,373

[Business transactions with related parties]

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

Business transactions with related parties and notes concerning the parent company and significant affiliates:

There are no applicable matters to be reported.

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

1. Business transactions with related parties

(1) Business transactions between the Company and related parties

Non-consolidated subsidiaries and affiliates of the Company]

Category	Company name, etc.	Location	Paid-in capital or investment (millions of yen)	Businesses	Percentage of voting rights, etc. held (Company stake) (%)	Relationship with related parties	Nature of transactions	Transaction value (millions of yen)	Item	Year-end balance (millions of yen)
Affiliate	Tokatsu Foods Co., Ltd.	Kohoku-ku, Yokohama, Kanagawa	100	Production and sales of such cooked foods as <i>bento</i> lunch boxes and prepared foods	(direct ownership) 49.0	Concurrent/Temporarily transferred officers	Pledge of collateral (Note 1)	10,000	—	—

Note:

- In order to secure Tokatsu Foods Co., Ltd.'s loans payable to financial institutions, the Company pledges the said affiliate's stocks it holds as collateral. The transaction value represents the year-end balance of the collateral pledged against the loans.

2. Notes concerning the parent company and significant affiliates

There are no applicable matters to be reported.

[Per Share Information]

(Yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Net assets per share	1,172.72	1,243.82
Net income per share	53.63	55.09
Fully diluted net income per share	—	—

Notes:

- The basis of calculation for net assets per share

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Total net assets, as stated on the consolidated balance sheets (millions of yen)	298,798	317,436
Net assets associated with common stock (millions of yen)	291,390	309,053
Major components of the difference (millions of yen):		
Subscription rights to shares	188	232
Minority interests	7,220	8,150
Number of shares of common stock issued and outstanding (shares)	251,535,448	251,535,448
Number of treasury shares of common stock (shares)	3,062,310	3,064,504
Number of shares of common stock used in the calculation of net assets per share (shares)	248,473,138	248,470,944

- Fully diluted net income per share data have not been disclosed because there were no potential shares of common stock that had a dilutive effect.

3. The basis of calculation for net income per share and fully diluted net income per share

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Net income, as stated on the consolidated statements of income (millions of yen)	13,326	13,688
Amount not attributable to owners of common stock (millions of yen)	—	—
Net income associated with common stock (millions of yen)	13,326	13,688
Average number of shares of common stock during the year (shares)	248,482,146	248,469,704
Adjustment to net income (millions of yen)	—	—
Main components of increase in number of shares of common stock used in calculation of fully diluted net income per share (shares): Subscription rights to shares	—	—
Details of shares not included in calculation of fully diluted net income per share due to non-dilutive effect	<ul style="list-style-type: none"> <li>• Subscription rights to shares</li> <li>  Date of resolution at the General Meeting of Shareholders: June 25, 2004 (31 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 28, 2005 (117 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 27, 2007 (79 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 26, 2008 (80 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 25, 2009 (84 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 25, 2010 (86 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 28, 2011 (93 subscription rights to shares)</li> </ul>	<ul style="list-style-type: none"> <li>• Subscription rights to shares</li> <li>  Date of resolution at the General Meeting of Shareholders: June 28, 2005 (68 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 27, 2007 (47 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 26, 2008 (80 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 25, 2009 (80 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 25, 2010 (86 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 28, 2011 (93 subscription rights to shares)</li> <li>  Date of resolution at the General Meeting of Shareholders: June 27, 2012 (104 subscription rights to shares)</li> <li>• Preferred stocks issued by an affiliate accounted for by the equity method</li> <li>  Tokatsu Foods Co., Ltd. Class B preferred stocks: (Number of shares issued and outstanding: 54,275)</li> </ul>

**[Notable Subsequent Events]**

There are no applicable matters to be reported.



## (5) Supplementary Consolidated Data

### [Debentures]

There are no applicable matters to be reported.

### [Borrowings]

Category	Balance at the beginning of the year [April 1, 2012] (millions of yen)	Balance at the end of the year [March 31, 2013] (millions of yen)	Average interest rate (%)	Repayment dates
Short-term loans payable	5,001	4,768	0.8047	—
Current portion of long-term loans payable	812	491	1.7191	—
Current portion of lease obligation	462	433	—	—
Long-term loans payable (excluding current portion)	2,117	3,207	1.6058	2014 – 2027
Lease obligation (excluding current portion)	675	424	—	2014 – 2019
Other interest-bearing liabilities	—	—	—	—
Total	9,068	9,326	—	—

Notes:

1. Components of long-term loans payable (excluding current portion) and lease obligation (excluding current portion) with repayments scheduled within five years after March 31, 2013 are detailed in the table below.

(Millions of yen)

	Within 1–2 years	Within 2–3 years	Within 3–4 years	Within 4–5 years
Long-term loans payable	688	607	515	503
Lease obligation	210	122	53	35

2. Average interest rates are computed as the weighted average interest rate on debt outstanding at the fiscal year-end. Average interest rates on lease obligations are not provided because the lease obligations stated on the consolidated balance sheet represent the amounts that do not deduct interest equivalents from total lease payments.
3. The Group (Nisshin Seifun Group Inc. and its consolidated subsidiaries) has entered into commitment line agreement with its principal financial institutions in order to ensure efficient procurement of working capital.

The total amount of commitment line agreements      ¥15,395 million

Balance outstanding as of March 31, 2013              ¥865 million

Credit facility fees for year ended March 31, 2013      ¥18 million (Amount included in “Other” category within non-operating expenses)

### [Asset Retirement Obligations]

There are no applicable matters to be reported.

## 2. Others

Quarterly financial information for the year ended March 31, 2013

(Millions of yen)

(Cumulative period)	First Quarter (April 1, 2012 to June 30, 2012)	Second Quarter (April 1, 2012 to September 30, 2012)	Third Quarter (April 1, 2012 to December 31, 2012)	Fourth Quarter (April 1, 2012 to March 31, 2013)
Net sales	110,750	221,797	342,121	455,566
Income before income taxes and minority interests	6,296	11,264	19,519	22,438
Net income	3,871	6,833	12,002	13,688
Net income per share (yen)	15.58	27.50	48.31	55.09

(Fiscal period)	First Quarter (April 1, 2012 to June 30, 2012)	Second Quarter (July 1, 2012 to September 30, 2012)	Third Quarter (October 1, 2012 to December 31, 2012)	Fourth Quarter (January 1, 2013 to March 31, 2013)
Net income per share (yen)	15.58	11.92	20.80	6.79

## (2) Non-consolidated Financial Statements, etc.

### 1. Non-consolidated Financial Statements

#### (1) Non-consolidated Balance Sheets

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)		Year ended March 31, 2013 (As of March 31, 2013)	
Assets				
Current assets				
Cash and deposits		28,610		24,022
Accounts receivable – trade		218		210
Short-term investment securities		12,997		15,998
Prepaid expenses		108		102
Deferred tax assets		497		456
Income taxes receivable		2,448		4,255
Other		1,131		878
Total current assets		46,012		45,924
Noncurrent assets				
Property, plant and equipment				
Buildings, net	Note 1	7,383	Note 1	7,674
Structures, net	Note 1	694	Note 1	722
Machinery and equipment, net	Note 1	745	Note 1	621
Vehicles, net	Note 1	1	Note 1	1
Tools, furniture and fixtures, net	Note 1	377	Note 1	488
Land		13,915		14,015
Lease assets, net	Note 1	357	Note 1	253
Construction in progress		711		175
Total property, plant and equipment		24,187		23,954
Intangible assets				
Leasehold right		391		395
Software		195		169
Lease assets		31		27
Other		62		61
Total intangible assets		680		653
Investments and other assets				
Investment securities		47,297		55,576
Stocks of subsidiaries and affiliates		117,536	Note 2	126,018
Investments in capital		317		317
Investments in capital of subsidiaries and affiliates		547		488
Long-term loans receivable from employees		37		24
Long-term loans receivable from subsidiaries and affiliates		17,701		24,610
Long-term prepaid expenses		368		287
Other		366		362
Allowance for doubtful accounts		(24)		(24)
Total investments and other assets		184,148		207,660
Total noncurrent assets		209,016		232,268
Total assets		255,029		278,192

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
<b>Liabilities</b>		
<b>Current liabilities</b>		
Current portion of long-term loans payable	3	2
Lease obligations	185	171
Accounts payable – other	885	181
Accrued expenses	1,838	1,845
Deposits received	Note 3 3,623	Note 3 4,564
Provision for directors' bonuses	70	63
Other	41	42
<b>Total current liabilities</b>	<b>6,647</b>	<b>6,870</b>
<b>Noncurrent liabilities</b>		
Long-term loans payable	33	21
Lease obligations	203	109
Deferred tax liabilities	10,608	13,040
Provision for retirement benefits	4,133	3,996
Other	60	59
<b>Total noncurrent liabilities</b>	<b>15,039</b>	<b>17,226</b>
<b>Total liabilities</b>	<b>21,686</b>	<b>24,097</b>
<b>Net assets</b>		
<b>Shareholders' equity</b>		
Capital stock	17,117	17,117
<b>Capital surplus</b>		
Legal capital surplus	9,500	9,500
Other capital surplus	7	13
<b>Total capital surpluses</b>	<b>9,507</b>	<b>9,513</b>
<b>Retained earnings</b>		
Legal retained earnings	4,379	4,379
<b>Other retained earnings</b>		
Reserve for dividends	2,000	2,000
Reserve for advanced depreciation of noncurrent assets	1,969	2,110
Reserve for special account for advanced depreciation of noncurrent assets	171	—
General reserve	140,770	140,770
Retained earnings brought forward	41,914	50,955
<b>Total retained earnings</b>	<b>191,204</b>	<b>207,215</b>
Treasury stock	(3,179)	(3,180)
<b>Total shareholders' equity</b>	<b>214,650</b>	<b>230,666</b>
<b>Valuation and translation adjustment</b>		
Valuation difference on available-for-sale securities	18,503	23,196
<b>Total valuation and translation adjustment</b>	<b>18,503</b>	<b>23,196</b>
Subscription rights to shares	188	232
<b>Total net assets</b>	<b>233,342</b>	<b>254,095</b>
<b>Total liabilities and net assets</b>	<b>255,029</b>	<b>278,192</b>

(2) Non-consolidated Statements of Income

(Millions of yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)		Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)	
Operating revenue	Note 1	22,886	Note 1	32,418
Operating expenses	Notes 2, 3	12,473	Notes 2, 3	13,074
Operating income		10,412		19,344
Non-operating income				
Interest income	Note 1	275	Note 1	363
Interest on securities		26		31
Dividends income		1,042		1,164
Other		42		94
Total non-operating income		1,387		1,655
Non-operating expenses				
Interest expenses	Note 1	5	Note 1	6
Commitment fees		10		10
Foreign exchange losses		43		—
Other		1		1
Total non-operating expenses		61		18
Ordinary income		11,739		20,981
Extraordinary income				
Gain on sales of noncurrent assets	Note 4	372	Note 4	42
Gain on revision of retirement benefit plan		2,421		—
Other		19		2
Total extraordinary income		2,812		44
Extraordinary loss				
Loss on retirement of noncurrent assets	Note 5	36	Note 5	45
Loss on valuation of investment securities in capital of subsidiaries and affiliates		—		72
Other		—		19
Total extraordinary loss		36		137
Income before income taxes		14,514		20,887
Income taxes – current		16		18
Income taxes – deferred		894		(111)
Total income taxes		910		(93)
Net income		13,604		20,980

(3) Non-consolidated Statements of Changes in Net Assets

(Millions of yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Shareholders' equity		
Capital stock		
Balance at the beginning of the period	17,117	17,117
Changes of items during the period		
Total changes of items during the period	—	—
Balance at the end of the period	17,117	17,117
Capital surplus		
Legal capital surplus		
Balance at the beginning of the period	9,500	9,500
Changes of items during the period		
Total changes of items during the period	—	—
Balance at the end of the period	9,500	9,500
Other capital surplus		
Balance at the beginning of the period	3	7
Changes of items during the period		
Disposal of treasury stock	3	6
Total changes of items during the period	3	6
Balance at the end of the period	7	13
Total capital surplus		
Balance at the beginning of the period	9,503	9,507
Changes of items during the period		
Disposal of treasury stock	3	6
Total changes of items during the period	3	6
Balance at the end of the period	9,507	9,513
Retained earnings		
Legal retained earnings		
Balance at the beginning of the period	4,379	4,379
Changes of items during the period		
Total changes of items during the period	—	—
Balance at the end of the period	4,379	4,379
Other retained earnings		
Reserve for dividends		
Balance at the beginning of the period	2,000	2,000
Changes of items during the period		
Total changes of items during the period	—	—
Balance at the end of the period	2,000	2,000
Reserve for advanced depreciation of noncurrent assets		
Balance at the beginning of the period	1,385	1,969
Changes of items during the period		
Provision of reserve for advanced depreciation of noncurrent assets	613	177
Reversal of reserve for advanced depreciation of noncurrent assets	(30)	(36)
Total changes of items during the period	583	141
Balance at the end of the period	1,969	2,110

(Millions of yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Reserve for special account for advanced depreciation of noncurrent assets		
Balance at the beginning of the period	496	171
Changes of items during the period		
Provision of reserve for special account for advanced depreciation of noncurrent assets	171	—
Reversal of reserve for special account for advanced depreciation of noncurrent assets	(496)	(171)
Total changes of items during the period	(325)	(171)
Balance at the end of the period	171	—
General reserve		
Balance at the beginning of the period	133,770	140,770
Changes of items during the period		
Provision of general reserve	7,000	7,000
Total changes of items during the period	7,000	7,000
Balance at the end of the period	140,770	147,770
Retained earnings brought forward		
Balance at the beginning of the period	40,539	41,914
Changes of items during the period		
Provision of reserve for advanced depreciation of noncurrent assets	(613)	(177)
Reversal of reserve for advanced depreciation of noncurrent assets	30	36
Provision of reserve for special account for advanced depreciation of noncurrent assets	(171)	—
Reversal of reserve for special account for advanced depreciation of noncurrent assets	496	171
Provision of general reserve	(7,000)	(7,000)
Dividends from surplus	(4,971)	(4,970)
Net income	13,604	20,980
Total changes of items during the period	1,375	9,040
Balance at the end of the period	41,914	50,955
Total retained earnings		
Balance at the beginning of the period	182,571	191,204
Changes of items during the period		
Provision of reserve for advanced depreciation of noncurrent assets	—	—
Reversal of reserve for advanced depreciation of noncurrent assets	—	—
Provision of reserve for special account for advanced depreciation of noncurrent assets	—	—
Reversal of reserve for special account for advanced depreciation of noncurrent assets	—	—
Provision of general reserve	—	—
Dividends from surplus	(4,971)	(4,970)
Net income	13,604	20,980
Total changes of items during the period	8,633	16,010
Balance at the end of the period	191,204	207,215

(Millions of yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Treasury stock		
Balance at the beginning of the period	(3,163)	(3,179)
Changes of items during the period		
Purchase of treasury stock	(29)	(30)
Disposal of treasury stock	14	29
Total changes of items during the period	(15)	(1)
Balance at the end of the period	(3,179)	(3,180)
Total shareholders' equity		
Balance at the beginning of the period	206,028	214,650
Changes of items during the period		
Dividends from surplus	(4,971)	(4,970)
Net income	13,604	20,980
Purchase of treasury stock	(29)	(30)
Disposal of treasury stock	17	36
Total changes of items during the period	8,621	16,015
Balance at the end of the period	214,650	230,666
Valuation and translation adjustment		
Valuation difference on available-for-sale securities		
Balance at the beginning of the period	14,992	18,503
Changes of items during the period		
Net changes of items other than shareholders' equity	3,510	4,692
Total changes of items during the period	3,510	4,692
Balance at the end of the period	18,503	23,196
Total valuation and translation adjustment		
Balance at the beginning of the period	14,992	18,503
Changes of items during the period		
Net changes of items other than shareholders' equity	3,510	4,692
Total changes of items during the period	3,510	4,692
Balance at the end of the period	18,503	23,196
Subscription rights to shares		
Balance at the beginning of the period	138	188
Changes of items during the period		
Net changes of items other than shareholders' equity	49	43
Total changes of items during the period	49	43
Balance at the end of the period	188	232
Total net assets		
Balance at the beginning of the period	221,159	233,342
Changes of items during the period		
Dividends from surplus	(4,971)	(4,970)
Net income	13,604	20,980
Purchase of treasury stock	(29)	(30)
Disposal of treasury stock	17	36
Net changes of items other than shareholders' equity	3,560	4,736
Total changes of items during the period	12,182	20,752
Balance at the end of the period	233,342	254,095



## [Notes to the Non-consolidated Financial Statements]

### [Significant Accounting Policies]

#### 1. Valuation standards and methodology for securities

(1) Held-to-maturity debt securities are stated at amortized cost.

(2) Equity in subsidiaries and affiliates is stated at cost, with cost being determined by the moving average method.

(3) Other securities:

Securities with a readily determinable market value are stated at fair market value based on the quoted market price at the fiscal year-end (with any unrealized gains or losses being reported directly as a component of shareholders' equity and the cost of any securities sold being computed by the moving average method).

Securities with no readily determinable market value are stated at cost, with cost being determined by the moving average method.

#### 2. Valuation standards and methodology for derivatives

Derivative financial instruments are stated at fair market value.

#### 3. Depreciation methods for noncurrent assets

(1) Depreciation on property, plant and equipment (excluding lease assets) is computed principally by the declining balance method. However, for buildings acquired on or after April 1, 1998 (excluding building fixtures), they apply the straight-line method.

(Changes in accounting policy, etc.)

(Changes in accounting policy that are difficult to distinguish from changes in accounting estimates)

Due to the revision of the Corporation Tax Act of Japan, the Company has replaced the method of depreciation for property, plant and equipment obtained on/after April 1, 2012 with the method according to the revised Corporation Tax Act, effective from the fiscal year ended March 31, 2013.

The effect of this change on profit/loss is immaterial.

(2) Depreciation on intangible assets (excluding lease assets) is computed by the straight-line method.

Software used in-house is depreciated over its estimated useful life (within five years) based on the straight-line method.

(3) Lease assets

Lease assets related to finance lease transactions that do not transfer ownership are depreciated using the straight-line method with estimated useful lives equal to lease terms, and zero residual values.

Finance lease transactions that do not transfer ownership and began prior to the fiscal year in which the Accounting Standard for Lease Transactions Accounting Standards Board of Japan (Accounting Standards Board of Japan (ASBJ) Statement No. 13, revised on March 30, 2007) was first applied (on March 31, 2008 or earlier) will continue to be accounted for in a manner similar to that for ordinary rental transactions.

#### 4. Basis of material allowances

(1) Allowance for doubtful accounts

The Company provides for possible credit losses stemming from monetary claims and other receivables. Estimates of irrecoverable amounts are determined by considering historical loan-loss ratios for general receivables and on a consideration of recoverable amounts on a case-by-case basis in instances of suspected bad debt or other dubious accounts.

(2) Provision for directors' bonuses

Provision is made for directors' bonuses based on the estimated amounts of payment at the end of the fiscal year.

(3) Provision for retirement benefits

The Company provides for employees and already retired pension recipients based on the estimated amounts of projected benefit obligation and the market value of the pension plan assets at the fiscal year-end.

Prior service cost is amortized on a straight-line basis over a period equaling the average remaining service period of employees expected to receive pension benefits as of the fiscal year-end.

Actuarial differences are amortized on a straight-line basis from the following fiscal year over a period equaling the average remaining service period of employees expected to receive pension benefits as of the fiscal year-end.

## 5. Significant hedging transactions

### (1) Basis of accounting

Hedging transactions are accounted for on a deferred basis. However, the contracted exchange rates are applied in the case of any monetary receivables denominated in foreign currencies with assigned foreign currency forwards or other hedging instruments.

### (2) Hedging methods

The Company uses derivative transactions (including forward exchange contracts and currency call options) to hedge currency risk exposure for any monetary receivables and payables and planned trading transactions that are denominated in foreign currencies.

### (3) Hedging policy

The Company employs derivative financial instruments only for the aforementioned transactions purely to manage fluctuations in foreign currency exchange rates.

### (4) Hedging evaluation

Since hedging methods and the target of each hedging transaction share the same conditions that apply at the start of hedging activities and throughout subsequent periods, the Company's hedging approach enables exchange rate fluctuations to be offset completely. Hence, the Company considers its hedging method to be highly effective.

## 6. Consumption tax

All accounting transactions are booked exclusive of any national or local consumption taxes.

**[Non-consolidated Balance Sheets]**

## 1. Accumulated depreciation of property, plant and equipment

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
	¥16,734 million	¥17,633 million

## 2. Assets pledged as collateral

Assets offered as collateral are described below.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Stocks of subsidiaries and affiliates	¥— million	¥3,897 million

(Note) In order to secure loans payable of ¥10,000 million for affiliates, they were pledged as third party guarantee.

## 3. Major assets and liabilities to subsidiaries and affiliates

Other than those items separately stated, items included in each accounting line item are presented as follows.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Deposits received	¥3,234 million	¥4,171 million

## 4. Warranty liabilities

Warranty liabilities are provided for debts undertaken from financial institutions by employees.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
	¥83 million	¥60 million

**[Non-consolidated Statements of Income]**

## 1. Principal transactions with subsidiaries and affiliates are as follows.

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Operating revenue	¥22,726 million	¥32,258 million
Interest income	¥220 million	¥321 million
Interest expenses	¥3 million	¥4 million

## 2. Total R&amp;D expenditures:

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
R&D spending contained in operating expenses	¥2,084 million	¥2,090 million

3. Major components of operating expenses are as follows.  
All of the operating expenses are categorized as general and administrative expenses.

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Salaries	¥1,767 million	¥1,834 million
Bonuses and allowance	¥1,439 million	¥1,439 million
Retirement benefit expenses	¥337 million	¥302 million
Research study expenses	¥2,281 million	¥2,298 million
Advertising expenses	¥1,685 million	¥1,639 million
Rent expenses	¥1,042 million	¥1,019 million
Depreciation	¥772 million	¥815 million
Commission fee	¥776 million	¥832 million
Other	¥2,371 million	¥2,891 million

4. Gain on sales of noncurrent assets  
Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)  
This figure mainly reflects gains on the sale of land.  
  
Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)  
This figure mainly reflects gains on the sale of company housing.
5. Loss on retirement of noncurrent assets  
Year ended March 31, 2012 (April 1, 2011 to March 31, 2012) and Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)  
This figure mainly reflects losses on disposal of buildings, and machinery and equipment.

#### [Non-consolidated Statements of Changes in Net Assets]

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

1. Type and number of treasury stock

(Thousands of shares)

	Number of shares at the beginning of the year	Increase in shares during the year	Decrease in shares during the year	Number of shares at the end of the year
Common stock	2,978	30	13	2,995

Notes:

- Portion of the increase in common stock accounted for by treasury stock:  
30 thousand shares, as a result of repurchasing sub-MTU shares
- Portion of the decrease in common stock accounted for by treasury stock:  
4 thousand shares, as a result of selling sub-MTU shares, and  
9 thousand shares, as a result of exercise of stock options

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

1. Type and number of treasury stock

(Thousands of shares)

	Number of shares at the beginning of the year	Increase in shares during the year	Decrease in shares during the year	Number of shares at the end of the year
Common stock	2,995	30	27	2,997

Notes:

- Portion of the increase in common stock accounted for by treasury stock:  
30 thousand shares, as a result of repurchasing sub-MTU shares
- Portion of the decrease in common stock accounted for by treasury stock:  
1 thousand shares, as a result of selling sub-MTU shares, and  
26 thousand shares, as a result of exercise of stock options

## [Leases]

### 1. Finance leases (for the lessee)

Finance leases other than those that transfer ownership

#### (1) Details of the lease assets

- a. Property, plant and equipment: mainly information system equipment (tools, furniture and fixtures)
- b. Intangible assets: software

#### (2) Depreciation of the lease assets

Depreciation of the lease assets is as described in “3. Depreciation methods for noncurrent assets” under Significant Accounting Policies.

However, the Company continued to apply the accounting method similar to that of ordinary rental transactions for the finance leases that do not transfer ownership for which the inception of the lease falls prior to March 31, 2008, and details of such leases are as follows.

- 1) The acquisition cost, accumulated depreciation and net book value at the fiscal year-end for the lease assets on an “as if capitalized” basis are as follows.

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)		
	Acquisition cost	Accumulated depreciation	Net book value
Vehicles	3	3	—
Tools, furniture and fixtures	129	99	30
Other	19	17	2
Total	152	120	32

(Millions of yen)

	Year ended March 31, 2013 (As of March 31, 2013)		
	Acquisition cost	Accumulated depreciation	Net book value
Tools, furniture and fixtures	116	101	14
Other	19	19	—
Total	135	121	14

- 2) Outstanding obligations under finance leases at the fiscal year-end are as follows.

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Outstanding obligations under finance leases at the year-end		
Due within one year	17	13
Due after one year	14	1
Total	32	14

The values of the acquisition cost of lease assets and of outstanding obligations under finance leases both include the imputed interest expense portion, since the year-end balance of finance lease obligations represented a small proportion of property, plant and equipment.

- 3) Lease payments and depreciation expense

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Lease payments	26	17
Depreciation expense	26	17

4) Depreciation method for lease assets

Depreciation on lease assets is computed by the straight-line method over the lease term, which is deemed as the asset's useful life, with a residual value of zero.

2. Operating leases

Minimum lease commitments under noncancelable operating leases

(Lessee)

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Due within one year	13	15
Due after one year	36	21
Total	50	36

(Lessor)

(Millions of yen)

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Due within one year	45	45
Due after one year	517	472
Total	562	517

**[Securities]**

## Equity securities in subsidiaries and affiliates

Year ended March 31, 2012 (As of March 31, 2012)

(Millions of yen)

Type	Carrying value	Market value	Unrealized gains (losses)
Equity securities in subsidiaries	—	—	—
Equity securities in affiliates	200	168	(32)
Total	200	168	(32)

Year ended March 31, 2013 (As of March 31, 2013)

(Millions of yen)

Type	Carrying value	Market value	Unrealized gains (losses)
Equity securities in subsidiaries	—	—	—
Equity securities in affiliates	200	188	(12)
Total	200	188	(12)

Note: Carrying value of equity securities in subsidiaries and affiliates for which the market value is not readily determinable

(Millions of yen)

Type	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Equity securities in subsidiaries	111,500	112,460
Equity securities in affiliates	5,835	13,356

These equity securities are not included in "Equity securities in subsidiaries and affiliates" above because they do not have market value and considerable cost would be required to estimate their future cash flows; therefore, their market value is regarded to be not readily determinable.

## [Tax Effect Accounting]

1. The principal components of deferred tax assets and deferred tax liabilities are as follows.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
(Millions of yen)		
Deferred tax assets:		
Provision for retirement benefits	1,345	1,322
Net operating loss carry forwards	529	678
Investment securities, etc.	595	618
Provision for bonuses	221	217
Other	296	257
Gross deferred tax assets	2,988	3,095
Amount offset by deferred tax liabilities	(1,887)	(2,011)
Net deferred tax assets	1,100	1,083
Valuation allowance	(603)	(626)
Deferred tax assets, net	497	456
Deferred tax liabilities:		
Valuation difference on available-for-sale securities	(10,184)	(12,767)
Reserve for advanced depreciation of noncurrent assets and other	(1,193)	(1,165)
Securities returned from employee retirement benefits trust	(1,118)	(1,118)
Gross deferred tax liabilities	(12,496)	(15,051)
Amount offset by deferred tax assets	1,887	2,011
Deferred tax liabilities, net	(10,608)	(13,040)

### (Change in Presentation)

“Net operating loss carry forwards,” which was included in “Other” under deferred tax assets in the previous fiscal year, is independently listed from the fiscal year under review due to the growing monetary importance of this item. The notes of the previous fiscal year have been restated to reflect this change in presentation. As a result, the amount of ¥826 million for “Other” under deferred tax assets for the previous fiscal year has been restated as “Net operating losses carry forwards” of ¥529 million, and “Other” of ¥296 million.

2. The reconciliation between the statutory effective tax rate and the actual effective tax rate when there is a major difference between the statutory effective tax rate and the actual effective tax rate after the application of tax effect accounting is as follows.

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Statutory effective tax rate	40.6%	37.9%
(Adjustments)		
Dividend income and other items excluded from gross revenue	(34.9)%	(38.9)%
Entertainment expenses and other items not qualifying for deduction	0.6%	0.4%
Valuation allowance	(0.0)%	0.1%
Other	0.0%	0.1%
Actual effective tax rate after adoption of tax-effect accounting	6.3%	(0.4)%



**[M&A Activity]**

Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)

This information is identical to that provided in the notes to consolidated financial statements under “M&A Activity.” Therefore, it is omitted here.

Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)

This information is identical to that provided in the notes to consolidated financial statements under “M&A Activity.” Therefore, it is omitted here.

**[Per share information]**

(Yen)

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Net assets per share	938.09	1,021.42
Net income per share	54.74	84.42
Fully diluted net income per share	—	—

Notes:

1. The basis of calculation for net assets per share

	Year ended March 31, 2012 (As of March 31, 2012)	Year ended March 31, 2013 (As of March 31, 2013)
Total net assets, as stated on the non-consolidated balance sheets (millions of yen)	233,342	254,095
Net assets associated with common stock (millions of yen)	233,154	253,862
Major components of the difference (millions of yen): Subscription rights to shares	188	232
Number of shares of common stock issued and outstanding (shares)	251,535,448	251,535,448
Number of treasury shares of common stock (shares)	2,995,152	2,997,346
Number of shares of common stock used in the calculation of net assets per share (shares)	248,540,296	248,538,102

2. Fully diluted net income per share data have not been disclosed because there were no potential shares of common stock that had a dilutive effect.

3. The basis of calculation for net income per share and fully diluted net income per share

	Year ended March 31, 2012 (April 1, 2011 to March 31, 2012)	Year ended March 31, 2013 (April 1, 2012 to March 31, 2013)
Net income, as stated on the non-consolidated statements of income (millions of yen)	13,604	20,980
Amount not attributable to owners of common stock (millions of yen)	—	—
Net income associated with common stock (millions of yen)	13,604	20,980
Average number of shares of common stock during the year (shares)	248,549,304	248,536,862
Adjustment to net income (millions of yen)	—	—
Main components of increase in number of shares of common stock used in calculation of fully diluted net income per share (shares): Subscription rights to shares	—	—
Details of shares not included in calculation of fully diluted net income per share due to non-dilutive effect	<ul style="list-style-type: none"> <li>• Subscription rights to shares</li> <li>Date of resolution at the General Meeting of Shareholders: June 25, 2004 (31 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 28, 2005 (117 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 27, 2007 (79 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 26, 2008 (80 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 25, 2009 (84 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 25, 2010 (86 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 28, 2011 (93 subscription rights to shares)</li> </ul>	<ul style="list-style-type: none"> <li>• Subscription rights to shares</li> <li>Date of resolution at the General Meeting of Shareholders: June 28, 2005 (68 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 27, 2007 (47 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 26, 2008 (80 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 25, 2009 (80 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 25, 2010 (86 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 28, 2011 (93 subscription rights to shares)</li> <li>Date of resolution at the General Meeting of Shareholders: June 27, 2012 (104 subscription rights to shares)</li> </ul>

**[Notable Subsequent Events]**

There are no applicable matters to be reported.

**(4) Supplementary Data**

[Securities-related data]

Equity securities holdings

		Name	Number of shares owned	Carrying value (millions of yen)
Investment securities	Other securities	Yamazaki Baking Co., Ltd.	11,062,343	13,031
		Mitsubishi Corporation	3,038,474	5,557
		NISSIN FOODS HOLDINGS CO., LTD.	1,264,982	5,134
		Sumitomo Corporation	4,180,244	5,028
		Sumitomo Mitsui Financial Group, Inc.	674,394	2,648
		Mitsubishi UFJ Financial Group, Inc.	4,727,150	2,628
		Marubeni Corporation	3,135,511	2,270
		Hosokawa Micron Corporation	2,500,000	2,000
		KYORIN Holdings, Inc.	754,000	1,731
		Nichirei Corporation	3,216,500	1,730
		Nippon Express Co., Ltd.	3,208,000	1,456
		Toppan Printing Co., Ltd.	1,895,000	1,258
		Suruga Bank, Ltd.	833,910	1,240
		Eurogerm S.A.	634,580	1,152
		Kikkoman Corporation	660,486	1,014
		SHIMIZU CORPORATION	2,947,000	910
		The Gunma Bank, Ltd.	1,507,620	814
		Sumitomo Mitsui Trust Holdings, Inc.	1,920,337	812
		Nisshinbo Holdings Inc.	1,139,800	764
		The Hyakugo Bank, Ltd.	1,360,013	614
		Mizuho Financial Group, Inc. The 11th Class 11 Preferred Stock	1,000,000	584
		Hakuhodo DY Holdings Inc.	73,460	541
Tobu Tower SkyTree Co., Ltd.	10,000	500		
Oriental Land Co., Ltd.	30,000	451		
DENTSU INC.	130,400	382		
Mizuho Financial Group, Inc.	1,311,693	271		
The Awa Bank, Ltd.	371,865	214		
Others (22 companies)	1,485,095	830		
		<b>Total</b>	<b>55,072,857</b>	<b>55,576</b>

Debt securities holdings

Name			Total par value (millions of yen)	Carrying value (millions of yen)
Short-term investment securities	Other securities	Treasury bill No. 339	7,000	6,999
		Treasury bill No. 342	3,000	2,999
		Treasury bill No. 344	2,000	1,999
		Treasury bill No. 335	1,000	999
		Treasury bill No. 336	1,000	999
		Treasury bill No. 345	1,000	999
		Treasury bill No. 347	1,000	999
Total			16,000	15,998

[Property, plant and equipment]

(Millions of yen)

Asset type	Balance at the beginning of the year	Increase during the year	Decrease during the year	Balance at the end of the year	Accumulated depreciation at the end of the year	Depreciation during the year	Balance at the end of the year
Property, plant and equipment:							
Buildings	18,859	744	27	19,576	11,901	449	7,674
Structures	1,626	113	0	1,740	1,017	85	722
Machinery and equipment	2,006	230	261	1,976	1,354	164	621
Vehicles	14	—	—	14	13	0	1
Tools, furniture and fixtures	2,955	335	107	3,183	2,694	217	488
Land	13,915	106	6	14,015	—	—	14,015
Lease assets	832	72	—	904	651	176	253
Construction in progress	711	1,056	1,592	175	—	—	175
Total property, plant and equipment	40,922	2,659	1,994	41,587	17,633	1,095	23,954
Intangible assets:							
Leasehold rights	391	4	1	395	—	—	395
Software	434	54	2	486	316	78	169
Lease assets	73	11	—	85	58	16	27
Other	79	1	—	80	18	1	61
Total intangible assets	978	72	4	1,047	394	96	653
Long-term prepaid expenses	70	5	43	32	22	8	10

Notes:

1. Depreciation expenses of ¥376 million related to the Research Center for Basic Science Research and Development, QE Center and Research Center for Production and Technology is included in marketing and research costs.
2. The prepaid pension costs of ¥277 million outstanding at the end of the fiscal year under review are excluded from long-term prepaid expenses.

[Other reserves]

(Millions of yen)

Category	Balance at the beginning of the year	Increase during the year	Decrease during the year (used for intended purpose)	Decrease during the year (other)	Balance at the end of the year
Allowance for doubtful accounts	24	—	—	—	24
Provision for directors' bonuses	70	63	70	—	63

## 2. Principal assets and liabilities

### (1) Assets

#### a. Cash and deposits

Classification		Amount (millions of yen)
Cash		—
Deposits	Current account deposits	1,553
	Ordinary bank deposits	2,469
	Time deposits	20,000
	Subtotal	24,022
Total		24,022

#### b. Receivables

Counterparty	Amount (millions of yen)	Summary
Nisshin Foods Inc.	80	Fees for contracted services, etc.
Nisshin Flour Milling Inc.	75	Fees for contracted services, etc.
Nisshin Engineering Inc.	11	Fees for contracted services, etc.
Other	43	Fees for contracted services, etc.
Total	210	

The table below summarizes various data on the generation and recovery of receivables.

Balance at the beginning of the year (millions of yen) [A]	Generated during the year (millions of yen) [B]	Recovered during the year (millions of yen) of yen) [C]	Balance at the end of the year (millions of yen) [D]	Recovery rate (%) $\frac{[C]}{[A] + [B]} \times 100$	Period of outstanding receivables (days) $\frac{([A] + [D]) \times 0.5}{[B] / 365}$
218	11,996	12,005	210	98.3	6.5

Note:

Although consumption taxes are excluded from other figures in the Company's accounts, the figure above for receivables generated during the fiscal year includes consumption taxes.



**c. Equity in subsidiaries and affiliates**

Name	Amount (millions of yen)
Nisshin Flour Milling Inc.	39,026
Nisshin Foods Inc.	22,516
Oriental Yeast Co., Ltd.	17,430
Nisshin Associates Inc.	12,781
Tokatsu Foods Co., Ltd.	7,521
NBC Meshtec Inc.	7,436
Others	19,305
Total	126,018

**d. Long-term loans receivable from subsidiaries and affiliates**

Name	Amount (millions of yen)
Nisshin Flour Milling Inc.	14,250
NBC Meshtec Inc.	6,500
Nisshin Pharma Inc.	2,000
Others	1,859
Total	24,610

**3. Others**

There are no applicable matters to be reported.

## [6] Stock-related Administration

Fiscal year	From April 1 to March 31										
Ordinary General Meeting of Shareholders	June										
Record date (final dividend)	March 31										
Record date (interim dividend)	September 30 March 31										
Minimum trading unit (MTU)	500 shares										
Purchase and sale of sub-MTU share holdings											
Handling office (main)	(Special account) Stock Transfer Agent Department, Sumitomo Mitsui Trust Bank, Limited 4-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo JAPAN										
Custodian of shareholder register	(Special account) Sumitomo Mitsui Trust Bank, Limited 4-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo JAPAN										
Handling locations	—										
Share purchase/sale commissions	Commission rates for purchase or sale of sub-MTU shares vary depending on the value per MTU (see below).  <table style="margin-left: 40px; border: none;"> <tr> <td>For MTU values of ¥1,000,000 or less</td> <td style="text-align: right;">1.150%</td> </tr> <tr> <td>For MTU values above ¥1,000,000 up to ¥5,000,000</td> <td style="text-align: right;">0.900%</td> </tr> <tr> <td>For MTU values above ¥5,000,000 up to ¥10,000,000</td> <td style="text-align: right;">0.700%</td> </tr> <tr> <td>For MTU values above ¥10,000,000 up to ¥30,000,000</td> <td style="text-align: right;">0.575%</td> </tr> <tr> <td>For MTU values above ¥30,000,000 up to ¥50,000,000</td> <td style="text-align: right;">0.375%</td> </tr> </table> (Commissions are rounded down to the nearest ¥1).  The minimum value per MTU is set at ¥2,500.	For MTU values of ¥1,000,000 or less	1.150%	For MTU values above ¥1,000,000 up to ¥5,000,000	0.900%	For MTU values above ¥5,000,000 up to ¥10,000,000	0.700%	For MTU values above ¥10,000,000 up to ¥30,000,000	0.575%	For MTU values above ¥30,000,000 up to ¥50,000,000	0.375%
For MTU values of ¥1,000,000 or less	1.150%										
For MTU values above ¥1,000,000 up to ¥5,000,000	0.900%										
For MTU values above ¥5,000,000 up to ¥10,000,000	0.700%										
For MTU values above ¥10,000,000 up to ¥30,000,000	0.575%										
For MTU values above ¥30,000,000 up to ¥50,000,000	0.375%										
Method of public notice	Public notice of the Company shall be given by electronic means; provided, however, that in the event accidents or other unavoidable reasons prevent public notice by electronic means, the notice can be given in the Nikkei newspaper. The electronic public notice is presented on the Company's Web site at <a href="http://www.nisshin.com">http://www.nisshin.com</a> .										
Shareholder privileges	All shareholders of record as of March 31 with holdings of at least 500 shares are entitled to receive complimentary supplies of Nisshin Seifun Group products.										

Note:

According to the Company's Articles of Incorporation, sub-MTU shareholders do not have any rights except for those listed in Article 189-2 of the Company Law, the right of claim, the right to be allotted the shares and/or subscription rights to shares offered according to the number of shares held and the right to ask for sale of sub-MTU shares (top-up purchase) as stipulated in Article 166-1 of the Company Law.

## [7] Corporate Reference Data

### (1) Information on the Parent Company of Nisshin Seifun Group Inc.

Nisshin Seifun Group Inc. has no parent company as stipulated in Article 24-7, Item 1, of the Financial Instruments and Exchange Law.

### (2) Other Reference Data

The following publications were issued by the Company (in Japanese) between the start of the fiscal year under review and the submittal of the Japanese version of this Securities Report.

(1) Securities Report (including supplementary documentation) and Confirmation Letters	For the 168th fiscal term	Covering the period: April 1, 2011 to March 31, 2012	Submitted to Director, Kanto Local Finance Bureau: June 27, 2012
(2) Amendment to and Confirmation Letters for Securities Report	For the 168th fiscal term	Covering the period: April 1, 2011 to March 31, 2012	Submitted to Director, Kanto Local Finance Bureau: August 17, 2012
(3) Internal Control Report (including supplementary documentation)			Submitted to Director, Kanto Local Finance Bureau: June 27, 2012
(4) Quarterly Reports and Confirmation Letters	For the first quarter of the 169th fiscal term	Covering the period: April 1, 2012 to June 30, 2012	Submitted to Director, Kanto Local Finance Bureau: August 13, 2012
	For the second quarter of the 169th fiscal term	Covering the period: July 1, 2012 to September 30, 2012	Submitted to Director, Kanto Local Finance Bureau: November 12, 2012
	For the third quarter of the 169th fiscal term	Covering the period: October 1, 2012 to December 31, 2012	Submitted to Director, Kanto Local Finance Bureau: February 13, 2013
(5) Shelf Registration Statement (share certificates, debenture bonds, etc.) and supplementary documentation			Submitted to Director, Kanto Local Finance Bureau: June 28, 2012
(6) Amendments to Shelf Registration Statement			Submitted to Director, Kanto Local Finance Bureau: July 26, 2012 August 13, 2012 August 16, 2012 August 17, 2012 November 12, 2012 December 12, 2012 February 13, 2013 March 19, 2013
(7) Extraordinary Report	According to the provision of Article 19, Paragraph 2, Item 9-2, “(Results of the exercise of voting rights at the Ordinary General Meeting of Shareholders)” of the Cabinet Office Regulations, regarding the disclosure of corporate information		Submitted to Director, Kanto Local Finance Bureau: June 28, 2012
(8) Extraordinary Report	According to the provision of Article 19, Paragraph 2, Item 2-2, “Issuance of Subscription Rights to Shares to the Company’s Directors” of the Cabinet Office Regulations, regarding the disclosure of corporate information		Submitted to Director, Kanto Local Finance Bureau: July 26, 2012
(9) Amendment to Extraordinary Report	Amendment to the above (8) extraordinary report submitted on July 26, 2012, regarding the “Issuance of Subscription Rights to Shares to the Company’s Directors”		Submitted to Director, Kanto Local Finance Bureau: August 16, 2012

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|--|--|---|
| (10) Extraordinary Report              | According to the provision of Article 19, Paragraph 2, Item 2-2, “Issuance of Subscription Rights to Shares to Some of the Company’s Executive Officers and the Directors of Consolidated Subsidiaries” of the Cabinet Office Regulations, regarding the disclosure of corporate information | Submitted to Director, Kanto Local Finance Bureau:<br>July 26, 2012     |
| (11) Amendment to Extraordinary Report | Amendment to the above (10) extraordinary report submitted on July 26, 2012, regarding the “Issuance of Subscription Rights to Shares to Some of the Company’s Executive Officers and the Directors of Consolidated Subsidiaries”  | Submitted to Director, Kanto Local Finance Bureau:<br>August 16, 2012   |
| (12) Extraordinary Report              | According to the provision of Article 19, Paragraph 2, Item 3, “Transfer of specified subsidiaries” of the Cabinet Office Regulations, regarding the disclosure of corporate information   | Submitted to Director, Kanto Local Finance Bureau:<br>December 12, 2012 |
| (13) Extraordinary Report              | According to the provision of Article 19, Paragraph 2, Item 9, “Transfer of representative directors” of the Cabinet Office Regulations, regarding the disclosure of corporate information   | Submitted to Director, Kanto Local Finance Bureau:<br>March 19, 2013    |

***Part B: Information on Corporate Guarantor for Nisshin Seifun Group Inc.***

There are no applicable matters to be reported.